

BROOKSIDE CHARTER SCHOOL

1815 East 63rd Street, Kansas City MO 64130

PHONE: 816-531-2192

FAX: 816-756-3055



www.brooksidecharter.org

BSDS, Inc dba Brookside Charter School

AGENDA September 30, 2019 5:30 pm Library

- 1. Motion to accept the agenda
- 1. Approval of August Board of Director minutes
- 2. Visitors Comments and Addressing Agenda Items
- 3. Financial Committee Report
 - a) EdOps Dashboard
 - b) Check Registry Need Board Approval
- 4. Review of Board Goals:
 - A. By June 30, 2020 the Board will begin to utilize an academic dashboard for the purpose of monitoring student academic achievement at BCS. Kiva & Sherry.
 - B. By March, 2020 the Board will develop a process, including and annual timeline, for the purpose of establishing an annual evaluation of the Superintendent position. Eric & Kraig
 - C. By May 2020, each member of the Board agrees to: 1. Attend 80% of the BOE meetings,2. Contribute a monetary amount to BCS that is personal and meaningful to them, and 3.Attend two BCS events throughout the 2019-20 school year. Jason
 - D. By May 2020, the Board will receive a progress update on development efforts and help to identify additional opportunities for exploration. Kraig, Larry, and Jim Stacy
- 5. Elementary Team Update
 - a) Start of Year
 - b) Base Instructional Update
 - c) Additional Staff
- 6. Superintendent's Report
 - a) Enrollment 2019-20
 - b) YTD Average Daily Attendance (ADA)



BROOKSIDE CHARTER SCHOOL

c) Partners 1816 5 East 63rd Street, Kansas City MO 64130 FAX: 816-756-3055



www.brooksidecharter.org

- 7. EpiCenter Documents Need Board Approval
 - a) Wellness Policy/Coordinator Craig Frazier
 - b) Homeless Policy/ Liaison Anastasia Linebach
 - c) Dispute Resolution for Homeless Students
 - d) Transportation Procedures for Foster Care/ Foster Care
 - Liaison Anastasia Linebach
 - e) EL Policy/EL Coordinator James Warner
 - f) Financial Policy Update Authorized Signer Board Member
- 8. Motion to adjourn

Next Meeting - Monday, October 28, 2019



1815 East 63rd Street, Kansas City MO 64130

PHONE: 816-531-2192

FAX: 816-756-3055



The Brookside Charter School Board of Directors appreciates your willingness to address the Board with your questions and/or concerns. Each commenter will have 5 - 10 minutes to address the board and the Board will record the comments for review. The Board will not comment; however, the Board will review and notify the commenter, if applicable, with a response before or at the next appointed Board Meeting.

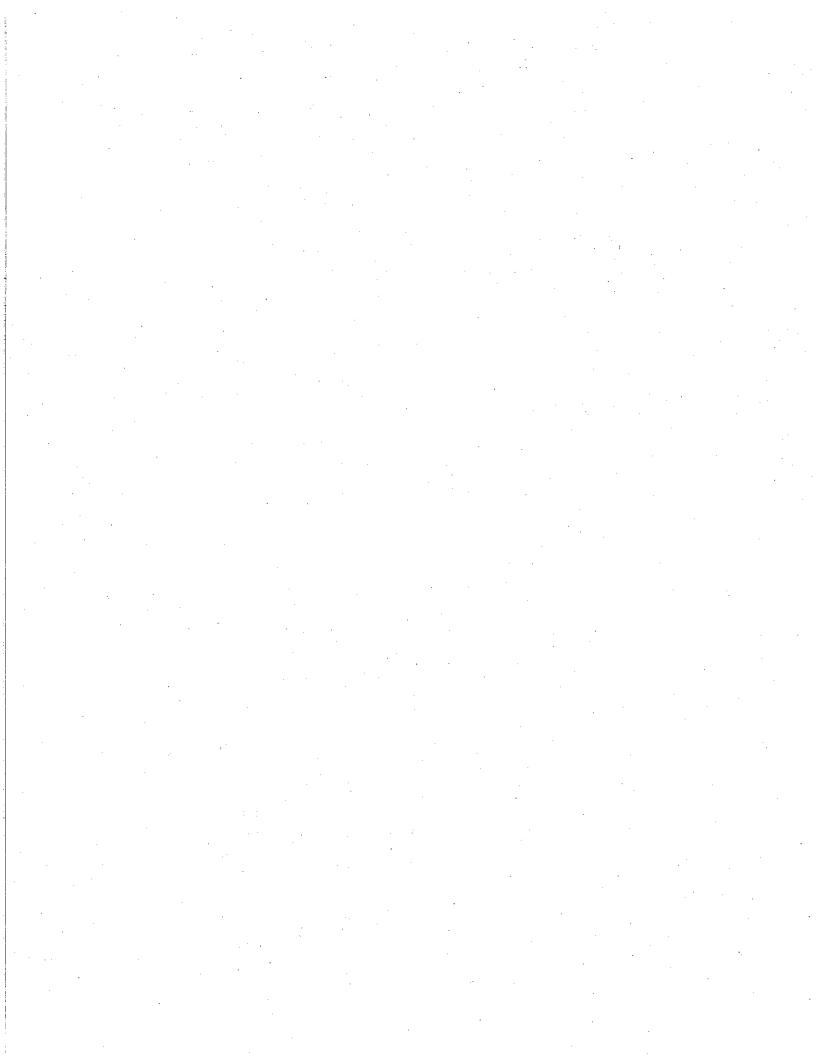
If you have further questions or concerns that were not addressed, please contact the Board President at eric.sipes@brooksidecharter.org.

Thank you,

Brookside Charter School Board of Directors

| Date | Name (Pri | INT) | | |
|-------------------|-----------|-------|-----|--|
| PHONE | | EMAIL | | |
| Address | | | | |
| | : | | | |
| | | | | |
| SUBJECT | | | | |
| BRIEF DESCRIPTION | J | | | |
| | • | | | |
| | | | . * | |
| | | | | |
| | | | | |
| | | | | |
| | | | | |

This request indicates my desire to be recognized to address the Board regarding the above.





BROOKSIDE CHARTER SCHOOL

1815 East 63rd Street, Kansas City MO 64130

PHONE: 816-531-2192

FAX: 816-756-3055



www.brooksidecharter.org

Attending Meetings of the Board of Director

Visitors are welcome to attend the open sessions of the meeting of the Board of Directors. Members of the Board of Directors and Brookside Administration are the participants during these meetings.

Procedures for Petitioning the Board of Directors

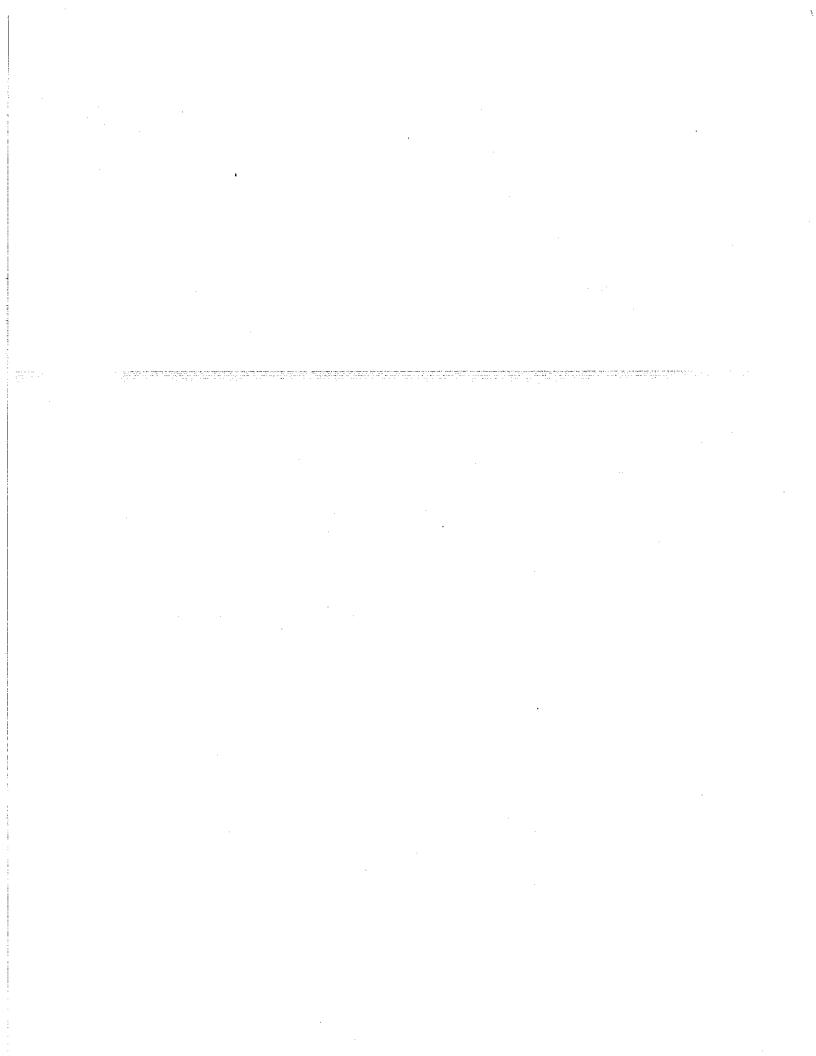
- 1. If the issue/concern involves the classroom, meet with your child's teacher. If the problem is not resolved, contact the Administration.
- 2. If the issue/concern involves the daily operation of the school, contact the Administration.
- 3. If the issue/concern involves school policy (Family Handbook), contact the Board of Directors following these procedures:
 - a. Submit a one-page brief of the issue. Briefs to the Board of should be sent to Brookside Charter School.
 - b. The Board of Directors will respond. Responses could be inclusion on the agenda for a Board of Director's meeting, or a written reply, or a referral to the Administration.
- 4. Guidelines for Speaking at a Board Meeting
 - a. Visitor's Comments

Each regular business meeting opens with an opportunity for visitors to make comments to the board. Persons who wish to address any subject concerning education may do so at this time. The board president will call the meeting to order and then ask for comments from the audience. Patrons are asked to keep their remarks concise. This portion of the meeting shall not exceed one-half hour and those addressing the board are asked to limit their remarks.

b. Addressing Agenda Items

A person wishing to address an item on the official agenda during the business portion of the meeting must complete a request form, these forms are located as you enter the board room. The form is to be completed and returned to the Board Secretary/Clerk prior to the start of the meeting. Persons may speak only once on an agenda item and for no more than three minutes without consent of the board. In the event board members agree that the normal flow of business is being unnecessarily delayed, they may, by majority vote, waive public participation.

The above information is part of the Family Handbook. Families are given a copy of the Family Handbook.



SIGN IN SHEET

| Brookside Charter School | Date: September 30, 2019 |
|----------------------------|--------------------------|
| Board of Directors Meeting | Room Number: Library |

| Name (Print) | Signature | Date | |
|----------------|-------------|---------|---|
| 2.0PAW7 | 523 | 7/20 | |
| webach | 00 | 9/30 | |
| Enic Sipes | See | 9/30/19 | |
| 1. George | 2 | 432/19 | |
| L. Ehreu | Jame C Elm | 9/30/19 | |
| J. ZaSu/ | | 9.70.19 | |
| A Heiseman | then | 9/30/17 | |
| Dien | | 4/30/19 | |
| R. Duguid | n.D. | 9/30/19 | |
| EMIMPHAMAY | luther here | 9/30/19 | |
| 8.Kruse | Lake | 9/50/19 | |
| 9. 12anA Tolia | RAPE | 9-3019 | |
| Yolanda Irvin | Us an | 9-30-19 | |
| HeryTunk | 9 | 9-30-19 | - |
| Vrace Hur | | 9/30/19 | |
| | | | |
| | | | |



1815 East 63rd Street, Kansas City MO 64130

PHONE: 816-531-2192

FAX: 816-756-3055



www.brooksidecharter.org

BSDS, Inc dba Brookside Charter School

AGENDA August 26, 2019 5:30 pm Library

Directors Present: E. Sipes, S. Twyman, V. Miller, K. Dennis, L. Ehren, J. LaSalle

Directors Absent: K. Kohring, Guests Present: R. Offield, J. George, P. Greenwood, K. Klein, C. Herring, V.

Hammond

- 1. Opening Items
 - a) Record Attendance and Guests
 - b) Call the Meeting to Order
 - i. E. Sipes called the meeting of the board of directors of Brookside Charter School to order on Monday, August 26, 2019 at 5:31 pm at Library, Brookside Charter School, 1815 E. 63rd St., Kansas City, MO 64130
 - c) Motion to Accept the Agenda
 - i. L. Ehren made a motion to Accept the Agenda
 - ii. J. LaSalle seconded the motion
 - iii. The board **VOTED** unanimously to approve the motion Approved
 - d) Approve Minutes
 - i. S. Twyman made a motion to approve the minutes from the BSDS, Inc. dba Brookside Charter School on 07-22-2019.
 - ii. L. Ehren seconded the motion
 - iii. The board **VOTED** unanimously to approve the motion Approved
 - e) Visitors Comments and Addressing Agenda Items
 - f) Videos and Announcements
- 2. Financial Committee Report
 - a) Dashboard



1815 East 63rd Street, Kansas City MO 64130

PHONE: 816-531-2192

FAX: 816-756-3055



www.brooksidecharter.org

i. P. Greenwood presented the Approved Budget, July Financials and Year to Date revenue and expenses

b. Check Registry - Need Board Approval

- i. V. Miller presented the Check registry and recommend the board approve the Check registry as presented
- ii. V. Miller made a motion to approve the check registry as presented
- iii. S. Twyman seconded the motion
- iv. The board **VOTED** unanimously to approve the motion Approved

3. Superintendent's Report

- a) Enrollment 2019-20
 - i. 759 enrolled as of August 26, 2019 (without PK 729)
 - a. 84 Kindergarteners
 - b. Never had this many Kindergarteners in years past
 - ii. Celebrating Victories
 - a. Communications with Families
 - b. No need to Make Staff cuts
 - c. Split Day has been going well
 - 1. Zero Hour (Middle School) averaging 75 students
- b) Staffing
- c) Partnership
 - i. Start at Zero Victoria Hammond
 - ii. Communities In Schools
 - a. First Person did not work out due to conflict in schedule
 - b. Second Person started off positive
 - iii. School Smart KC
- d) MAP Scores
 - i. Test Scores received
 - ii. MPI comparisons 2018 and 2019
- e) Start of Year 20109-20





1815 East 63rd Street, Kansas City MO 64130

PHONE: 816-531-2192

FAX: 816-756-3055



www.brooksidecharter.org

4. EpiCenter Documents - Need Board Approval

- EpiCenter Background Check certifications (Staff, Volunteers, & Board)
 document signed by all Board of Directors in attendance for approval
- b) EpiCenter Board Member Personal Finance Disclosure)
 document signed by all Board of Directors in attendance for approval
- c) Board Policy Certification)

 document signed by all Board of Directors in attendance for approval
- d) ADA Compliance)

 document signed by all Board of Directors in attendance for approval
- e) Retirement System Registration)

 document signed by all Board of Directors in attendance for approval

5. Board of Directors Goals/Retreat Follow-up (Dr. Eric Sipes)

- a) Narrow Goals for 2019-20 and Appoint Board Drivers
 - i. Academic Committee
 - a. Implement Academic Committee to monitor student progress & provide feedback to board
 - b. K. Dennis and S. Twyman drivers

ii. Board Commitments

- a. Board Members must attend at least 80% of Board meetings
- b. Board participation in at least 2 events per school year
- c. Each Board Member will contribute an amount that is personal to them to the school
- d. J. LaSalle and V. Miller drivers

iii. Leadership

- a. Process Superintendent Annual Evaluation
- b. Board President and Vice President; E. Sipes and K. Kohring drivers

iv. **Development**

a. Provide progress updates to Board

| 1 | | | | | |
|---|--|---|--|---|--|
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | · | | | |
| | | | | • | |
| 1 | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| 1 | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| 1 | | | | | |



1815 East 63rd Street, Kansas City MO 64130

PHONE: 816-531-2192

FAX: 816-756-3055



www.brooksidecharter.org

b. L. Ehren and K. Kohring - drivers

6. Motion to adjourn

- a) L. Ehren made a motion to adjourn the meeting.
- b) V. Miller seconded the motion
- c) The board **VOTED** unanimously to approve the motion.
- d) There being no further business to be transacted, and upon motion duly made, seconded and approved, the meeting was adjourned at 7:25 pm

Next Meeting - Monday, September 30, 2019

Slery Swyman, See, 9/30/19



Dashboard Brookside Charter

Brookside Charter School July 2019 through August 2019

| 5 |
|------------------------|
| ýe w |
| ā. |
| Š |
| rec AtCash |
| Jan reb |
| () () () |
| Cot NOV Budged Cash |
| 6 0 0 |
| O. 切 勿 |
| () () |
| ") |
| 200 201 201 |
| |
| |

| Financial Snapshot | | - Keek | Yesr-To-Date Financials | | d . | Annual Forecast | | |
|------------------------------|--|-----------|-------------------------|-------------|---------------|-----------------|--|-----------|
| | The second secon | Actual | Budget | Variance | Forecast | Budget | Variance | Remaining |
| Revenue | | | | | | | | |
| Local Revenue | | 381,845 | 191,828 | 71006 | 1,684,173 | 1,678,099 | 6,074 | 1,302,328 |
| State Revenue | | 1,039,098 | 981,751 | 57,348 | 6,742,666 | 6,957,943 | (2. (E.) Z. | 5,703,568 |
| Fodoral Revenue | | . ' | , | (88,061) | 1,064,605 | 1,064,605 | 9 | 1,064,605 |
| Total Revenue | | 1,420,944 | 1,261,639 | 159.30# | 9,491,444 | 9,700,647 | (202) | 8,070,501 |
| ı | | | | • | | | | |
| Expenses | | 1 006 444 | 802 608 | (113.745) | 5 467 195 | 5.358.190 | (111.00 | 4,460,751 |
| Salaries | | 1,000,111 | 720,020 | (7.787) | 1 422 452 | 1.324.360 | (101.00 | 1,194,438 |
| Benefits and Taxes | | 410,022 | 770,00 | (0000) | 107,777, | 194 527 | | 141 933 |
| Staff-Related Costs | | 39,594 | 30,255 | (6000) | 720,101 | 120,101 | 5 | 373,000 |
| Rent | | 72,200 | 74,200 | 2,000 | 445,200 | 007,644 | | 000,010 |
| Occupancy Service | | 112,874 | 82,500 | (30,374) | 483,000 | 495,000 | 12,000 | 370,126 |
| Student Expense, Direct | | 138,109 | 147,235 | 9,126 | 883,909 | 883,409 | (200) | 745,800 |
| Student Expense Indirect | | 25,781 | 44,683 | 18,902 | 270,189 | 268,100 | (2,089 | 244,408 |
| Office & Discipler Expense | | 124 134 | 113,449 | (10,685) | 691,485 | 680,696 | (10,789 | 567,351 |
| Honored April 633 Experies | | 2 243 | 10.583 | 8.340 | 63,500 | 63,500 | (0) | 61,257 |
| Hansportation | | 242.20 | 4 645 930 | (423,662) | 0 008 457 | 9 694 983 | (Path) | 8 159 065 |
| Total Ordinary Expenses | | 1,749,392 | 1,010,030 | (133,302) | 9,900,437 | 5,65 | 0/8/2/2000 Passes | (88.564) |
| Net Operating Income | | (320,443) | (181,181) | 7t 1'07 11. | (211,121,012) | | | |
| Extraordinary Expenses | | | | | | | - | |
| Interest | | • | - | • | , | 1 | | |
| Total Extraordinary Expenses | | , | • | - | ı | 1 | • | , |
| Total Expenses | | 1,749,392 | 1,615,830 | (133,562) | 9,908,457 | 9,694,983 | · / : (AR) | 8,159,065 |
| Net Income | | (328,449) | (354,191) | 图 25,742 | (417,013) | 5,665 | 1 / / / / D. | (88,564) |
| Cash Flow Adjustments | | (5,526) | • | (5,526) | (14,150) | | (14,150 | (8,624) |
| Change in Cash | | (333,975) | (354,191) | 1 20,216 | (431,163) | 299'5 | | (97,188) |
| | | | | | | | | |
| Grants Summary | | | | | | | | |
| | Awarded | Requested | Received | Unpaid | Unrequested | | | |
| 5451 · Title 1 | 360,729 | 68,234 | 1 | 360,729 | 292,495 | | | |
| 5461 · Title IVa | 24,829 | 4,703 | ı | 24,829 | 20,126 | | | |
| 5465 · Title II | 37,890 | 7,177 | ı | 37,890 | 30,713 | | | |
| 5441 · IDEA | 112,790 | 13,090 | • | 112,790 | 99,700 | | | |
| 5412 · Medicaid | 120,000 | 33,800 | | 120,000 | 120,000 | | | |
| | | | | | | | | |
| Subtotal | 656,238 | 127,005 | | 656,238 | 563,034 | | | |
| % of Award Amount | • | 19% | %0 | 100% | %98 | | | |
| | | | | | | | | |

| | Awarded | Requested | Received | Unpaid | Unrequested |
|-------------------|---------|-----------|----------|---------|-------------|
| 5451 · Title 1 | 360.729 | 68,234 | 1 | 360,729 | 292,495 |
| 5461 · Title IVa | 24,829 | 4,703 | 1 | 24,829 | 20,126 |
| 5465 · Title II | 37,890 | 7,177 | , | 37,890 | 30,713 |
| 5441 · IDFA | 112,790 | 13,090 | • | 112,790 | 99,700 |
| 5412 · Medicaid | 120,000 | 33,800 | | 120,000 | 120,000 |
| | | | | | |
| Subtotal | 656,238 | 127,005 | • | 656,238 | 563,034 |
| % of Award Amount | | 19% | %0 | 100% | 85% |

| | Current: 9/20 | Forecast | Budgeted | Change | Gain/(Loss) |
|--------------------------|--|--------------|-----------|--------------|------------------|
| Enrollment: K-8 | 712 | 869 | 749 | -51 | -6.81 |
| Attendance % | 95.5% | 93.3% | 93.0% | 0.3% | 0.32% |
| Attrition | | | 2.00% | ⊒ %00.2- | %00 000 com |
| Regular Term K-8 ADA | 099 | 652 | 089 | (28) | 4.07% |
| Pre-K ADA | 22 | 22 | ı | • | • |
| Summer ADA | 31 | 31 | 28 | | |
| Total ADA | 714 | 706 | 708 | | |
| FRL % of ADA | | 100.0% | %6.66 | %0.0 | 0.02% |
| FRL Count | | 652 | 680 | (28) | 4.05% |
| FRL Weight | | 107 | 114.27 | £ | -6.0 21 % |
| LEP % ADA | | 3.37% | 3.56% | -0.2% | |
| LEP Count | | 22.00 | 24.21 | (2) | |
| LEP Weight | | 2.61 | 3.90 | Ð | |
| IEP % ADA | | 9.93% | 800.6 | 0.93% | 10.39 |
| IEP Count | | 64.81 | 61.20 | 3.61 | • |
| IEP Weight | | | 1 | 0.0000 | |
| Total Wada | andrewski karaktaria karaktaria karaktaria karaktaria karaktaria karaktaria karaktaria karaktaria karaktaria k | 815.8 | 826.5 | (11) | -1.30% |
| Per Wada Payment | | 8,437.33 | 8,540.00 | -102.67 | -1.20% |
| State Revenue Projection | € | 6,780,057 \$ | 6,952,757 | \$ (172,699) | -2.48% |
| Prior Year Adjustment | € | 42,482 \$ | 1 | \$ 42,482 | #DIV/0i |
| Net State Rev Projection | € | 6,737,575 \$ | 6,952,757 | \$ (215,181) | -3.09% |
| Classroom Trust Fund | ↔ | 281,784 \$ | 281,356 | \$ 428 | 0.15% |
| Basic Formula | ↔ | 6,455,791 \$ | 6,671,401 | \$ (215,609) | -3.23% |

Income Statement

Brookside Charter School July 2019 through August 2019

| | Variance | | Ę | (<u>c</u>) | <u>Q. (</u> | <u></u> | <u> </u> | 3,2% | <u> </u> | | 7,74 | 6,0 / 4 | | | O (| 448 | (O) | to the state of th | S | <u></u> | | <u>)</u> | <u> </u> | <u> </u> | <u> </u> | <u> </u> | (0) | (O) | |
|-------------|-----------|---------|---------------|----------------------------------|----------------|-----------------|----------------------|---|------------|------------------|------------------------------|---------------------|---------------|----------------------|-----------------------|-----------------------------|----------------------------|--|-----------------|-----------------|-------------|-------------|---------------------------|-------------------------------|----------------|------------------|-----------------|-----------------------|---------------|
| | -3 | | | | | | | ٠. | | | | | | | | | | | | | | | | | | | | | |
| Annuel | Budget | | | 777,188 | 185,000 | 53,475 | 0 | 0 | 135,470 | 526,966 | 0 | 1,678,099 | | 6,671,496 | 1,748 | 281,356 | 3,343 | 6,957,943 | | 120,000 | 112,790 | 1,957 | 285,200 | 121,210 | 360,729 | 24,829 | 37,890 | 1,064,605 | 9,700,647 |
| | Forecast | | | 777,188 | 185,000 | 53,475 | 0 | 3,280 | 135,470 | 526,966 | 2,794 | 1,684,173 | | 6,455,791 | 1,748 | 281,784 | 3,343 | 6,742,666 | | 120,000 | 112,790 | 1,957 | 285,200 | 121,210 | 360,729 | 24,829 | 37,890 | 1,064,605 | 9,491,444 |
| | Variance | | 2 | (363) | (6,300) | 2,596 | 73 | 55 | (10,437) | 201,600 | 2,794 | 190,017 | | 63,777 | 2 | (5,873) | (557) | 57,348 | | (20,000) | 0 | (326) | (47,533) | (20,202) | 0 | 0 | 0 | (88,061) | 159,304 |
| eer-To-Date | Budget | | | 127,037 | 33,300 | 8,913 | 0 | 0 | 22,578 | 0 | 0 | 191,828 | | 934,009 | 291 | 46,893 | 557 | 981,751 | | 20,000 | 0 | 326 | 47,533 | 20,202 | 0 | 0 | 0 | 88,061 | 1,261,639 |
| * | Actual | | | 126,674 | 27,000 | 11,508 | 73 | 55 | 12,141 | 201,600 | 2,794 | 381,845 | | 997,786 | 293 | 41,019 | 0 | 1,039,098 | | 0 | 0 | 0 | 0 | Q | 0 | 0 | 0 | 0 | 1,420,944 |
| | Statement | Revenue | Local Revenue | 5113 · Proposition C (Sales Tax) | 5121 · Tuition | 5141 · Interest | 5161 · Food - Adults | 5173 · Student Mbrship Dues/participation | 5181 · Bac | 5192 · Donations | 5198 · Miscellaneous Revenue | Total Local Revenue | State Revenue | 5311 · Basic Formula | 5312 · Transportation | 5319 · Classroom Trust Fund | 5333 · School Food Service | Total State Revenue | Federal Revenue | 5412 · Medicaid | 5441 · IDEA | 5442 · ECSE | 5445 · Food Service-Lunch | 5446 · Food Service-Breakfast | 5451 · Title l | 5461 · Title IVa | 5465 · Title II | Total Federal Revenue | Total Revenue |

| Expenses | Salaries |
|----------|----------|

| | 1,460,654 | 480 0 (480) | 7,188 7,500 31,33 | 170,181 | 399,883 | 1,333 0 (1,333) | 942,932 921,980 (20,9 <u>1</u> 3) | 7,500 | 85,490 | 000'06 | 367,997 | 0 | 0 | 66,435 | 56,800 | | _ | | | 43,693 | 651 0 (691) | 161,012 161,012 | 132,480 132,480 | 4,040 0 (4,040) | 166,038 | | | 306,240 | 28,000 0 (28,000) | 0 | 80,000 | | 134,955 | 35,030 25,000 (10,0 2 0) | 139,158 | | 58,000 | 47,068 46,814 (245) | |
|----------|------------------------------------|--------------------------------------|-------------------------------------|----------------------------------|----------------------------------|----------------------------------|------------------------------------|-------------------------------------|----------------------------------|---|---------------------------------------|---|-------------------------------------|-------------------------------------|---------------------------------------|--|------------------------------|---------------------------|---|---------------------------|---------------------------------|-----------------|--------------------------------------|---------------------------------------|------------------------------------|-------------------------------|----------------------------|--|-------------------------------------|--------------------------------------|-----------------------------------|---------------------------------|------------------------------|---------------------------------|------------------------------------|--|----------------------------------|-------------------------------|--|
| | (6,326) 1,460,272 | (480) | 1,250 7 | _ | | | - | | -47 | | _ | | | 2,790 63 | 0 56 | 5,350 26 | 0 153 | 0 81 | 978 81 | | (651) | 0 161 | (0) 132 | (4,040) | | (3,500) 3 | | 906 (0) | | (3,500) 3 | | (4,227) | | (10,030) 35 | (0) 139 | _ | 9,367 48 | (255) 47 | |
| | 243,442 | 0 | 1,250 | 28,364 | 66,647 | 0 | 153,663 | 1,250 | 14,248 | 15,000 | 61,333 | 0 | 0 | 11,073 | 9,467 | 5,350 | 25,553 | 13,622 | 13,667 | 7,282 | 0 | 26,835 | 22,080 | 0 | 27,673 | 0 | 9,371 | 51,040 | 0 | 0 | 13,333 | 0 | 22,493 | 4,167 | 23,193 | 3,833 | 9,667 | 7,802 | |
| 6 | 249,768 | 480 | 0 | 44,858 | 49,735 | 1,333 | 131,270 | 0 | 22,185 | 93,075 | 50,975 | 3,128 | 10,553 | 8,283 | 9,467 | 0 | 25,553 | 13,622 | 12,689 | 7,282 | 651 | 26,835 | 22,080 | 4,040 | 27,673 | 3,500 | 9,371 | 51,040 | 28,000 | 3,500 | 13,333 | 4,227 | 22,493 | 14,197 | 23,193 | 4,416 | 300 | 8,057 | |
| Salaries | 1111-6111 · ES Instruction Cert FT | 1111-6121 · ES Instruction Cert Subs | 1111-6131 · ES Instruction Supp Pay | 1111-6151 · ES Instruction NC FT | 1111-6152 · ES Instruction Aides | 1111-6161 · ES Instruction NC PT | 1131-6111 · MS Instruction Cert FT | 1131-6131 · MS Instruction Supp Pay | 1131-6151 · MS Instruction NC FT | 1191-6131 · Summer Instruction Supp Pay | 1221-6111 · Special Education Cert FT | 1221-6121 · Special Education Cert Subs | 1221-6151 · Special Education NC FT | 1221-6152 · Special Education Aides | 1421-6111 · Student Athletics Cert FT | 1421-6131 · Student Athletics Supp Pay | 2122-6151 · Counseling Nc Ft | 2134-6151 · Nursing Nc Ft | 2213-6131 · Professional Developement Sup | 2222-6151 · Library Nc Fi | 2321-6131 · Exec Admin Supp Pay | ٠ | 2329-6111 · Other Exec Admin Cert Ft | 2329-6131 · Other Exec Admin Supp Pay | 2329-6151 · Other Exec Admin Nc Ft | 2331-6131 · It Admin Supp Pay | 2331-6151 · It Admin Nc Ft | 2411-6112 · Building Admin Cert Ft Admin | 2411-6131 · Buidling Admin Supp Pay | 2511-6131 · Business Office Supp Pay | 2511-6151 · Business Office NC FT | 2542-6131 · Facilities Supp Pay | 2542-6151 · Facilities Nc Ft | 2542-6161 · Facilities Nc Pt | 2562-6151 · Food Preparation NC FT | 2644-6131 · Professional Development Nonli | 3812-6131 · Afterschool Supp Pay | 3812-6151 - Afterschool Nc Ft | |

| 190 | (3,706) | (1,142) | (267) | (21,506) | 2,8% 2,000 | (2,590) | 4,108 | 1,382 | 323 | (13,204) | 707 | (TKT) | (A) (A) | (812) | (4,389) | (1,026) | (4,236) | 4 68 9 69 | () () | <u>0</u> 0 | (X X) | () () () () () () | ĵ. <u>Ĉ</u> | <u>)</u> | <u>) o</u> | 8,800 | <u>o</u> ; | 24 4 | ر <u>ہ د</u> | 7, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, | ** | (6,207) | <u>o</u> | <u>8</u> _ | 4 | (849) | <u> </u> | (41) | () | (4,2,2) | |
|--|-----------------------------------|------------------------------------|-------------------------------------|------------------------------------|----------------------------------|-------------------------------------|-------------------------|--|---------------------------|------------------------------------|----------------------------------|------------------------------|---|--|--|------------------------------|-----------------------------|---------------------------|------------------------------|---------------------------|----------------------------|----------------------------------|-------------------------|-------------------|----------------------|---|----------------------------|-----------------------------|--------------------|---|-------------|---|---|---|------------------------------|-----------------------------|-------------------------------|--------------------------------|---------------------------------|--------------------------------|--|
| | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 164,324 | 64,132 | 126,369 | 29,554 | 141,000 | 2,885 | 103,723 | 9,618 | 62,928 | 14,717 | 63,000 | 207 | 5,580 | 1,305 | 7.474 | 26,935 | 6,299 | 30,000 | 483 | 6,390 | 5,512 | 807'- 000'- | 3,000 25 | 17 248 | 0,440 803.0 | 2,223 | 9,000 | 9,195 | 2,067 | 1,185 | 6,000 | 5,084 | 601 'r | 4,915 | 2,709 | 634 | 3,000 | 18,114 | 9,983 | 2,335 | 3,000 | |
| 164,223 | 67,838 | 127,512 | 29,821 | 162,556 | 0 | 106,313 | 5,510 | 61,546 | 14,394 | 76,204 | 0 | 5,771 | 1,350 | 40,030 8.280 | 31.324 | 7,326 | 34,226 | 0 | 6,390 | 5,109 4.106 | 85 84, 24 | 615,11 0 | 77.248 | 0.508 | 2.223 | 191 | 9,195 | 5,043 | 1,179 | 3,889 | 4,992 | 6.207 | 4,915 | 2,691 | 629 | 3,829 | 18,114 | 10,003 | 2,340 | 5,219 | |
| 1,161 | 616 | 463 | 108 | (416) | 481 | 3,504 | (727) | 1,382 | 323 | (1,344) | 35 | (4,841) | (1,132) | 040, | 139 | 33 | (456) | <u>~</u> | 7. | 403 | 40.00 | (385,1) | 4 0 | 28- | 0 0 | 1,469 | 102 | 24 | φ | 351 | 35 | 17(26) | 52 | 18 | 4 | (139) | 201 | (21) | (2) | (369) | |
| 27,387 | 10,689 | 21,062 | 4,926 | 23,500 | 481 | 17,287 | 1,603 | 10,488 | 2,453 | 10,500 | 35 | 930 | 218 | 6,900 1.246 | 4 489 | 1,050 | 5,000 | 81 | 1,065 | 919 | 275 | 200 | 4 4 | 7,0/0 | 371 | 1,500 | 1,533 | 845 | 198 | 1,000 | 847 | 861 C | 819 | 452 | 106 | 200 | 3,019 | 1,664 | 389 | 200 | |
| 26,226 | 10,072 | 20,598 | 4,817 | 23,916 | 0 | 13,783 | 2,329 | 9,106 | 2,130 | 11,844 | 0 | 5,771 | 1,350 | 5,352 | 4.350 | 1,017 | 5,456 | 0 | 994 | 516 | 121 | 1,885 | 0 00 0 | 2,083 | 37.1 | 31 | 1,430 | 820 | 192 | 649 | 755 | 7/1 | 765 | 434 | 101 | 639 | 2,818 | 1,684 | 394 | 869 | |
| enetits and Taxes 1111-6211 · ES Instruction Cert PRS | 1111-6221 · ES Instruction NC PRS | 1111-6231 · ES Instruction Soc Sec | 1111-6232 · ES Instruction Medicare | 1111-6241 · ES Instruction Emp Ins | 1111-6271 · ES Instruction Unemp | 1131-6211 · MS Instruction Cert PRS | · MS Instruction NC PRS | MS Instruction Soc Sec | · MS Instruction Medicare | 1131-6241 · MS Instruction Emp Ins | 1131-6271 · MS Instruction Unemp | · Summer Instruction Soc Sec | 1191-6232 · Summer Instruction Medicare | 1221-6211 · Special Education Cert PRS | 1221-6221 : Special Education No. Pro- | · Special Education Medicare | · Special Education Emp Ins | · Special Education Unemp | · Student Athletics Cert PRS | Student Athletics Soc Sec | Student Athletics Medicare | Student Athletics Emp Ins | Student Athletics Unemp | Counseling No Prs | · Counseling Soc Sec | 2122-0202 Counseling measures 2132-6241 - Counseling Emp Ins | 2134-6221 · Nursing Nc Prs | 2134-6231 · Nursing Soc Sec | · Nursing Medicare | 2134-6241 · Nursing Emp Ins | elopement S | Professional Developement Mec Developement Fire | 22.13-0241 · Floressional Developement Engl | 2222-0221 - Eisteig 100 10 2222-6231 - Library Soc Sec | 2222-5232 · Library Medicare | 2222-6241 · Library Emp Ins | 2321-6221 · Exec Admin Nc Prs | 2321-6231 · Exec Admin Soc Sec | 2321-6232 · Exec Admin Medicare | 2321-6241 · Exec Admin Emp Ins | |
| Benetits and Taxes 1111-6211 · ES I | 1111-6221 - | 1111-6231 | 1111-6232 | 1111-6241 | 1111-6271 | 1131-6211 | 1131-6221 | 1131-6231 - | 1131-6232 | 1131-6241 | 1131-6271 · | 1191-6231 | 1191-6232 | 1221-6211 | 1221-6221 · | 1221-6231 | 1221-6241 | 1221-6271 | | ٠ | | • | • | | 2122-6231 · | | 2134-6221 | 2134-6231 | 2134-6232 | 2134-6241 | 2213-6231 | 2213-6232 | 2213-6241 | 2222-0221 | 222-6232 | 2222-6241 | 2321-6221 | 2321-6231 | 2321-6232 | 2321-6241 | |

| (16,917) 2,000 0 (0) (86) | (2,942) (2,942) (0) (171) (40) (6,643) (1,631) | (382) (3,984) (1,84) (1,644) (2,375) (838) (196) | (2,208) 330 330 (0) (1,042) (1,998) (1,998) 26 | (1,048) 270 (101,041) |
|---|---|---|---|---|
| 24,261 2,000 14,904 18,679 18,608 | 4,329 18,000 6,326 3,486 815 3,000 34,452 18,987 | 4,440 12,000 9,000 4,960 1,160 3,000 15,182 9,917 2,319 | 6,000 330 15,655 8,628 2,018 12,000 1,426 333 0 5,267 6,498 | 1,520 3,000 270 1,321,360 |
| 41,257 0 14,904 18,679 18,594 | 4,348 20,952 6,326 9,657 20,4452 20,618 | 4,822 15,984 9,000 1,203 4,644 17,557 10,755 2,515 | 8,208 0 15,655 0,546 1,999 16,022 1,451 339 1,958 6,247 | 1,460 4,008 0 1,422,452 |
| (2,833) 333 166 208 (86) | (492) (492) 70 (171) (40) (1,103) 383 (1,631) | (382) (664) 100 (184) (43) (274) (838) (199) | (368) 55 174 174 82 (862) (862) (25) (6) (318) 24 28 85 | (168) 45 (7,787) |
| 4,043 333 2,484 3,113 3,085 | 721 3,000 1,054 581 136 500 5,742 3,164 | 740 2,000 1,500 827 193 500 2,530 1,653 387 | 1,000 55 2,609 1,438 336 2,000 | 253 500 45 220,227 |
| 6,876 0 2,318 2,906 3,171 | 3,492 984 752 1,603 5,359 | 1,122 2,664 1,400 1,011 2,362 2,490 582 | 1,368 2,435 1,356 317 2,662 62 62 62 318 793 | 193 668 0 0 228,014 |
| 2321-6261 · Exec Admin Wc 2321-6271 · Exec Admin Unemp 2329-6211 · Other Exec Admin Cert Prs 2329-6221 · Other Exec Admin Nc Prs 2329-6231 · Other Exec Admin Soc Sec | 2329-5232 · Other Exec Admin Medicare 2329-6241 · Other Exec Admin Emp Ins 2331-6221 · It Admin Nc Prs 2331-6231 · It Admin Soc Sec 2331-6241 · It Admin Emp Ins 2411-6211 · Building Admin Cert Prs 2411-6231 · Building Admin Soc Sec | 2411-6232 · Building Admin Medicare 2411-6241 · Building Admin Emp Ins 2511-6221 · Business Office NC PRS 2511-6232 · Business Office Medicare 2511-6232 · Business Office Emp Ins 2542-6221 · Facilities Nc Prs 2542-6231 · Facilities Soc Sec 2542-6232 · Facilities Medicare | 2542-6241 · Facilities Emp Ins 2542-6271 · Facilities Unemp 2562-6221 · Food Preparation NC PRS 2562-6231 · Food Preparation NC PRS 2562-6232 · Food Preparation Medicare 2562-6241 · Food Preparation Emp Ins 2562-6271 · Food Preparation Unemp 2644-6231 · Professional Development Nonli 2644-6232 · Professional Development Nonli 2644-6271 · Professional Development Nonli 2644-6271 · Professional Development Nonli 3812-6221 · Afferschool NC Prs | 3812-6231 - Afterschool Medicare 3812-6241 - Afterschool Emp Ins 3812-6271 - Afterschool Unemp Total Benefits and Taxes |

| Staff-Related Costs 2213-6319 · Professional Developement Prof | 17,283 | 23,921 | 6,638 | 143,527 | 143,527 | | <u> </u> |
|--|-------------|--------------|----------|---------|---------|---|------------|
| 2213-6343 · Professional Developement Trav | 0 15 210 | 500 4.167 | (11.043) | 25.000 | 25,000 | | <u> </u> |
| 22.13-03/1 - Froressional Development Sup | 6,312 | 1,333 | (4,978) | 8,000 | 8,000 | | 0 |
| 2644-6319 · Professional Development Nonli | 450 | 0 | (450) | 0 | 0 | | Ω_ |
| 2644-6343 · Professional Development Nonli | 0 | 333 | 333 | 2,000 | 2,000 | | <u>o</u> |
| 2644-6411 · Professional Development Nonli | 339 | 0 | (333) | 0 | 0 | | <u>(0</u> |
| Total Staff-Related Costs | 39,594 | 30,255 | (6:339) | 181,527 | 181,527 | | <u>o</u> . |
| Rent | 70 200 | 74 200 | 2000 | 445 200 | 445 200 | | Ω |
| Z04Z-0555 Fracilities Kent Total Dent | 72.200 | 74.200 | 2,000 | 445,200 | 445,200 | | 0 |
| Occupancy Septice |) I | | - | • | | | - |
| Occupation of the Service Serv | 7,741 | 833 | (806'9) | 8,000 | 5,000 | | (3,0qo) |
| 2542-6331 · Facilities Janitorial | 24,000 | 24,000 | 0 | 144,000 | 144,000 | • | <u>o</u> |
| 2542-6332 · Facilities Rep & Mait | 42,076 | 16,750 | (25,326) | 100,500 | 100,500 | | <u>, c</u> |
| 2542-6335 · Facilities Water/sewer | 369 | 3,000 | 2,631 | 18,000 | 18,000 | | <u>(</u>) |
| 2542-6336 · Facilities Trash Remov | 1,096 | 1,167 | 71 | 2,000 | 7,000 | | <u> </u> |
| 2542-6339 · Facilities Oth Prop Serv | 2,239 | 1,583 | (656) | 9,500 | 9,500 | | <u> </u> |
| 2542-6361 · Facilities Phone/internet | 5,847 | 2,000 | (3,847) | 12,000 | 12,000 | | <u>⊋.</u> |
| 2542-6411 · Facilities Supplies | 7,093 | 6,167 | (926) | 37,000 | 37,000 | | <u> </u> |
| 2542-6412 · Technology Supplies | 0 | 200 | 200 | 3,000 | 3,000 | | <u> </u> |
| 2542-6481 · Facilities Electricity | 21,508 | 19,333 | (2,175) | 116,000 | 116,000 | | <u> </u> |
| 2542-6482 · Facilities Gas | 0 | 1,500 | 1,500 | 9,000 | 000'6 | | <u>0 (</u> |
| 2543-6319 · Care and Upkeep of Grounds St | 0 | 2,500 | 2,500 | 15,000 | 15,000 | | <u>0</u> 9 |
| 2543-6332 · Repairs And Maintenance | 0 | 2,500 | 2,500 | 0 | 15,000 | | DOO'ST |
| 2546-6319 · Security Svcs Prof Serv | 904 | 299 | (238) | 4,000 | 4,000 | | (O) |
| Total Occupancy Service | 112,874 | 82,500 | (30,374) | 483,000 | 495,000 | | 12,00m |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |

| 0 | (O) | 0 | 0 | 0 | <u>.o</u> . | <u>o</u> | 0 | <u>Q</u> | 0 | 0 | <u>o</u> | <u>o</u> | 12,500 | 0 | Ω. | (200) | <u>Q</u> | <u>Q</u> | <u>0</u> | (12,500) | (Q) | <u>o</u> . | <u>Q</u> | 908 800 | (800) | (200) | ! | <u>o</u> . | 0 | <u>o</u> _ | (498) | <u>.e.</u> | (1,591) | (O) | <u>Q</u> | (O) | (2,049) |
|---|----------------------------------|-------------------------------------|--|-----------------------------------|--------------------------------------|----------------------------------|-------------------------------------|--|-----------------------|--------------------------------------|---|--|---|--|--|--|---|---|---|--|---|--|---------------------------------|-----------------------------------|----------------------------------|-------------------------------|---------------------------|---------------------------------|----------------------------------|---------------------------------|------------------------------|-------------------------------|-------------------------------|---------------------------|---------------------------------------|------------------------------------|---------------------------------|
| 67.050 | 2,000 | 60,955 | 3,850 | 27,000 | 35,000 | 524 | 34,330 | 100 | 7,050 | 124,500 | 2,000 | 114,000 | 20,000 | 4,000 | 57,500 | 0 | 42,000 | 14,350 | 0 | 0 | 15,000 | 0 | 242,000 | 5,000 | 200 | 883,409 | | 7,500 | 300 | 300 | 0 | 5,000 | 0 | 7,000 | 7,000 | 241,000 | 268,100 |
| 67,050 | 7,000 | 60,955 | 3,850 | 27,000 | 35,000 | 524 | 34,330 | 100 | 7,050 | 124,500 | 2,000 | 114,000 | 7,500 | 4,000 | 57,500 | 500 | 42,000 | 14,350 | 0 | 12,500 | 15,000 | 9 | 242,000 | 4,200 | 1,000 | 883,909 | | 7,500 | 300 | 300 | 498 | 5,000 | 1,591 | 7,000 | 2,000 | 241,000 | 270,189 |
| (5,462) | 1,167 | (23,303) | (1,608) | 4,500 | (7,846) | 87 | 3,038 | (2,234) | 1,175 | 20,750 | 333 | 9,550 | 3,333 | 623 | 1,810 | (200) | 5,913 | 1,392 | (19,750) | (6,198) | (13,640) | (1,509) | 38,314 | 633 | (1,443) | 9,126 | | 1,250 | 20 | 20 | (179) | 833 | (1,591) | 1,167 | (18) | 17,340 | 18,902 |
| 11,175 | 1,167 | 10,159 | 642 | 4,500 | 5,833 | 87 | 5,722 | 17 | 1,175 | 20,750 | 333 | 19,000 | 3,333 | 299 | 9,583 | 0 | 7,000 | 2,392 | 0 | 0 | 2,500 | 0 | 40,333 | 833 | 33 | 147,235 | | 1,250 | 20 | 20 | 0 | 833 | 0 | 1,167 | 1,167 | 40,167 | 44,683 |
| 16,637 | 0 | 33,463 | 2,250 | 0 | 13,680 | 0 | 2,683 | 2,250 | 0 | 0 | 0 | 9,450 | 0 | 43 | 7,773 | 200 | 1,087 | 1,000 | 19,750 | 6,198 | 16,140 | 1,509 | 2,020 | 200 | 1,477 | 138,109 | | 0 | 0 | 0 | 179 | 0 | 1,591 | 0 | 1,185 | 22,826 | 25,781 |
| Student Expense, Direct 1111-6319 · ES Instruction Prof Serv | 1111-6371 · Dues And Memberships | 1111-6411 · ES Instruction Supplies | 1111-6412 · ES Instruction Tech Supplies | 1111-6431 · Es Instruct Textbooks | 1131-6319 · MS Instruction Prof Serv | 1131-6371 · Dues And Memberships | 1131-6411 · MS Instruction Supplies | 1131-6412 · MS Instruction Tech Supplies | 1131-6431 · Textbooks | 1191-6391 · Other Purchased Services | 1191-6411 · Summer Instruction Supplies | 1221-6311 · Special Education Instruc Serv | 1221-6319 · Special Education Prof Serv | 1221-6411 · Special Education Supplies | 1411-6319 · Student Activities Prof Serv | 1411-6371 · Stu Act Dues And Memberships | 1411-6411 · Student Activities Supplies | 1421-6319 · Student Athletics Prof Serv | 1931-6311 · Sped Tuition Other Districts Inst | 2191-6319 · Occupational Therapy Prof Serv | 2225-6338 · Rentals Of Computers And Rela | 2225-6411 · Instructional Technology Supplie | 2225-6412 · Technology Supplies | 3812-6319 · Afterschool Prof Serv | 3812-6411 · Afferschool Supplies | Total Student Expense, Direct | Student Expense, Indirect | 2114-6412 · Technology Supplies | 2122-6319 · Counseling Prof Serv | 2122-6411 · Counseling Supplies | 2134-6411 · Nursing Supplies | 2222-6319 · Library Prof Serv | 2222-6431 · Library Textbooks | 2222-6441 · Library Books | 2562-6411 · Food Preparation Supplies | 2562-6471 · Food Preparation Snack | Total Student Expense, Indirect |

| <u>000</u> | (0) (0) (0) (0) (0) (0) (0) (0) (0) (0) | (0) (0) (0) (0) (1) (1) (2) (3) Variance | . (14,1) (0,000,000,000,000,000,000,000,000,000, |
|---|---|--|---|
| | | | 00000000000000 |
| 9,000 20,000 1,500 149,500 | 145,500 1,500 7,000 33,000 11,800 96,000 0 600 2,000 2,000 131,000 7,796 | 40,000 23,500 63,500 9,694,983 5,665 Budget 5,665 | |
| 9,000 20,000 1,500 149,500 | 149,300 84,500 7,000 33,000 1,800 10,789 600 2,000 2,000 131,000 7,796 | 40,000 23,500 63,500 9,908,457 (417,013) Forecast (417,013) | (14,150) (14,150) (0) (0) (0) |
| 1,500 (2,277) 250 | (2,396) (2,396) (2,396) (3,672) (3,577 (1,262) (4,246) (10,789) (10,789) (10,789) (10,789) (10,685) | 5,765 2,576 8,340 (133,562) 25,742 Variance 25,742 | 0 0 0 (14,150) 0 35,850 0 (33,823) 1,239 (760) 287 |
| 1,500 3,333 250 24 917 | 24,917 14,083 250 1,167 5,500 22,250 300 16,000 0 100 333 333 21,833 1,299 113,449 | 6,667 3,917 10,583 1,615,830 (354,191) Budget (354,191) | 00000,00000000000 |
| 0 5,610 0 14,728 | 14,728 16,479 0 15,172 1,562 20,246 10,789 0 0 20,875 | 902 1,341 2,243 1,749,392 (328,449) (328,449) | 0 0 0 0 (14,150) 0 35,850 0 (33,823) 1,239 (760) 287 |
| Office & Business Expense 2311-6315 · Board Audit 2311-6417 · Board Legal 2311-6411 · Board Supplies | 2321-6319 - Exec Admin Prof Serv 2321-6352 - Exec Admin Liability Insurance 2321-6361 - Exec Admin Phone/Internet 2321-6371 - Exec Admin Dues and Memberr 2321-6411 - Exec Admin Supplies 2322-6411 - Community Services Prof Serv 2322-6411 - Community Services Supplies 2331-6411 - It Admin Supplies 2331-6411 - Building Admin Supplies 2511-6319 - Business Office Prof Serv 2511-6319 - Financial Accounting Services P 2525-6319 - Financial Accounting Services P 2525-6412 - Fin Acc Svcs Tech Supplies | Transportation 2551-6341 - Transportation - Contracted, Noi 2551-6342 - Transportation - Contracted, Noi Total Transportation Total Expenses Net Income Cash Flow Statement Net Income | Other Operating Activities Other Operating Activities 1211 - A/r - Extended Day, Net 1220 - Other Accounts Receivable 1411 - Prepaid Expenditures 1412 - Prepaid Expenditures 1413 - Deposit On Building 1598 - Remove from operations 2111 - Accounts Payable - General 2113 - Payable - Bsds Re Holdings 2119 - Deferred Revenue 2156 - Group Health And Life Insurance Pay: 2157 - Lit Payable 2159 - Non-teacher Retirement Payable 2150 - 403b Payable 2161 - Other Deductions Payable 2162 - Tax Sheltered Annuity Payable 2162 - Tax Sheltered Annuity Payable |

| 0 0 (14,1 1 0) | 0 0 (14,1 6 0) | |
|--|--|--|
| | | |
| 0 0 0 | 0 0 0 5,665 [| |
| 0 0 (14,150) | 0 0 (14,150) (431,163) | |
| 0 (1,050) (5,526) | 0 0 (5,526) 20,216 | |
| 000 | 0 0 0 (354,191) | |
| 0 (1,050) (5,526) | 0 0 (5,526) (333,975) | |
| 2163 · Other Insurance Payable 2165 · Kce Tax Payable Total Other Operating Activities | Total Cash Flow Adjustments Total Cash Flow Adjustments Change in Cash | |

Monthly Projections Brookside Charter School July 2019 through August 2019

| | оптеак | | | | | | | | | | | | beneath truth Annie a Charles of the Annie and the state of the Annie (Annie Annie) and the Annie Anni | asic Formula now relieus a forecasied regular tarin Neo AUA of 602. Per-VyALA affilium deuraseu. | | | | | - | | | | | | | | | | |
|---|----------------|---------|---------------|--|----------------|-----------------|----------------------|-------------------------------|------------|------------------|------------------------------|---------------------|--|--|-----------------------|-----------------------------|----------------------------|---------------------|-----------------|-----------------|-------------|--------------|---------------------------|-------------------------------|----------------|------------------|-----------------|-----------------------|---------------|
| | TOTAL Comments | | 777. ±88: | 000 | 135,060: | 53,475 | Ö | 3,280: | 135,470 | 526,986 | 7,734 | 1,684,773 | | 162 60 6 | 1,746 | 2814,784 | 120 H | 6,742,566 | | 120,000 | 1112,790b | (66) (66) | 285,280 | 21,210 | 350,725 | 24,820 | 37,890 | 7,050 පිටීම | 9, 451, 444 |
| | iun; | | 1505 | | TD 350H | -1, IE27 | ε | 5 | 13,330 | 12,537 | (Ø: | 1301233 | | | <u> </u> | 24,075 | 3334 | 526,357 | | 4000 CT | 11 1/3 (S | 195 | 28.529 | 발 | 35,073 | 17.480 | 180 F | 106,430 | BK97, 0.58gi |
| | igapi. | | 45.05.1 | 1000 | See See | 4,1197. | 9 | 10g | 107,338 | 10.533 | Ð | CMLZSA | | E CONTRACTOR | 1455 | 34.0Z6 | 334 | 570,357 | | 12,000 | HT.2789 | | 28,520 | 12,127 | 34,073 | 10年間 | 3,739 | 106,450 | ABT.DED |
| | uth | | 15-48.1 | | 15,500 | ¥,1193,4 | E | ő Ö | 10,330 | 12:537 | θ | m300,2008 | | 545,490 | <u> </u> | 74 DEE. | 751 | 57/40,352 | | 1000 Str | 11.00 | 1690 | 38.52B | Ę Ę | T2659E | 23.44B | 3,785 | (E9F) (SE) | SOF DESH |
| | Minr | | 68.953 | 1000 | 115,8190 | 4,11927 | E | 1200 | 10,363 | 12,537 | Đ | 11340,1925 | | 7.45 E0H | 135 | 24LOZG | 3:54 | 5790.957 | | 11,043 | 111.27.00 | 1696: | 28,523 | はないなか | 3F4043 | 2:48534 | 31,785 | 104,450 | essed, augu |
| | Feats | | 13.085 | | 5,800 | 4. ful? | E | 32% | 12,333 | 305.00 | ē | 10%22955 | | 是E.近丙 | 35.5 | 24 076 | 表示 | 250£07E | | EC: 0168 | 14 279E | 196 | 28,520 | 12,127 | 1666 | SHAR | 3,7.89 | 1305,41891 | SOF FEE |
| | end, | | 165-051 | 1 | 16,14011: | ±,1197₹ | ε | 323 | 125,330 | 12,537 | ල | 11.331,233. | | 545,800 | 7 <u>15</u> | 14100H | 38.85 | 520,053 | | 10230000 | 11,2791 | がい | 28,526 | 10,707 | E20ET | 2,446 | 3,789 | TOTAL SECTION | Stat. Distr. |
| | (Jeec | | Second | AN ASSESSED. | 15,800 | 4,70,02 | 8 | S. | 100,14589. | WELL | ď. | 77,500,2015; | | 5.45.8006 |)HEE | 74,0166 | SOHE | 578(367) | | 12,040 | 11,273 | 3651 | SMETE | K211,27 | 1666 | 544 | 317.859 | 1005,1639 | SDF PSG |
| 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 | Mass | | 198 05 7 | A STATE OF THE PARTY OF THE PAR | E-855 | 4,19.7 | ε | TOT | E STATE | 12.53F | 0 | TEST (2012) | | 545 (SUP) | 394 | 92670 | 朝 | 250,952 | | 10.25 (\$10.35) | 11.279 | <u>4</u> | 18,52,30 | 1127,1271 | 35,0073 | 100 A 1 | 1,778 | NINE ARRE | 307 DEG |
| | ijij | | 2 YO 3 Y | LANGUAGE. | 15,55d) | 4.11677 | ε | #GE | 112,333 | 15.00 | 3 | M300,2458 | | SATE ROLL | 1949 | 14.076 | 顏 | 经销售等 | | CHARGE. | 11,279. | ŭ. | :00 H 20 | F21.51 | 3663 | 1450 | 3,7285 | 106 430 | E007,05501 |
| the second of the | disg | | . E 06.1 | Contract of | 15,800 | た明年十 | ε | ş | 12333 | 32,537 | ø | ETOT TOTAL | | 109,47 | 15-19-2 | 34,076 | ž | 578,357 | | 07/040 | 11,223 | E | 28,520 | 12,121 | 18,001 | 1984 M | 200 | 1005-1686 | 907 050 |
| 不可以不知 二十四日 对日本 司二十五十五十五十五十五十五十五十五十五十五十五十五十五十五十五十五十五十五十五 | Ştriğ | | 067 02 | 200 | 9,450 | 9,264 | 22 | 55 | 11,876 | 150,100 | 296 | 260,544 | | 491,958 | 146 | 21,267 | 0 | 513,371 | | 0 | ٥ | 0 | o | 0 | 0 | 0 | 0 | 0 | 773,914 |
| | | | 77.77 | P 1,24 | 17,550 | 2,244 | 0 | 0 | 265 | 51,500 | 2,488 | 121,301 | | 505,828 | 147 | 19,753 | 0 | 525,728 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 647,029 |
| | ſ | Revenue | Cocal Revenue | 5113 - Proposition C (Sales 18 | 5121 · Tuillon | 5141 - Interest | 5181 - Food - Adults | 5173 - Student Mbrship Dues/t | 5181 · Bac | 5192 · Donations | 5198 · Miscellaneous Revenue | Total Local Revenue | State Revenue | 5311 - Basic Formula | 5312 - Transportation | 5319 · Classroom Trust Fund | 5333 - School Food Service | Total State Revenue | Federal Revenue | 5412 · Medicaid | 5441 · IDEA | 5442 · ECSE | 5445 · Food Service-Lunch | 5448 · Food Service-Breakfast | 5454 · Tille I | 5461 · Tille IVa | 5465 - Title II | Total Federal Revenue | Total Revenue |

| | | | | | | | | | | Summer school budgeted for FY19 moved to FY20; FY20 moved to FY21 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
|----------|--------------------------------|--------------------------------|-------------------------------|-------------------------------|--------------------------------|-------------------------------|-------------------------------|-------------------------------|-------------------------------|---|-------------------------------|-------------------------------|-------------------------------|-------------------------------|-------------------------------|-------------------------------|------------------------------|---------------------------|-------------------------------|---------------------------|-----------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|----------------------------|-------------------------------|-------------------------------|-------------------------------|-------------------------------|--------------------------------|-----------------------------|------------------------------|------------------------------|--------------------------------|------------------------------|-------------------------------|-------------------------------|----------------|
| | 1,480,272 | 498 | 7,100 | 1215,625 | 387,947): | 1,333 | 342,932 | 6,250 | 50,487 | - | 4514(6)683 | 3,123 | 18,553 | 63,545 | 56, 989 | 26,750 | 153,326 | 88,733 | 318,022 | 43,633 | 1.59 | 155.0,0152 | 132,438 | 4(,040) | 188,438 | 3,506 | 纸.228 | 206,74年 | 28,000 | 3,5190 | BBA, D.O.C. | 4,227 | 104,955 | 35,030 | 11395, 11545 | 27,583 | 48,633 | 47.063 | 5,236 | 5,467,195 |
| | 1/271, AUS IF | ż | 1282 | 14, 1852 | 373 JRQ41 | ė | LPM, TKBES | 625 | 35.790 | ā | 33,9855 | 10 | 3 | 湖流水 | EE/4 | 2:423-5 | 10:277 | ni Brita | 45,63.2 | THE SELECT | ė | 11.1.118 | 171, 9416: | Ð | (BE) (C) | 4 | -4,5385 | 25,5000 | đ | ij | 2513)34 | li) | 111,246 | SHOW | 111,597 | 1,5917 | (CER * | 3,400 | | 4中医部100 |
| | 101,068 | ô | <u> </u> | 14, 1057 | the little | â | HATT, THEFT | ¥, | 17.3F | Ö | 556 | ē | ô | 5,536 | \$10.2°# | 2,675 | 77.7.2.T | 1110514 | FLPION. | EUSET | 승 | 15t-ATR | 111.6461 | ć | TANKHE | a | 13783131 | 25,520 | 9 | 9 | Sub- | *5 | 111,246 | 25,0193 | MiSBE | 有紹介 | のの事子 | 130KH | E. | 115,9111 |
| | Children. | ż | 625 | FEET, 12827 | 335,824 | ė | 340,17,006 | 67.5 | 2778 | 9 | 南东城 | <u>4</u> | 5 | 1.53B | 4,70% | 2,975 | 12,227 | es Janti | £800 | 3,64011 | Ė | :8101;101 | 17, (245%) | 5 | TORPHOLE | ÷ | 1,45336 | 25,528) | ÷ | è | (6, (EES)) | 3 | AMC.III | 1314E | 111,505 | TILBUL | 4.H30. | 3,919/1 | ED: | 146,93511 |
| | 1027, Albin | ē | 625 | 114, 1277 | 33,424 | \$ | Jan Trolls | 625 | 27.750 | (0) | 37.9133 | ð | č | 5,576. | 4 Z.35 | 2,675 | 22.7.7.7.7. | 1211/11/20 | 618.03 | 38488 | ď) | 13,45161 | 1111 (2911) | Ē | TERMONE | Ē | -4(57815) | 1879 W | ë | ä | 7500 | € | HI2ME. | 1919 77 | 235 mi | 11.93ml | 4,833 | 3,903,9 | Θ | 446,933 |
| | TEP (DEID) | Ġ | 633 | 14.16.18 | #GE300 | is. | Man, Irak | \$1.75 10.75 | 25750 | 9 | 32,089 | <u>a</u> | Ē | 5.53E | 4,773 | 12 ph/15 | 28270 | 15.5500 日 | 45B1835 | 3,6491 | Ē, | 159,400 | 10 1948 | Ē | EME HOL | ij. | -frit 1967. | 25,5200 | 5 | e e | Seption. | ÷ | THE SMEE | actions: | 50 S | 1,92% | 4875.14 | MINES | ė | 445,934 |
| | H27LHSE | ij | 6525 | म् क्य | 109160 | ż | 301,3865 | 625 | 2.7599 | 6 | 27,986 | 6) | ĕ | 5,5,76. | 40E20 | 3,675 | 12.12.21 | 15,25417 | 6.35.23 | 3,54511 | ė. | 1CS-ibTR9 | III. GADA | ÷ | 102,18845: | ਲੰ | 466995 | 134,52(4) | ö | ē | 1919 | ē | HU2346 | 2,9RBS | 11.55年 | (4354)) | 46,BD55 | 35990 | :51 | 445,5333i |
| | 1210959 | ń | 60% | H. 1027 | SALMON. | ě | c\$11_11655. | B.255 | 35250 | ÷ | 游感 (X) | ÷ | ë | SPARE | ALTITUTE OF | :342E | 122.631 | chicken in | 14,86358 | District | 5 | 73,48185 | 111,049.01 | 3 | 11.55191.65 | æ | 14,93346 | 25,52M | ē | ē | 11,000,2 | ę, | 31 N. 24XE. | 2,6859 | 111,580° | 7,000,1 | 4,833. | 3,900 | 3 | 115,337 |
| | 127 DEG | Ē | 6235 | 114(1652) | 33,18Die | 3 | 25,711, 116835. | E S | A791. | 문 | 37,988 | Ř | 75 | 2,550 | 40,73403 | C251 | 12,732 | 65/39117 | ORBEN | 1987 | -6 | 113,4713 | 11.11.53450. | ē | H. N.29385 | 感 | 4,5346 | 02820 | Đ | Ð | theth | ÷ | 111,27446 | 15005 | 11,595 | 1,59811.2 | 4,853: | 3290m | 6 | 445,934 |
| | 12,1060 | Ė | 623 | PELTEZ: | #18 65 50 80 4 | 6 | Shit, fields | 478 | 1054°C | 9 | 347,5HD | Ē | ź | 0.536 | 4, (3)3 | 25a25 | 2017 | 86:38 P | 6,822 | Ziste I | ij | KIL#WO | 11.1 (PAS) | Ħ | 11.25 (2018). | Ġ | 4,6866 | 75,520 | ō | ē | GUFE. | ŝ | 100 A | 2. Sec. 3. | W.Sav | 725 | 4,963 | # SIRM | ä | \$40,98ff |
| | 0001.21 | ÷ | #7g | GEN 77 | 模的 | ÷ | 391,165 | | 0.575 | to | 27.560 | ₫ | ė | 9438 | 177 | 2,0685 | 201 CH | 0.000 | (E) (E) | i oʻdi | 6 | 13,416 | 811,9403 | ಆ | 12,636 | 팓 | 985 | 28,528 | đ | Ą | la cabii | Š | 50,000 | 500 | 17, 380 | 3 | 4,832 | 105% | Š) | 45.52 |
| | 126,570 | 480 | 0 | 22,429 | 24,808 | 1,333 | 65,531 | 0 | 11,093 | 0 | 27,552 | 3,128 | 7,095 | 2,747 | 4,733 | ô | 12,777 | 6,811 | 6,439 | 3,641 | 651 | 13,418 | 11,040 | 1,279 | 13,836 | 0 | 4,686 | 25,520 | - | 0 | 299'9 | 727 | 11,246 | 10,173 | 11,597 | 2,167 | 300 | 4,156 | 5,280 | 449.906 |
| | 123,199 | 0 | 0 | 22,429 | 24,927 | 0 | 65,739 | 0 | 11,093 | 93,075 | 23,423 | 0 | 3,458 | 5,536 | 4,733 | 0 | 12,777 | 6,811 | 6,250 | 3,641 | 0 | 13,418 | 11,040 | 2,761 | 13,836 | 3,500 | 4,686 | 25,520 | 28,000 | 3,500 | 6,867 | 3,500 | 11,246 | 4,025 | 11.507 | 2,250 | 0 | 3,901 | 0 | 556 537 |
| Expenses | 1111-6111 · ES Instruction Cev | 1111-6121 · ES Instruction Cer | 1111-6131 - ES Instruction Su | 1111-6151 - ES Insiruction NC | 1111-6152 · ES Instruction Aid | 1111-6161 · ES Instruction NC | 1131-6111 · MS Instruction Ce | 1131-6131 · MS Instruction Su | 1131-6151 · MS Instruction NC | 1191-6131 · Summer Instruction | 1221-5111 · Special Education | 1221-6121 · Special Education | 1221-6151 · Special Education | 1221-6152 - Special Education | 1421-6111 - Student Alhletics | 1421-6131 - Student Athletics | 2122-6151 - Counseling No Ft | 2134-6151 · Nursing Nc Ft | 2213-5131 · Professional Deve | 2222-6151 · Library No Ft | 2321-6131 · Exec Admin Supp | 2321-6151 · Exec Admin No Fi | 2329-6111 - Other Exec Admir | 2329-6131 · Other Exec Admin | 2329-6151 · Other Exec Admin | 2331-6131 - It Admin Supp Pa | 2331-6151 - It Admin Nc Ft | 2411-6112 · Building Admin Co | 2411-6131 · Buidling Admin Si | 2511-6131 · Business Office S | 2511-6151 · Business Office N | 2542-6131 · Facililies Supp Pa | 2542-6151 · Factilies No Ft | 2542-6181 · Facilities No Pt | 2562-6151 · Food Preparation | 2644-6131 · Professional Devel | 3812-6131 - Afterschool Supp | 3812-6151 - Afterschoot Nc Ft | 3812-6161 · Afterschool No Pt | Total Salaries |

| 64,223 | 67,838 | ŠĮ, | 1824. | 162, 556 | ő | 3.173 | ,538E | ,546, | 138# | ,204 | ő | , , | .350 | ,632 | (288 | 75° | 326 | 1726 | a 5 | 201 | | 500 | n = | . 2mg | 98.5 | 223 | 191 | K185 | 5:043 | 9,179 | .889 | 5932 | 1,168 | 5,207 | 1,915 | 7.59th | 623 | 1,829 | 114% | #,003 | ĝ. | 5775 |
|----------------------------|----------------------|-----------------------------|-------------------|--------------------|------------------------------|-------------------------------|-------------------------------|-----------------------------|-------------------|------------------------------|------------------------------|-------------------------------|-------------------|------------------------------|-------------------|------------------------------|------------|-------------------------------|------------------------------|------------------------------|------------------------------|-------------------------------|-------------------------------|-------------------------------|------------------|------------------------------|------------------------------|---------------|------------------|------------------|---------|---------|----------------------------|-----------|--------|-----------------------------|-------------------------------|--------------------------|-------------------|----------------|-----------------|-----------|
| * | | | _ | | _ | _ | | | | _ | 5 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 生の世 | 6,0045 | #/\fr | 25503 | 113,8654 | • | 建2部 | 335 | 5,244 | 1,226 | 混光谱 | - | - | * | 100 T | Ē | | | 1987 | | | ę ę | | Ŕ | , is | | 華 | 12 | 8 | H | đ | #25 | 학 | * | S. | \$ | ā | ie! | E. | T, EST | | ğ | 草 |
| 14.526 | EQ64 | 70,636. | 20160 | 11.51.034541 | ß | 型延期 | 3896 | 14000 | ₽,20€ | (\$.4c) | ė | £ | ළු | 1500 | #530 100 | 7,637 | Ē ! | à. | to d | 100 | 100 | ž į | <u> 1</u> 2 | 100 | 797 | 125 | Œ | 3417 | 43 | ğ | #27 | Ť. | rigi: | 100 E | (X) | Ŕ | Ø. | 3119 | 1,6,10 | 新 | 195 | 130 |
| 114,526 | 65,095.11 | TAN CERTS. | 18年2月 | 乙基基础 | Ģ | 982/36 | 3645 | 144 C | 1,226 | \$43F39 | 3 | ÷ | ć | 4,5,56 | F CE | 1,623.7 | 로 | 2.8.Z | Ċ | 3 | ## F | 7.77 | <u> </u> | i g | 10 K | 185 | 12 | Star | | ÷ | 茅門 | ģ | (B) | 52% | 428 | 104 | Ü | 3315 | 10.10 | STAR | -GUS | 135 |
| 141,526 | IF GB4II | TALENSE: | 3446 | 113,15654 | ē | 017.TE | 336 | 5,247 | 11226 | 5,4345 | Ē | 5 | Ś | 4.956 | 199 | 2,63% | (6GF) | 7:82 | b | 268 | 597 | 704 | <u></u> | b | TOD. | 991 | 151 | SALT | ğ | fic. | が記 | ¥ | H | 5.38 | is Dir | 2736 | £30 | 3,112 | भूगमुख | SIR | 1915. | ij |
| F4,526 | 65,018:01 | 140,62815 | 100 | 11,38654 | 3 | 部があ | 35% | 8,748 | n.22.16 | 45,4516e | ė | œ. | Ξ | 4.35% | #9g# | 7,680.7 | 6234 | 2,367 | ė | 266 | 19 | N. | ig s | 9 5 | 700 | É | ,E | BAG | 40.2 | 36 | ŧ | #21 | ies. | S. | 6FP | 300 | ij | 300 | 1,6700 | 製 | 19E | 405 |
| 14(526) | UF.QH:U | 10,5336 | 18 TER | 12,564 | Ē | 遊送部 | 136 | 新 花的 | 10,22245. | 51.7F. | right. | ė | ē | 4,5546 | 1999 | .abg/c | 659 | 23462 | ð | 9.EE | 800 | 101 | 2 | ÷ ; | 1,245. | 486 | 2 | 208 | i G | # | ¥2% | ţ | Ď. | 523 | 4135 | 2.26 | ć, | 3119 | 11,6716 | 200 | 195 | 455 |
| 12/74 | 5,30% | Up 45B6. | (B) | 10,8454 | ē | BESTS I | 065 | H. F. | 1,226 | 6.4.15 | ē | ż | Ē | SARK | 584 | 2,630 | EEF | 2,877 | ė | ig P | ďr. T | ž | right eff | ė į | | <u> </u> | 石 | 275 | | 35 | H2H | 11241 | 抽象 | 928 | 3833 | 226 | 97 | :MBI | #1487°E | SIL | 35 | 400 |
| (S) 710 | 6,320 | ILDI BRG: | Contract of | 1,000,000 | ð | 2002 | 500 | 100 | 197 | 3434-59 | ÷ | ē | ē | MIN | <u> </u> | 2,433 | F. | 2,857 | Э | 4570 | 654 | 107 | 高 | i ei | | i i | | <u>45</u> | 단다 | 108 | 7 14 | Ž. | - 1865 - 1865 - 1865 | 925 | 340 | 900 | 5.4 | | 1.10B | T) | 1815 | 45 |
| 112,27HB | 127.5 | KOLIESTG. | 934 | 1882 | 8 | 11 S | 118 | 100 | 13.6 | 15,45,45 | Ą | Ė | 9 | 1984 | £ | 7.E81. | 633 | el. | Ö | 2554 | 1 25 | 7007 | 25 | b : | | of the | T T | ¥, | 17 | Ē. | Ē, | 424 | Ŗ | ii G | SEC. | 390 | 99 | SWE | 1 488 | 400 | 19.5¢ | Ş |
| 01/1/20 | 100 | M. 15296 | 27.0 | 70000 | ė | 18.60m | F. | 7 | 12.36 | 6.436 | ē | 2 | ż | 196 | SAT | 2,6587 | T | 1.677 | b | /\$ [‡] | 5 7 | Ė | 17.6 | er | 9 F | e de | 1 | 1 | Ş | ġ | Š | \$ | iji M | 578 | 382 | 927 | 佐佐 | 210 | 503-1 | 댗 | 8 | 1 |
| 13,290 | 5.100 | 10.393 | 2.434 | 13 R64 | | 5 881 | 1165 | 4.532 | 090 | 6.436 | 0 | 0 | 0 | 2,893 | 1,033 | 2,422 | 999 | 2,877 | 0 | 497 | 258 | 09 | 943 | 0 | 1,342 | 25. | 9 | 2 2 | 410 | 96 | 324 | 382 | 83 | 528 | 382 | 217 | 5 | 319 | 1,409 | 962 | 200 | 435 |
| 12.936 | 4 972 | 10.00 | 2 387 | 10.052 | 7 | 5 | 165 | 4 574 | 1.070 | 5.408 | 0 | 5.774 | 1,350 | 2,459 | 35 | 1.928 | 451 | 2,579 | 0 | 497 | 258 | 8 | 943 | 0 | 1,342 | 787 | CS - | 5 4 | 0.79 | 95 | 324 | 374 | 88 | 380 | 382 | 217 | Į. | 318 | 1.409 | 822 | 5 | 1 5 |
| tion Ce | N see | 000 | Kon Ma | Alon Fire | | tion of | tion of | in the | Tion Me | tion Fo | ation Chi | astructio | nstructh | lucation | tucation | tucation | lucation | tucation | Jucation | thletics | thletics | thletics | thletics | thletics | g No Pr | g Soc s | O Medic | D 0 | 200 | Taction | an un | Jan Jen | Tal Deve | ral Deve | Dr. | 200 | adicare | nn ha | d .N ci | , Soc 1 | in Madi | III Marie |
| 4444,6911 · ES Instruction | 1111-02 II Co mandon | 1111-0221 - ES Illatraction | ES instruction de | ES instruction Fro | 1111-024 - ES Instruction En | 1434 6344 - MS Instruction Co | 13 - 12 1 - MO Household Ca | os ironomati SM - 1220-1211 | MS Instruction Me | 131-6241 : MS Instruction En | 133-6271 - MS Instruction Un | 191-6231 - Summer Instruction | Summer Instructly | 221-6211 · Special Education | Special Education | 221-6231 : Special Education | Special Ec | 1221-5241 · Special Education | 221-6271 - Special Education | 421-6211 - Student Athletics | 421-6231 - Student Athletics | 1421-5232 · Student Athletics | 1421-5241 · Student Athletics | 1421-5271 · Student Athletics | Counseling No Pr | 2122-5231 · Counseling Soc S | 2122-6232 - Counseling Medic | Counseing Emp | Numerica Son Sec | Nursing Medicare | | | Professional Deve | | | 2222-5221 - Library Soc Sec | 2222 6232 . I lbrary Medicare | 2222-222 Eister J Income | Ever Admin Nr. P. | Ever Admin Sor | Exec Admin Medi | |
| 4444,6911 · ES in | 6701 | 770 | 300 | 144 6344 | | 170 | 1 70- | 220 | 137-6237 | 8241 | . 6271 | | 191-6232 | -6211 | 221-622 | . R23 | -6232 | -6241 | 1-6271 | -6211 | - 1291 | 6232 | -6241 | -6271 | 2122-6221 | -6231 | 6232 | . 1529-2217 | | 134 6222 | | | 2247 6972 . | 2243-8244 | 600 | 6924 | 6223 | . R741 | 3224 F324 . | 1320-1361 | 1020 | 2321-0232 |

| æ | #18.14 A.9R# | 1 (553) | - | 30311 4,349 | 7.105. 201.052 | | 2361 3,657 | 4RE 35-5 | | m | L2672 23,648 | | 155.52 | _ | 4113 S.1444 | | | | 322 125 125 TEL 725 | | | | | 2005 R | | | | 12.453 1.453 | 333 | | | 400 5,244 | | | 34. 4: GRB : | 9 |
|-----------------------------|------------------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------------|----------------------------|-----------------------------|------------------------------|-----------------------------|-------------------------------|-------------------------------|-----------------------|-------------------------------|------------------------------|------------------------------|-------------------------------|-------------------------------|-------------------------------|--------------------------------|--------------------------------|-------------------------------|------------------------------|-----------------------------|-----------------------------|------------------------------|------------------------------|-----------------------------|------------------------------|------------------------------|------------------------------|-------------------------------|-------------------------------|-------------------------------|-------------------------------|-----------------------------|------------------------------|
| | | _ | | ੜਾ | 2 | | | - | | 71 | _ | | _ | | | | | ŧ. | | Æ | Ż | | 1,73 | f≪ | * | E, I | | ¥ | ** | 滑 | | Ŧ | T. | ¥ | 13 | |
| 쥰 | 11,325 | n, id Silvi | 15.47 | 唇 | 1,7.465 | | 1080 | e in the | E009 | SAME | 10,5482 | 處的 | 1,352° | 909 | #III | 100 | 385 | enge) | 36.26 | 1691 | #HP | 0 | 1,392 | 96 | 188 | 0,3256 | 9 | | ar. | 164 | g | 450 | <u> </u> | 1237 | 200 | ð |
| ė | 1,325, | สเลียก | 1,5Me | 3886 | 選びば | 562 | 390 | :524: | 308 | \$1000E | 1,582 | -FIZI: | 1,332 | 190097 | 音 | ř <u>.</u> | 285 | 11,65000P | BUR | 122/3: | 31SF | ÷ | 7,382 | 動に | 11538 | 11,33365 | ė | :5Ital | Ä | TEST. | ē | -1010 | 6 1 50 | 2,731 | Jahr | · |
| ä | 1,325 | TLISTATION | 1,542 | 1980 | 1,7:46; | 519. | 2880 | e e e | HOE | 350000 | 11,5492 | 3349 | ሲእንደን | :MORE | 4113 | £ | 380 | 11,161300 | SER. | TOTAL | ₩äi | Ŷ. | 280° ji | 211g | 166 | 1(30%) | \$ | -EUL | 1386 | 1694 | ē | 規則下 | 2742 | 127 | 30% | 避 |
| ē | 10055 | TLISTELES. | 1000 | 1881 | 1,7'416 | 台湾 | 1981 | 158 | :302 | 38(1)35; | 11,542 | 1838 | .733£ | (F)(G)(F) | 4113 | | 385 | 1,600 | REPR | 16534 | ±835 | ŝi | 1,3112 | 100 E- | 145231 | 11,74346. | ē | 35111 | ,7B; | 1161 | ė | -145/3 | <u> </u> | 127 | 31345 | - |
| 5 | 1373 | 71,145503. | 1,540 | 1981 | 3,7746. | 500. | ē. | -519) | £08 | 22,000 | 115837 | 35.6 | 1(380) | 1961191 | 11 4 | 26 | ्रमा | 1, 15000. | ant. | 12935 | dR. | ż | 1,382 | Ė | HEEF | 3000 | 살 | -514 - | 280 | 1646 | æ | -11833 | 証 | TCV. | HH | څ |
| 5 | 0.1559 | 1,155 | ्रीस्ता | 3896 | 1. 7-416. | 197 | - E | -529 | 30% | 2215260i | 1,582 ii | JE218 | 7957 | Mellio | <u>Ú</u> | Sept. | Č. | 1,439(0: | 3175 | 11911 | it M | æ | 11,25,348 | 900 | 16533- | 1,35% | 8 | :SLn | ř, | | 2 | 藍 | id T | 103 | , E | ð |
| 3 | 1, 659 | 15.453.3 | CHECK | 1991 | 1,246 | Ü9 | 1867 | 489 | 210351 | 21,55519 | 1,548. | 3%0 | F. 385. | 30 NF | ## ## | ä | 18 | 11,44006 | 31,716 | :EB31 | # C | ē | 0,22185 | all. | 1153 | IL,20të | πĹ | 16ill | ę, | ĮŽ. | ē | 1989 | ij. | 1/2/ | 1.54 | ð |
| हाँ | IL NGUY | 299-11 1 | 154K | 197 | f.7.45 | DEF | 156 | 633 | ::1053 | 25 BBH) | 1.542 | 000 | 1,3632 | 0300 | CIII | ¥ | 20800 | 7,#8G | 1878s | 160 | T. | ā | 3.51€ Ti | Si C | Rel | - 12 HG | ÷ | 1175 | :312 | Ē | ŝ | ±16) | S. | ũ | Á | 3 |
| æ | 250 c | 7,462 | 175 | [8] | 4x6 | 107 | Ā | Ť | (4)F | 28.00 Ki | 286 | \$22 | 10,530 | 7.000 | eg F | 3% | 797 | 1,400 | 新型 | [E8] | 78 | Ť | 1,1316 | 20 | Spins | 1,238 | æ | 1,115 | Ä | Ī | 권 | ŌĽ | <u>\$</u> | 47 | 7. | ē |
| 0 | 1,159 | 1,453 | 1,540 | 360 | 1,746 | 492 | 268 | 63 | 802 | 2,680 | 1,530 | 358 | 1,332 | 700 | 397 | 93 | 387 | 1,181 | 1,350 | 316 | 684 | 0 | 1,218 | 879 | 129 | 1,336 | 0 | 129 | 98 | 154 | 0 | 384 | 265 | 139 | 334 | 0 |
| 0 | 1,159 | 1,453 | 1,631 | 382 | 1,746 | 492 | 485 | 113 | 802 | 2,680 | 3,266 | Ę | 1,332 | 200 | 614 | 144 | 387 | 1,181 | 1,141 | 287 | 684 | 0 | 1,218 | 678 | 159 | 1,326 | 0 | 134 | 31 | 164 | 0 | 410 | 233 | Z | 334 | 0 |
| 2321-6271 · Exec Admin Uner | 2329-6211 · Other Exec Admin | 329-6221 · Other Exec Admir | 329-6231 · Other Exec Admir | 329-6232 · Other Exec Admir | 329-6241 · Other Exec Admir | 331-6221 - It Admin Nc Prs | 331-6231 - It Admin Soc Sec | 331-6232 - It Admin Medicare | 331-6241 · It Admin Emp Ins | 9411-6211 · Building Admin Co | 2411-6231 - Building Admin St | 32 · Building Admin M | 2411-6241 · Building Admin El | 511-5221 · Business Office N | 511-6231 · Business Office S | 2511-6232 · Business Office M | 2511-6241 · Business Office E | 2542-6221 · Facilities No Prs | 2542-6231 · Facilities Soc Sec | 2542-6232 - Facilities Medican | 542-6241 - Facilities Emp Ins | 2542-6271 · Facilities Unemp | 562-6221 · Food Preparation | 562-6231 - Food Preparation | 2562-6232 · Food Preparation | :562-5241 · Food Preparation | 562-6271 · Food Preparation | 844-6231 · Professional Deve | 644-6232 · Professional Deve | 844-6241 · Professional Deve | :644-6271 · Professional Deve | 812-6221 - Afterschool No Pri | 1812-6231 - Afterschool Soc S | 3812-6232 · Afterschool Medic | 1812-5241 - Afterschool Emp | 8812-6271 - Afterschool Unem |
| 2321-62 | 2329-62 | 2329-62 | 2329-62 | 2329-62 | 2329-62 | 2331-622 | 2331-62; | 2331-623 | 2331-62 | 2411-62 | 2411-623 | 2411-6232 - | 2411-624 | 2511-622 | 2511-62 | 2511-62 | 2511-624 | 2542-622 | 2542-625 | 2542-625 | 2542-624 | 2542-627 | 2562-622 | 2562-62 | 2562-623 | 2562-624 | 2562-627 | 2844-623 | 2644-623 | 2644-624 | 2644-627 | 3812-622 | 3812-623 | 3812-623 | 3812-624 | 3812-627 |

| | | | | | | | | | | | | | | | | | | | interpretation of the contraction of the contractio | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
|--|--|-------------------------------|-------------------------------|--|--|------------|-------------------|---------------------------------|----------------------------------|-------------------------------|---------------------------------|---------------------------------|---------------------------------|--|--|----------------------------------|---------------------------|------------------------------|--|-------------------------|-------------------------|---------------------------|-------------------------------|---|--------------------------------|---|--|-------------------------------|-----------------------|-----------------------------|--------------------------------|-------------------------------|-------------------------------|--------------------------------|--------------------------------|-------------------------------|-------------------------------|------------------------------|------------------------------|--|--------------------------------|-------------------------------|---|------------------------------|-------------------------------|------------------------------|-------------------------------|-------------------------------|---------------------------|------------------------------|
| | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 3,900 | | | | 18.1, 527 | 445, 210 | 445,200 | 8.000 | 144,600 | 100,500 | 18, 300 | 7,,980 | 505,9 | 12,090 | DEN AC | 12/16:000 | 9,000 | 15,000 | 9 000 | 90000 | ter contract | | 7,006 | | | | | | | | | | | | 2009 | | | 12,508 | | | | 1,630 | 1 | | | | | | | | 241,068 |
| 978 | Ü | (4 5) | <u> </u> | 14, 1939 | .00E,%C | 36,300 | ¥. | T-2:000 | 574875 | 1,763 | 910 | 90% | e i | NACTOR AND ADDRESS OF THE PARTY | が平断 | 300 | SDG: | 3 9 | in the second | S. 188 | | | | | | | | | | | | | | | | | | (114) | | | | l | | | | | | | | 27LBB/F |
| 60 55 50 50 50 50 50 50 50 50 50 50 50 50 5 | EN TA | (<u>)</u> | S | FAL 1193. | 35,300 | 37,309 | ¥ | 7.2.000 | 5,840 | 1,753 | 580 | 726 | <u> </u> | E SERVICE | 報子の | -61615 | 1,500 | Ē (| STATE | SCHOOL STATE | 5,6141 | #FID2 | 5t2/51 | 1000 K | 125 | H | 3,1655 | (212) (215) | 12.450 | 200 | MIJASS | 12g | 6000 P | 5 | 600 F | 1 27 E | 630 | (114) | (32) | | (F) | 74,580 | Ş | 10 mg | 9 | 뛈 | de l | 7007 | des | 23,647 |
| e de Barrer | 1633 | (45) | 96 96 | 14.193 | 37,300 | 37,300 | Sec. | 12.800 | 5,842 | 1,763 | | 726 | <u> </u> | 1000 | Shr# | Ø105 | 1,500% | 5 | in contract | Single Sign | EHG:C | 2000 | 部門 | | 25,135 | į. | 追其所 | (213) | 997 | 200 | 10,455 | | 10 th | ð | 4.0B) | 435 | 1869 1869 | (11) | <u>3</u> | | 148 | 1005,47 | 200 | | 典 | Ħ | ėje i | 766 | Ė | 24.8412 |
| eer eer | 2 | (5 | 3 | hit, ilikis | 300.300 | 32,300 | ¥ | 000.21 | D.H.C. | LZK3. | 590 | 726 | d E | E 657 | 1 1 | 1906 | 1,5609 | 3 | STAIL STAIL | 37,000 | 5,644 | 200 | 15. F. 4. | ngage : | 100 | į. | | (5.15) (5.15) | day y | 2007 | 161-155 | 100 E | 407.8 | 5 | III.000.11 | 1,3255 | SES | (114) | <u> </u> | 37. Maga | | 74,530 | i | į s | Ā | 2 | 5(8)5 | TING. | 195 | 216.8417 |
| 3800 d280 | 星 | 3 | 185 185 | 114, 11973. | 35,300. | 347,3406 | ž | TO HERD. | 198 | 1,2633 | .5530 | 726 | 919 | UBS-1 | 11 P. C. | 3018 | 1,500 | ė | (Supplement) | 37,6043 | 5,643 | 200 | 新型で | 100 | 10 10 10 m | 1 14 | 3,7035 | (215) | 187 F | 5000 | 169.455 | 1957 1967 | 386 | 6 | 4690 | 1,395 | (3,812) (678) | (114) | (151) | 前田(10) | 148) | 24.580 | į | | i ii | 8 | 5000 | 19 ej | i de | ZALBakr |
| 300 | 1635 | (45) | \$? | 14,1977 | 15,380 | :177,3800 | į | in Billion | S.B.C. | 1,763 | 593 | 726 | 6.15. | 2:000m | Silve States | SIDE | 1.500 | ₽. | 3200 | 247, Jan. 18 | THIS | 000 | 27495 | 1991 | 25,44.70 | 100 | EMB5. | (215) | 785 | - III | 101-195 | 72(%) | 386 | ė | માલિકો | 1,205 | C SEC | (114 | (151) | 23,036 | (1) (1) | -11.58R | | ġ | | Ħ | :60% | rb g | Sept. | 21,8417 |
| 1000 | | (45) | 9 9 | HE HOSE | (0)(1)(2) | 37,390 | ä | 17.000 | 5.842 | 1,763 | 6963 | 276 | 超 | - Sign (| 30 P. 150 | 500 | L'Sielle | Ē | - AIR | 37,19113 | CH.H.Y. | 200 | 質ない | 11950 1200 1200 1200 1200 1200 1200 1200 12 | 11 m 300 | 3.6 | 1345 | (212) | 705 | . JBC | 130,455 | 100 C | 188. E | • 5 F | 11,000 | 405,1 | CAL T | (114) | (151) | 23,59P | - FEE | 27.34 57.340 | | ġ. | 4 5 | i | SUB | ė | enny Cres | 24.6402 |
| 100 | 195 | (42) | 98 | 14,1600 | 5 E | 37.380 | ļ | 27 67 | 1.840 | 1,780 | (Fig. | É | 645 | 1867 | ORITO O | 6 E | 1,5000: | ji Ji | 3469 | 977,B1103 | S. Fisht. | - OPK | 00 17. | O P | 100 P | Tage of the state | 3,9855 | (215) | 746 | 100 m | 10,455 | Ē | | ; e | 12530 | 1,735 | (1,975) (1,975) | £ | (151) | ************************************** | ē (| (40) | , | 世 1 | Ē 3 | ä | 550 | 13 (| Culton Curco | |
| 9 | i ji | (45) | ė Š | 100.4 | | 37,390 | à | Di Ti | 5.545 | 产 | 1 | 70 E | <u>516</u> | 1650 | <u> </u> | 300 | | 57 | 300 | 5146,54 | A. Parkti | i R | 9月1日 | | 1997 T | 1 | 1 198 1 | (215) | 202 E | | 10-12e | 75.0 | | 1 0 1 | # UBD | XIX. | (5/6°L) | (114) | £ | 25,938 | 197 | (40) | | 136 | Ř | i și | Ŝ | ± | E I | 2000 21000 |
| 360 | | | | <u> </u> | | 37.300 | | | | | | | | | | | | ġ | | | , and a | i i | 8H-0 | 1990 | 1,000 | <u>.</u> | 1 12 | (215) | 7EV | 1900 C | (1.0°) | 756 | 19 | 4 G | 1,000,1 | 1,335 | (3.975) | (14) | (151) | 985 0 | 404 | 48) | | | | | | | | |
| 0 5 | 2.468 | 450 | 0 0 | 31,583 14. | 36 350 | Ļ | | | 12,000 38,760 | | 583 | | | 4,095 | - (| | _ | | 315 | £ 670,17 | 2 657 | _ | | | ə c | | | | | | | | _ | 500 | | | 19,750 | 8.070 | | 2,020 | _ | 7 0 | 92,618 | - | - | 179 | 0 | 1,591 | | 20,344 |
| , | ŭ o | i · | | 31, | 92 | 36, | | Ş | 7, 15 | Ī | | - | ei | ₹ | ; | Ĕ | | | | 74, | | ī | 10, | | | | | | | | | | | Ψ | - | - | 9 | 65 | • | | | - | | | | | | - | • | - 8 |
| | 3.844 | 9 | 0 0 | B,010 | 35,850 | 35,850 | | 1977 | 12,000 | 369 | 513 | 1,166 | 2,750 | 2,998 | 0 (| 70,352 | | 0 | 589 | 41,795 | 000 77 | | 23,269 | 2,250 | 0 9 | 13,680 | 2.261 | 2,250 | 0 | 9 0 | 9 450 | | 0 | 3,400 | | 0 | 0 | 8.070 | 182 | 0 | 300 | 93 | 60,00 | 0 | 0 (| 9 0 | 0 | 0 | 0 6 | 0 ¥ |
| 2213-5343 · Professional Deve | 2213-6371 · Professional Deve 2211-6411 · Brofessional Deve | 2644-5319 - Professional Deve | 2644-6343 - Professional Deve | 2644-6411 - Prolessional Deve Total Staff-Related Costs | in the state of th | Total Rent | Service | 2542-6319 · Facilities Prof Ser | 2542-6331 · Facilities Janiforie | 2542-6332 Facilities Neparles | 2542-6536 · Facilities Trash Bi | 2542-6339 - Facilities Oth Prol | 2542-6361 · Facilities Phone/ir | 2542-6411 · Facilities Supplies | 2542-6412 · Technology Suppl | 2542-6481 · Facilities Electrica | 2042-64162 Facilities Gas | 2543-6332 · Repairs And Main | 2546-6319 · Security Svcs Pro | Total Occupancy Service | Student Expense, Direct | 1111-6319 ES REMUCION FIN | 1111-6411 - ES Instruction Su | 1111-6412 · ES Instruction Ter | 1111-6431 · Es Instruct Textbo | 1131-6319 · MS Instruction Pri | 1131-5371 · Dues And Members 4131-6411 · MS Instruction Su | 1131-6412 - MS Instruction Te | 1131-6431 · Textbooks | 1191-6391 · Other Purchased | 1191-6411 · Summer Instruction | 1221-6319 - Special Education | 1221-6411 - Special Education | 1411-6319 · Student Activities | 1411-5411 - Student Activities | 1421-6319 · Student Athletics | 1931-6311 · Sped Tuition Othe | 2191-6319 · Occupational The | 2222-2325 Instructional Tech | 2225-6412 - Technology Suppl | 3812-6319 - Afterschool Prof S | 3812-6411 - Afterschool Suppl | Total Student Expense, Direct Student Expense, Indirect | 2114-6412 · Technology Suppl | 2122-6319 · Counseling Prof S | 2122-6411 - Counseling Suppl | 2222-6319 - Fibrary Prof Serv | 2222-6431 · Library Textbooks | 2222-6441 · Library Books | 2562-6411 - Food Preparation |
| 2213-6343 | 2213-6371 | 2644-6319 | 2644-6343 | 2644-6411 Total Staff | Rent | Total Rent | Occupancy Service | 2542-6319 | 2542-6331 | 2542-0535 | 2542-6336 | 2542-6339 | 2542-6361 | 2542-6411 | 2542-6412 | 2542-6481 | 2342-545c | 2543-6332 | 2546-6315 | Total Ocea | udent Exp | 1111-6371 | 1111-6411 | 1111-6412 | 111-643 | 1131-631 | 131-637 | 131-6412 | 1131-6437 | 191-639 | 1191-641 | 1221-6315 | 1221-641 | 1411-631 | 411-641 | 1421-631 | 1931-631 | 2191-631 | 2225-022 | 2225-641 | 3812-631 | 3812-641 | Total Stud udent Exc | 2114-641, | 2122-631 | 2122-641 | 2222-6319 | 2222-643 | 2222-644 | 2562-641 |

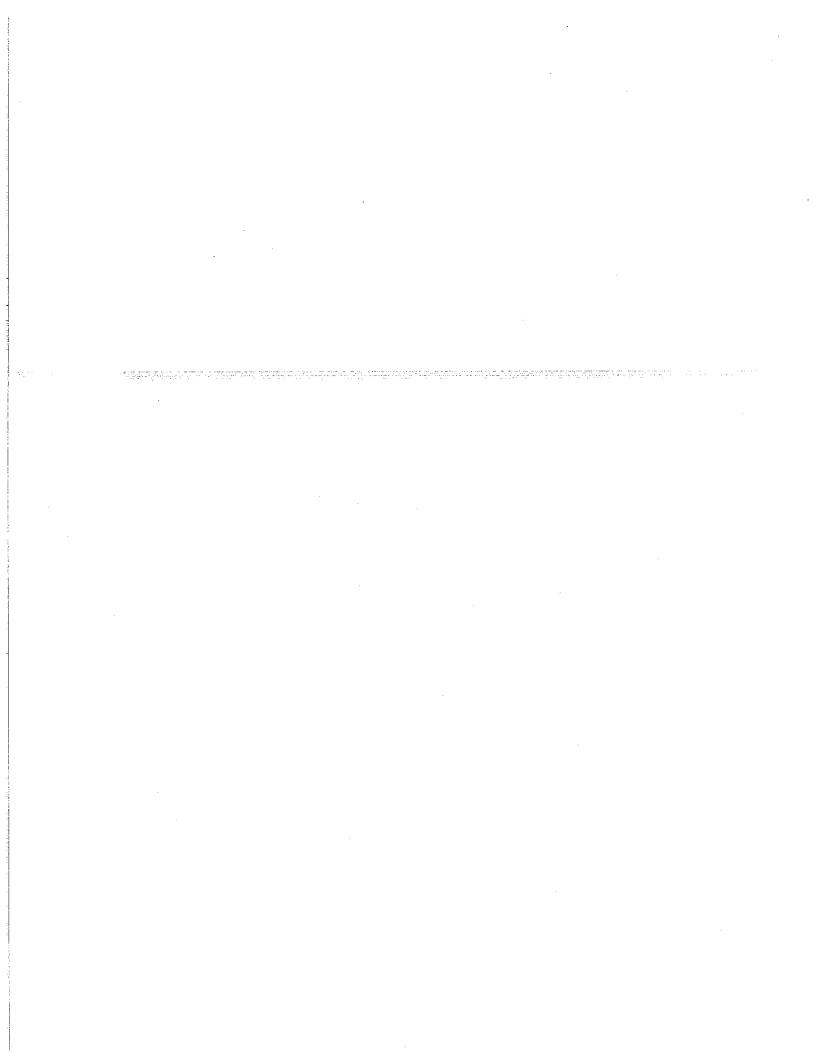
| | - | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
|--|---|-------------------------------|------------------------------|-----------------------------|--|-------------------------------|--------------------|---|--------------------|-------------------------------|------------------------------|----------------------|--|-----------------------|---|------------------------------|---------------------|------------|--|------------------------------|------------------------------|---|----------------------------|----------------------------|---|-------------------------|------------------------------|--------------------|---|------------------------------|------------------------------|--------------------|---------------------------------|------------------------|------------------------|-----------------------------|-----------------------|-------------------|-----------------------|------------------------------|
| | | | | | | | | | • | | | | | | | | Enternal Hotes | | | | | ,,,,,, | _ | | | | | | | _ | | | _ | | | | | | | |
| 3,900; | | | | | | 35,000. | | _ | | | | (D) (D) (485 | | _1 | ľ | (417,013) | i | (447,013) | | ā | | | | | | | | | | | | - 1 | | .0 | - 1 | 14.150 | | ACRE AREA | | |
| | 150s 150s477 | 50,500 | (1) X | 10,748.00 | ### T | | | | | Ę | 1 | SE SE | 12,91100 | 3116 | 6,126 | (12,352) | 1 | (12,352) | | 100 | | | | | | | | | | | 5 6 | | (862) | i | 1 | (15.214) | | Jun. 3 | | |
| SSECH-THE DATES | | | 200 | E.2005 | . A. | | | | | 111,0000. | 1 | 26.//35 | 3,9110 | 2020 | ľ | (11,342) | Manie | - 1 | ė | e e | illo Cado | 2003 2003 2003 2003 2003 2003 2003 200 | ë | 9 9 | (3,585) | ė | AND COMMENT | | | | 3 3 | - | (862) | | 1 | (12 205) | (cmarge) | May (17.2.2.05) | 2016 (EV.) | 7,512,5957 |
| 9006 1,4539 | 9091 528701 | Sather | AUD. | 11,7352. | 100 | 7.57D | 金 | | | 311,4201.3 | GIRZ. | 467,735 | | 911H | 6,126 | (11,342) | and or | (11,342) | ā | · ai | (405) | (app.) | 5 | 5 5 | | É | | | | | 3 6 | İ | (882) | ā | () | (862) | (corye) | Alp.r. | 3,252,10F | 1358 F84 E |
| 906 907 907 907 | 991 824-801 | ES,MOST | ALIAN MILE | GK2 | 375 | 7.575 | 1 | - 1965 - 1972 - | | STATE IELL | -0482 | 16, 735 | 3,9310 | \$40.000 \$40.0000 | (1) (1) (1) (1) (1) (1) (1) (1) (1) (1) | (11,342) | Mar | (11,342) | | . <u></u> | j) (0 | 9 | ġ | 8 9 | (3,585) | Ē | 3,342 | (1 24) | (29) | €. | 9 9 | 105 | (862) | ñ | 7 | (862) | (mg/gm) | Mair And Chi | 1255 PER | 7,48912,189m |
| :0006 E.#CRE | 103-427-2 | 2481/9 | (A) | Carry I | 7 | 7.575 | Đ, | | | an ibuc. | 780 | 47.7 | (1) SPITO | 2,2766 | 6,372E | (11,342) | Folts | (11,342) | 4 | : 5 | 9 6 | (ggp) | ė | ÷÷ | (3,585) | è | T.M.T. | € | (23) | €: | 56 | 1995: | (862) | ÷ | ંટ | (982) | (argazar) | Faits | 2000年 | 3:4:10(1-4:11) |
| 3000E | 158 134(77 | 30839 | 40g | (SR) | | 3.576 | ÷ | ÷ 5 | | TUT BINGS | 0.652 | | 3,5110 | :SESIO | 65,1126 | (11,342) | ĔĘ | (11,342) | ₫ | Ė | ∰ (au ₀) | (gg) | Ð | 9 1 | (3,585) | e | | (8 24) | (53) | <u>@</u> : | ු වේ | 166 | (862) | 101 | 8 | (862) | (יוליכוים) | Alban (300 cm) | 3260752 | 1,246711,2440 |
| - 1980 1,47349 | 13,457 | 5,002 | | 11,7380 | e Z | 7,5275 | € ; | 146 146 | 1 P | ML4002 | 7(813) | 516, 725 | 3.9 Ray | 22798 | 67,77,766 | (4,875) | Princ | (4,875) | 3 | · 3 | ± 60 | (ggg) | Ē | 5. | (3,585) | ē | SAME. | (12 4) | (23) | (C) | ÷ 5 | TORS: | (392) | ö | an i | (BB2) | (3,438) | | | 30000000 |
| | 99.61 | COMP. | | 11,7550 | Contraction of the contraction o | 7.575 | Ť, | ē ş | | 111,1981,23 | (980) | | 23.9910 | 1236 | 6,1036 | (4,875) | Altra | (4,875) | é | ÷ * | ė į | (≥ (2) | ē | ÷ - | ⊕ (3,585) | ë | (C)4(C) | (§ 2) | (6Z) | 9 | b j | TÚPS | (862) | Ð | ð | (862) | (B5),(3) | MONV | | |
| 303-7 | 3 4 | 100% | | 11,7483 | 00 E | 123 | ₹; | \$ \$ | 3000 | H. CHE. | 000 | Û | 6HI55 | S. This | 6,125 | (4,875) | Oct | (4,875) | | 9 55 | ij (| 8 € | å | ÷: | ÷ (3.585) | É | 360 | <u> </u> | (Z) | € | ည်း ခွဲ | RME. | (862) | F3 | 37 | (862) | (gg) 'd) | 150 H | | |
| · 第二 | 35 T | S. O. P. | 8 | 1,235.11 | 7 | Ä | ₹ ; | ā ș | (B) | 11.017 | 052 | H 776 | 3.5480 | 2,276 | F. 112Fi | (4,875) | 547 | (4,875) | 2 | 2 5 | ·= 0 | (REQ) | E | 39.1 | @ (3.585) | = | 8 | <u> </u> | <u>R</u> | 6 | သင် | 197. | (299) | Ø. | 4 | (862) | (SE / C) | 680 | | |
| 5,610 | 4.795 | 1,811 | 0 0 | 12,211 | 845 | 11,466 | 7,989 | 0 0 | | 10,202 | 0 | 55,480 | ٥ | 1,341 | 1,341 | (62,245) | Aug | (62,245) | - | 0 | 0 8 | 9,436 | (14,150) | 0 | 0 0 | 0 | (35,115) | 111 | (628) | 61 | 00 | (1,050) | (47,122) | O | D | 47,122 | | | | 3,304,691 |
| 00 | 5.933 | 14,668 | | 2,961 | 1,153 | 8,780 | 2,600 | 00 | | 10,673 | 0 | 68,654 | 902 | 0 | 305 | (266,203) | Jul | (268,203) | | 9 0 | 0 | 3,438 | 0 | 6 | 35.650 | 0 | 1,292 | 528 | 915 | 2 | 0 0 | 0 | 41,596 | 0 | 0 | 41,596 | (224,607) | 1 | ı | 3,329,113 |
| Audit | Supplies dmin Prof : | dmin Liabil | dain Pilan | dmin Supp | unity Service | in Data Pro | in Supplies | g Admin Si | SS CHICE I | ial Account | 3 Svos Tecl | ress Expen | ortation - C | ortation - C | _ | 1 | Time of the second | | S S S S S S S S S S S S S S S S S S S | asic Form | nts Receive | enditures | Bullding | n operation | yable - Ger | enue | And Life I | | L CERTICAL SE | tions Payar | d Annuity F | able | ng Activitie | Sulletins | ect Adjustm | stments | | Jun 7 | Net D | # |
| 2311-6315 · Board Audit 2311-6317 · Board Legal | 2311-6411 · Board Supplies 2321-6319 · Exec Admin Prof | 2321-6352 · Exec Admin Liabil | 2321-5351 · Exec Admin Prior | 2321-6411 · Exec Admin Supp | 2322-6313 · COMM 2322-6411 · Comm | 2331-6316 - It Admin Data Pro | 2331-6411 · It Adm | 2411-6411 - Bullding Admin Si | 2511-5319 · Busine | 2525-6319 · Financial Account | 2525-6412 · Fin Add Svas Ted | Total Office & Busin | Iransportation 2551-6341 · Transportation - C | 2551-6342 · Transp | Total Transportation | Total Expenses Net Income | Cash Flow Statement | Net Income | Cash Flow Adjustments Other Operating Activities | 1213 · Receivable-basic Form | 1220 · Other Accounts Receiv | 1411 - Prepaid Expenditures 1412 - Prepaid Expense | 1413 · Deposit On Building | 1598 Remove from operation | 2111 · Accounts Payable - Ger 2113 · Develle, Rede Re Hold | 2119 - Deferred Revenue | 2155 · Group Health And Life | 2157 - Lit Payable | 2159 • (VOI)-teadriel retirelite 2160 • 403b Payable | 2161 · Other Deductions Paya | 2162 · Tax Sheltered Annuity | 2165 - Kee Tax Pay | Total Other Operating Activitie | 1599 • Add to faciliti | Total Facilities Proje | Total Cash Flow Adjustments | Change in Monthly Cas | Cash Forecast | Change in Montly Cash | Forecast Cash Budget Cash |

Balance Sheet

Brookside Charter School As of August 31, 2019

| Balance Sheet: sets | asozona Last Year | S/S1/Z019 Current | କ୍ୟାଦ୍ୟପଥର Year End |
|------------------------------------|----------------------|----------------------|------------------------|
| Assets | | | |
| Current Assets | | | |
| Cash | | | |
| 1112 · Anybill | 117,268 | 36,285 | 3,227,719 |
| 1114 · Petty Cash | 32 | 32 | 0 |
| 1115 · Homkor | 12,368 | 16,774 | 0 |
| 1116 · Country Club Bank Operating | 215,622 | 102 | 0 |
| 1117 - Sweep Account | 48,016 | 17 | 0 |
| 1154 Commerce Bk Capital Mrkt | 1,142,498 | 1,146,063 | 0 |
| 1156 · Jp Morgan Chase Lease Fund | 162,406 | 162,047 | 0 |
| 1157 - Jpmorgan Chase Sinking Fund | 1,960,673 | 1,963,587 | 0 |
| Total Cash | 3,658,882 | 3,324,907 | 3,227,719 |
| Intercompany Transfers | | | |
| 1598 · Remove from operations | 0 | 0 | 0 |
| 1599 · Add to facilities | 0 | 0 | 0 |
| Total Intercompany Transfers | 0 | 0 | 0 |
| Accounts Receivable | | | |
| 1211 · A/r - Extended Day, Net | 18,022 | 18,022 | 18,022 |
| 1213 · Receivable-basic Formula | 191,607 | 191,607 | 191,607 |
| 1220 · Other Accounts Receivable | 929 | 929 | 929 |
| Total Accounts Receivable | 210,558 | 210,558 | 210,558 |
| Other Current Assets | | | |
| 1411 · Prepaid Expenditures | 45,422 | 38,545 | 45,422 |
| 1412 Prepaid Expense | 29,284 | 29,284 | 29,284 |
| 1413 · Deposit On Building | 0 | 14,150 | 14,150 |
| Total Other Current Assets | 74,705 | 81,979 | 88,855 |
| Total Current Assets | 3,944,145 | 3,617,444 | 3,527,133 |
| Total Assets | 3,944,145 | 3,617,444 | 3,527,133 |
| | | | |

| Lishiifise and Fauity | l ast Vear | Current | Year Fnd |
|--|------------|-----------|-----------|
| Liabilities and Equity | | | |
| Current Liabilities | | | |
| Other Current Liabilities | | | |
| 2156 · Group Health And Life Insurance P | 29,977 | (3,847) | 29,977 |
| 2159 · Non-feacher Retirement Payable | (1,868) | (2,628) | (1,868) |
| 2161 · Other Deductions Payable, Incl Ga | (7,368) | (7,363) | (7,368) |
| 2162 · Tax Sheltered Annuity Payable | 20 | 20 | 20 |
| 2163 · Other Insurance Payable | - | _ | _ |
| 2165 · Koe Tax Payable | 0 | (1,050) | 0 |
| Total Other Current Liabilities | 20,761 | (14,868) | 20,761 |
| Accounts Payable | | | |
| 2111 · Accounts Payable - General | 10,624 | 10,624 | 10,624 |
| 2113 · Payable- Bsds Re Holdings | 146,130 | 181,980 | 146,130 |
| 2119 · Deferred Revenue | 1,632 | 1,632 | 1,632 |
| 2157 · Lit Payable | 5,804 | 7,043 | 5,804 |
| Total Accounts Payable | 164,190 | 201,279 | 164,190 |
| Accrued Salaries and Benefits | | | |
| 2160 · 403b Payable | (341) | (53) | (341) |
| Total Accrued Salaries and Benefits | (341) | (53) | (341) |
| Total Current Liabilities | 184,610 | 186,358 | 184,610 |
| Equity | | | |
| Unrestricted Net Assets | | | |
| 3111 · Fund Balance | 3,527,283 | 3,527,283 | 3,527,283 |
| 3115 · Foundation Fund Balance | 232,252 | 232,252 | 232,252 |
| Total Unrestricted Net Assets | 3,759,535 | 3,759,535 | 3,759,535 |
| Net Income | | | |
| Net Income | 0 | (328,449) | (417,013) |
| Total Net Income | 0 | (328,449) | (417,013) |
| Total Equity | 3,759,535 | 3,431,087 | 3,342,523 |
| Total Liabilities and Equity | 3,944,145 | 3,617,444 | 3,527,133 |
| | | | |
| | | | |
| | | | |
| | | | , |
| | | | |
| | | | |
| | | | |



 BSDS, Inc.
 Check Register by Type
 Page: 1

 09/25/2019 6:25 AM
 User ID: SAS

| Payee Type: \ | | | Shock Tymes | Automatic Payment | Charling Assessed IDs. C | User ID: SAS |
|---------------|------------|------------|--------------|-------------------|---|--------------------|
| Check Number | Check Date | Cleared | | = | Checking Account ID: 6 | 6 1.1.1.1.1 |
| 193 | | | Void Void Da | | Entity Name | Check Amount |
| | 08/28/2019 | X | | AFLAC | AFLAC | 3,139.55 |
| 194 | 08/26/2019 | X | | PRINCIPAL | PLIC - SBD GRAND ISLAND | 1,630.92 |
| 195 | 08/27/2019 | X | | KANSASCIT | KANSAS CITY POWER & LIGHT | 11,156.04 |
| 196 | 08/23/2019 | X | | TOSHIBALEA | TOSHIBA FINANCIAL SERVICES | 8,070.19 |
| 197 | 08/24/2019 | X | | DEFFENBAUG | DEFFENBAUGH INDUSTRIES | 582.89 |
| 201 | 08/26/2019 | Х | | BCBS | BlueCross BlueShield | 80,811.63 |
| 210 | 08/26/2019 | X | | ARBITER | ArbiterPay Trust Account | 1,000.00 |
| 225 | 08/19/2019 | Х | | COUNTRYCCC | • | 12,874.12 |
| | Checking A | ccount ID: | 6 | Vo | old Total: 0.00 Total without Voids: | 119,265.34 |
| | Check Type | e Total: | Automatic P | ayment Vo | old Total: 0.00 Total without Voids: | 119,265.34 |
| Payee Type: V | | | heck Type: | | Checking Account ID: 6 | |
| Check Number | Check Date | | Void Void Da | | Entity Name | Check Amount |
| 40319 | 08/05/2019 | Х | | AFFORDABLE | AFFORDABLE INFLATABLES AND ENTERTAINMENT, LLC | 473.00 |
| 40320 | 08/14/2019 | Χ | | CLEANING | CLEANING KING, LLC | 12,000.00 |
| 40321 | 08/14/2019 | Χ | | SCHINDLER | SCHINDLER ELEVATOR CORPORATION | 4,789.00 |
| 40331 | 08/27/2019 | | | LITTLEBITE | Little Bites of Heaven | 500.00 |
| 40332 | 08/27/2019 | | | NAZARENE | Nazarene Theological Seminary | 500.00 |
| 40333 | 08/27/2019 | | | TUCKVAL | VALERIE TUCKER | 4,166.67 |
| 73257653 | 08/29/2019 | Χ | | SSC | STUDENT SUCCESS CENTER | 19,750.00 |
| 73257654 | 08/29/2019 | Х | | ALPHAFOODS | Alpha Foods Co | 1,020.90 |
| 73257655 | 08/29/2019 | X | | SECURLY | Securiv | 3,186.00 |
| 73257656 | 08/29/2019 | X | | MARMIC | Marmic Fire & Safety Co. Inc | 870.00 |
| 73257657 | 08/29/2019 | X | | MCCONNELLA | McConnell & Associates | 11,920.00 |
| 73257658 | 08/29/2019 | | | SCHOELLER | Schoeller Plumbing, Inc. | 15,255.00 |
| 73257659 | 08/29/2019 | X | • | TMOBILE | T-MOBILE | 2,750.00 |
| 73257660 | 08/29/2019 | X | | SIPEDEB | DEBRA SIPES | · · |
| 73257661 | 08/29/2019 | X | | KLEINSOLO | Klein Solomon PLLC | 180.40 |
| 73257662 | 08/29/2019 | X | | | | 5,610.00 |
| 73257663 | 08/29/2019 | X | | CUMPYS | Angela Romano; ASI Designs, LLC dba/Cumpy's | 356.50 |
| 73257664 | | X | | UZBL | UZBL LLC | 4,820.75 |
| 73257665 | 08/29/2019 | | | MERIDAN | MERIDAN STUDENT PLANNERS | 1,000.00 |
| | 08/29/2019 | X | | MERIDAN | MERIDAN STUDENT PLANNERS | 667.50 |
| 73257666 | 08/29/2019 | X | | MCGRTAK | TAKEYMA MCGRUDER | 13.71 |
| 73257667 | 08/29/2019 | X | | SALES | KELLY SALES | 178.55 |
| 73257668 | 08/29/2019 | Х | | SALES | KELLY SALES | 35.97 |
| 73257669 | 08/29/2019 | Х | | REALLY | REALLY GOOD STUFF INC | 149.98 |
| 73257670 | 08/29/2019 | Х | | REALLY | REALLY GOOD STUFF INC | 211.11 |
| 73257948 | 08/29/2019 | Х | | FRANKLIN | FRANKLIN COVEY CLIENT SALES, INC. | 15,000.00 |
| 73257949 | 08/29/2019 | X | | SCHOOLOUT | SCHOOL OUTFITTERS | 3,168.57 |
| 73257950 | 08/29/2019 | Х | | ATT1 | AT&T | 173.73 |
| 73257951 | 08/29/2019 | Х | | DESIGN | DESIGN MECHANICAL, INC. | 2,943.00 |
| 73257952 | 08/29/2019 | X | | PHILADELP | Philadelphia Insurance Companies | 1,811.00 |
| 73257953 | 08/29/2019 | X | | SCHOLASTI2 | SCHOLASTIC, INC. | 1,138.50 |
| 73257954 | 08/29/2019 | Х | | ATT1 | AT&T | 173.45 |
| 73257955 | 08/29/2019 | X | | STAPLES | STAPLES ADVANTAGE | 77.86 |
| 73257956 | 08/29/2019 | Х | | SMITHEREEN | SMITHEREEN PEST MANAGEMENT SERVICES, INC | 140.00 |
| 73257957 | 08/29/2019 | X | | STAPLES | STAPLES ADVANTAGE | 90.40 |
| 73258117 | 08/29/2019 | X | | GRAPEVINED | GRAPEVINE DESIGNS | 1,007.17 |
| 73258118 | 08/29/2019 | X | | HILLYARDKA | HILLYARD/ KANSAS CITY | 344.58 |
| 73258119 | 08/29/2019 | x | | KCFIRST | KANSAS CITY FIRST AID | |
| 73258120 | 08/29/2019 | X | | MSHSAA | MSHSAA | 164.80 |
| 73258121 | 08/29/2019 | X | | NATIONALF | NATIONAL FOOD GROUP, INC | 500.00 |
| 73258122 | 08/29/2019 | X | | | • | 4,432.32 |
| 73258122 | 08/29/2019 | × | | OTT | OTT FOOD PRODUCTS LLC | 132.00 |
| 73258123 | | | | FRYWAGNER | FRY-WAGNER MOVING & STORAGE | 88.66 |
| | 08/29/2019 | X | | QUESTSTAR | QUESTAR ASSESSMENT, INC. | 233.74 |
| 73258125 | 08/29/2019 | X | | SCHOOLL | SCHOOL LUNCH SOLUTIONS | 351.38 |
| 73258126 | 08/29/2019 | X | | SIGNATUREL | Signature Landscape LLC | 845.00 |

Check Register by Type

Page: 2 User ID: SAS

09/25/2019 6:25 AM Checking Account ID: 6 Payee Type: Vendor Check Type: Check Check Amount Cleared Void Void Date Entity ID **Entity Name** Check Number Check Date 4,167.00 STACY STACY COMPANY, LLC 08/29/2019 73258127 MICAH BLOSSER 500.00 08/29/2019 Х BLOSMIC 73258128 7,779.80 73258129 08/29/2019 Х K12ITC k12 ITC, Inc 1,242.36 JTM PROVISIONS CO., INC Х JTM 73258130 08/29/2019 1,341.00 KCPREMIERE KC PREMIERE TRANSPORTATION 08/29/2019 Х 73258131 DANA MCMILLAN 3,000.00 08/29/2019 Х **MCMIDANA** 73258132 422.39 Х TRIARCO Triarco Arts & Crafts LLC 08/29/2019 73258133 Х UNIVMOKC UNIVERSITY OF MISSOURI-KANSAS CITY AR 285.00 08/29/2019 73258134 Х WESTHUES WESTHUES ELECTRIC, INC. 2,569.00 08/29/2019 73258135 1,998.19 Х AMAZONCOM SYNCB/AMAZON 73258136 08/29/2019 1,500.00 73258137 08/29/2019 Χ **PROJECTLEA** Project Lead the Way, Inc. 413.20 OVERHEAD DOOR CO OF KANSAS CITY 73258138 08/29/2019 Χ OVERHEAD 1,480.98 HOME DEPOT CARD SERVICES **HOMEDEPOT** 73258139 08/29/2019 Х 314.74 08/29/2019 Х JADE JADÉ ALARM CO., INC. 73258140 3,895.80 Х SUNNYSIDE SUNNYSIDE DAIRY, LLC 08/29/2019 73258141 1.591.38 FOLLETT SCHOOL SOLUTIONS, INC Х **FOLLETTEDU** 08/29/2019 73258142 TOSHIBA BUSINESS SOLUTIONS 1,718.05 TOSHIBASUP Х 73258143 08/29/2019 GRANDMAS OFFICE CATERING, LLC 7 660.65 **GRANDMAS** 73258144 08/29/2019 Χ SYSCO OF KANSAS CITY, INC. 13,831.46 SYSCO 73258145 08/29/2019 Х US TOY COMPANY/CONSTRUCTIVE 3,188.92 73258146 08/29/2019 Χ USTOYCOMP **PLAYTHINGS PAYPOOL** 285.50 Х Paypool LLC 08/29/2019 73258378 Х PEARSONCLI NCS PEARSON, INC 1,057.35 08/29/2019 73258379 3,900.00 Х **ALPHA** ALPHA OMEGA PROJECT 08/29/2019 73258380 9,916.67 **EDOPS** Χ **EDOPS** 73258381 08/29/2019 Shauna Stephanchick dba Step Up Consulting 5,950.00 STEPUP 73258382 08/29/2019 Х 0.00 Total without Voids: 203,230.64 Void Total: Checking Account ID: 203,230.64 Void Total: 0.00 Total without Voids: Check Type Total: Check Void Total: 0.00 Total without Voids: 322,495.98 Vendor Payee Type Total: 0.00 Total without Voids: 322,495.98 Grand Total: Void Total:

alabhanthbataionn.

| · | Vec | Year-To-Date | | An | Annual Forecast | | | |
|------------------------------|-----------|--------------|-----------|-----------|-----------------|-----------|-----------|------------|
| | Actual | Budget | Variance | Forecast | Budget | Variance | Remaining | |
| Revenue | | | | | | | | |
| Local Revenue | 381,845 | 191,828 | 190,017 | 1,684,173 | 1,678,099 | 6,074 | 1,302,328 | (|
| State Revenue | 1,039,098 | 981,751 | 57,348 | 6,742,666 | 6,957,943 | (215,277) | 5,703,568 |) |
| Federal Revenue | I | 88,061 | (190'88) | 1,064,605 | 1,064,605 | (0) | 1,064,605 | בי היי |
| Total Revenue | 1,420,944 | 1,261,639 | 159,304 | 9,494,444 | 9,700,647 | (209,203) | 8,070,501 | ξį |
| Expenses | | | | | | | | Š (|
| Salaries | 1,006,444 | 892,698 | (113,745) | 5,467,195 | 5,356,190 | (111,005) | 4,460,751 | D (|
| Benefits and Taxes | 228,014 | 220,227 | (7,787) | 1,422,452 | 1,321,360 | (101,091) | 1,194,438 | בל עם |
| Staff-Related Costs | 39,594 | 30,255 | (6:338) | 181,527 | 181,527 | 0 | 141,933 | e X |
| Rent | 72,200 | 74,200 | 2,000 | 445,200 | 445,200 | 1 | 373,000 | hisi |
| Occupancy Service | 112,874 | 82,500 | (30,374) | 483,000 | 495,000 | 12,000 | 370,126 | |
| Student Expense, Direct | 138,109 | 147,235 | 9,126 | 883,909 | 883,409 | (009) | 745,800 | |
| Student Expense, Indirect | 25,781 | 44,683 | 18,902 | 270,189 | 268,100 | (5'086) | 244,408 | |
| Office & Business Expense | 124,134 | 113,449 | (10,685) | 691,485 | 680,696 | (10,789) | 567.351 | |
| Transportation | 2,243 | 10,583 | 8,340 | 63,500 | 63,500 | (0) | 61,257 | , |
| Total Ordinary Expenses | 1,749,392 | 1,615,830 | (133,562) | 9,908,457 | 9,694,983 | (213.475) | 8,159,065 | © |
| Net Operating Income | (328,449) | (354,191) | 25,742 | (417,013) | 5,665 | (422,678) | (88,564) | |
| Extraordinary Expenses | | | | | | | | |
| Interest | | - | - | | * | | - | |
| Total Extraordinary Expenses | ı | ı | 1 | • | t | ı | L . | |
| Total Expenses | 1,749,392 | 1,615,830 | (133,562) | 9,908,457 | 9,694,983 | (213,475) | 8,159,065 | |
| Net Income | (328,449) | (354,191) | 25,742 | (417,013) | 5,665 | (422,678) | (88,564) | |
| Cash Flow Adjustments | (5,526) | ' | (5,526) | (14,150) | - | (14,150) | (8,624) | |
| Change in Cash | (333,975) | (354,191) | 20,216 | (431,163) | 5,665 | (436,828) | (97,188) | |

D REVENUE: \$209K BEHIND

Due to falling below enrollment target, and lower than budget per pupil funding, state revenue forecast has been decreased by 215k

EXPENSES: \$213K BEHIND

Salary and benefits budget targets have been reconciled with actual ytd experience. More employees than historical trend to insurance benefit

NET INCOME: \$423K behind



EDOPS

PREPARED SEPTEMBER 2019 BY

Contents

- Key Performance Indicators
- Forecast Overview
- Cash Flow Forecast
- Forecast History
- Appendix: Financials

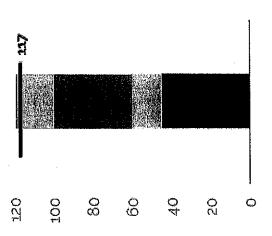


Days of Cash

Cash balance at year-end divided by average daily expenses

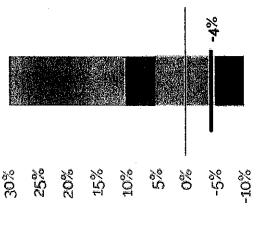
Gross Margin

Revenue less expenses, divided by revenue



117 DAYS OF CASH AT YEAR'S END

The school will end the year with 117 days of cash. This is above the recommended 60 days, and 9 less day(s) than last month



-4% GROSS MARGIN

The forecasted net income is -\$417k, which is \$423k below the budget. It yields a -4% gross margin.



Forecast Overview

| | | | A Section 1 |
|--------------------------------|-----------|-----------|-------------|
| aphic | -209k | | |
| Variance Graphic | | -213k | -423k |
| Variance | -209,203 | -213,475 | -422,678 |
| e C C C | 9,700,647 | 9,694,983 | 5,665 |
| 10 0 0 10 10 10 | 9,491,444 | 9,908,457 | -417,013 |
| | Revenue | Expenses | Net Income |

Comments

Due to lower than budget enrollment and per pupil funding, state revenue forecast decreased.

Salaries and benefits allocations have been reconciled to actual staffing and benefit elections.

0

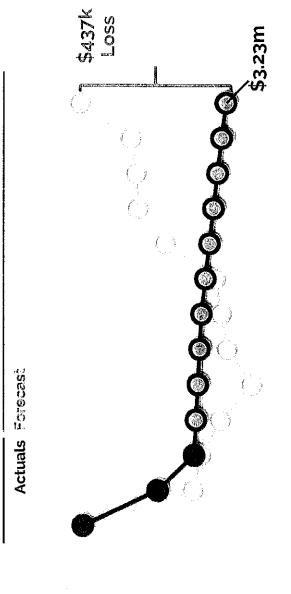


at year's end

We forecast the school's year ending cash balance as \$2.23m, \$437k below budget.

Of the 3.23m expected cash balance, 2.3M is part of the new market tax credit reserve, which the school will use to refinance next fall.

Thus, year-ending operating cash projection is 930K.



--- Budget Cash -- Forecast Cash

PREPARED 9/24/2019 BY TEDOPS

Forecast History of June 30, 2020 Cash Balance (FEOPS

Description of change Change Φ တု Source Days of Cash at 6/30/20 Jul Feet Budget 1785 ▼ Aug 三京

From SY18-19 Budget FY 19 Summer School expenditures hit FY 20 books; Basic Formula reduced; salaries trued up to actuals

Sep

NoV

Dec

-

Jan

Feb

Apr

Mar

May

Jun

alsenent beisionna

| | Aes | Year-To-Date | | An | Annual Forecast | | | |
|------------------------------|-----------|--------------|-----------|-----------|-----------------|-----------|-----------|---|
| | Actual | Budget | Variance | Forecast | Budget | Variance | Remaining | |
| Revenue | | | | | | | | |
| Local Revenue | 381,845 | 191,828 | 190,017 | 1,684,173 | 1,678,099 | 6,074 | 1,302,328 | (|
| State Revenue | 1,039,098 | 981,751 | 57,348 | 6,742,666 | 6,957,943 | (215,277) | 5,703,568 |) |
| Federal Revenue | 1 | 88,061 | (88,061) | 1,064,605 | 1,064,605 | (0) | 1,064,605 | Ž 1 |
| Total Revenue | 1,420,944 | 1,261,639 | 159,304 | 9,491,444 | 9,700,647 | (209,203) | 8,070,501 | ֓֞֞֞֞֓֓֓֓֓֓֓֓֓֟֓֓֓֓֟֟֓֓֓֓֓֓֟֟֓֓֓֟֟֓֓֟֟֓ |
| Expenses | | | | | | | | Š (|
| Salaries | 1,006,444 | 892,698 | (113,745) | 5,467,195 | 5,356,190 | (111,005) | 4,460,751 | 3 |
| Benefits and Taxes | 228,014 | 220,227 | (7.787) | 1,422,452 | 1,321,360 | (101,091) | 1,194,438 | Sag Page |
| Staff-Related Costs | 39,594 | 30,255 | (6:336) | 181,527 | 181,527 | 0 | 141,933 | i X |
| Rent | 72,200 | 74,200 | 2,000 | 445.200 | 445,200 | ı | 373,000 | hist |
| Occupancy Service | 112,874 | 82,500 | (30,374) | 483.000 | 495,000 | 12,000 | 370,126 | |
| Student Expense, Direct | 138,109 | 147,235 | 9,126 | 883,909 | 883,409 | (200) | 745,800 | |
| Student Expense, Indirect | 25,781 | 44,683 | 18,902 | 270,189 | 268,100 | (5,089) | 244,408 | |
| Office & Business Expense | 124,134 | 113.449 | (10,685) | 691,485 | 680,696 | (10,789) | 567,351 | |
| Transportation | 2,243 | 10,583 | 8,340 | 63.500 | 63,500 | (0) | 61.257 | , |
| Total Ordinary Expenses | 1,749,392 | 1,615,830 | (133,562) | 9,908,457 | 9,694,983 | (213,475) | 8,159,065 | <u> </u> |
| Net Operating Income | (328,449) | (354,191) | 25,742 | (417,013) | 5,665 | (422,678) | (88,564) | |
| Extraordinary Expenses | | | | | | | | |
| Interest | 1 | , | 1 | | | - | | |
| Total Extraordinary Expenses | | ı | ı | ı | ı | 1 | • | |
| Total Expenses | 1,749,392 | 1,615,830 | (133,562) | 9,908,457 | 9,694,983 | (213,475) | 8,159,065 | |
| Net Income | (328,449) | (354,191) | 25,742 | (417,013) | 5,665 | (422,678) | (88,564) | |
| Cash Flow Adjustments | (5,526) | 1 | (5,526) | (14,150) | 1 | (14,150) | (8,624) | |
| Change in Cash | (333,975) | (354,191) | 20,216 | (431,163) | 5,665 | (436,828) | (67,188) | |

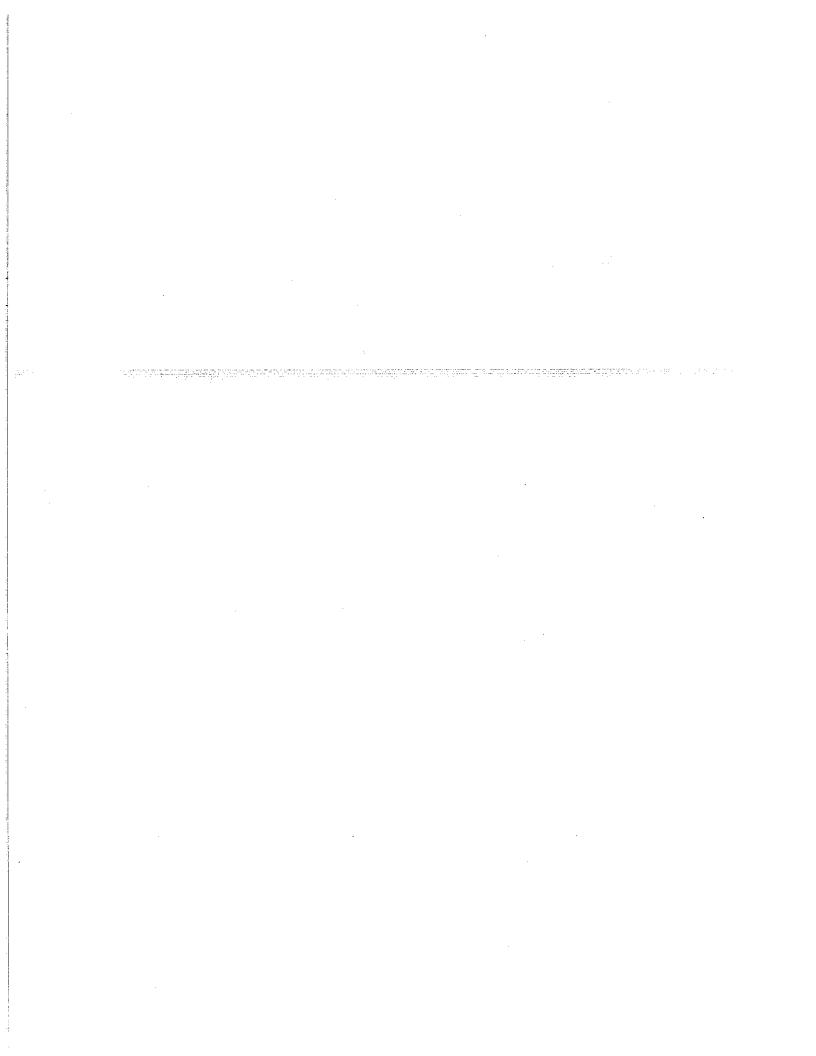
■ REVENUE: \$209K BEHIND

Due to falling below enrollment arget, and lower than budget per pupil unding, state revenue forecast has been decreased by 215k

EXPENSES: \$213K BEHIND

salary and benefits budget targets lave been reconciled with actual ytd experience. More employees than listorical trend to insurance benefit

NET INCOME: \$423K behind



Board Policy 1.44A Instruction for Homeless Students

SECTION 1. Enrollment and Placement

SECTION 1.1. The Board is committed to providing equal access to a free, appropriate education for all eligible homeless students. Services will be provided consistent with federal law and with Missouri's state plan for the education of homeless children.

SECTION 1.2. Enrollment requirements that may constitute a barrier to the education of a homeless child or youth may be waived at the discretion of the Superintendent, if allowed by law.

SECTION 1.3. Once school officials have determined that an enrolling student is homeless, the school's homeless liaison must assist the student in obtaining his/her education, immunization, medical, and other records. According to the Stewart B. McKinney Homeless Assistance Act, the student must be enrolled in the interim. If the homeless liaison is unable to obtain prior immunization records within thirty (30) days of enrolling and the student is still eligible for services under the homeless education program, the student must begin the immunization series and demonstrate that satisfactory progress has been accomplished within (90) days. If the homeless student maintains that he/she is exempted from receiving immunizations, then after thirty (30) days the student must provide documentation in accordance with the exemption requirements provided for in § 167.181.3, R.S.Mo.

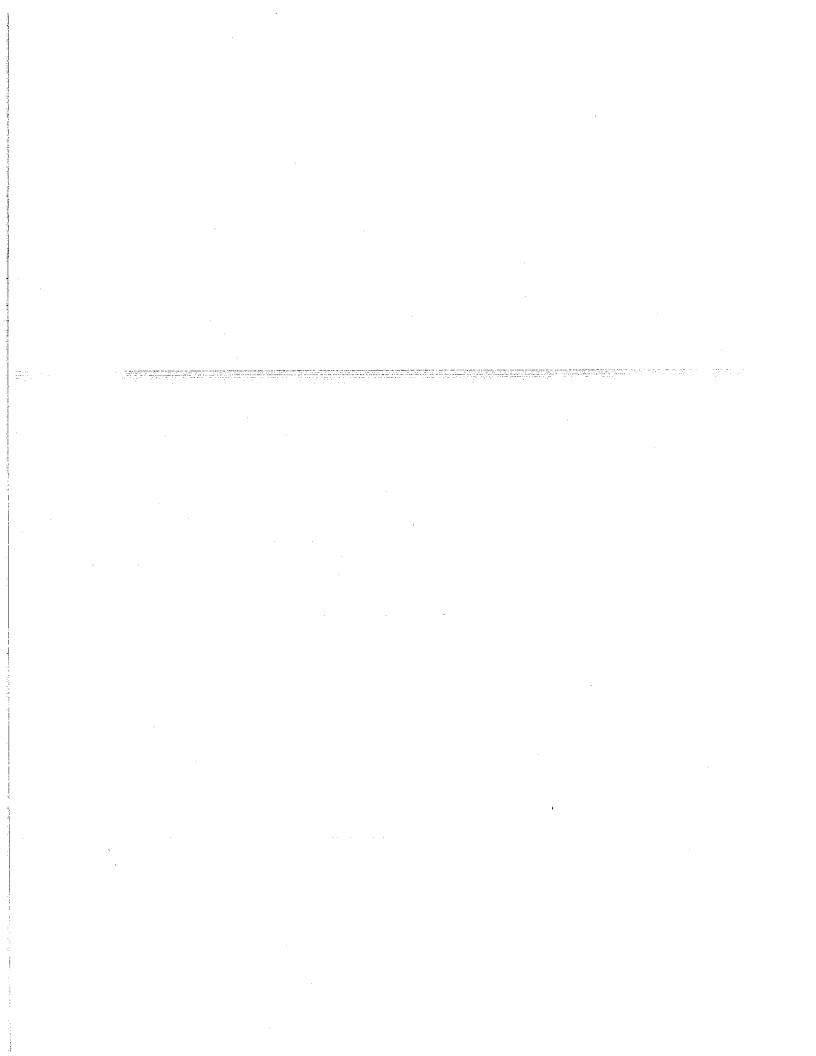
SECTION 1.4. Each homeless child or youth shall be provided services comparable to services offered to other students in the School including, but not limited to, educational services for which the child meets the eligibility criteria, such as educational programs for disadvantaged, disabled, and gifted and talented students, vocational programs, and school meals programs; before- and after-school care programs; and programs for students with limited English proficiency. If the School is unable to determine the grade level of the student because of missing or incomplete records, the School shall administer tests or utilize other reasonable means to determine the appropriate grade level for the child.

SECTION 2. Records

SECTION 2.1. Any records ordinarily kept by the school, including immunization records, academic records, birth certificates, guardianship records, and evaluations for special services or programs of each homeless child or youth shall be maintained so that appropriate services may be given the student, so that necessary referrals can be made, and so that records may be transferred in a timely fashion when a homeless child or youth enters a new school. Copies of records shall be made available upon request to students or parents/guardians in accordance with the Family Education Rights and Privacy Act.

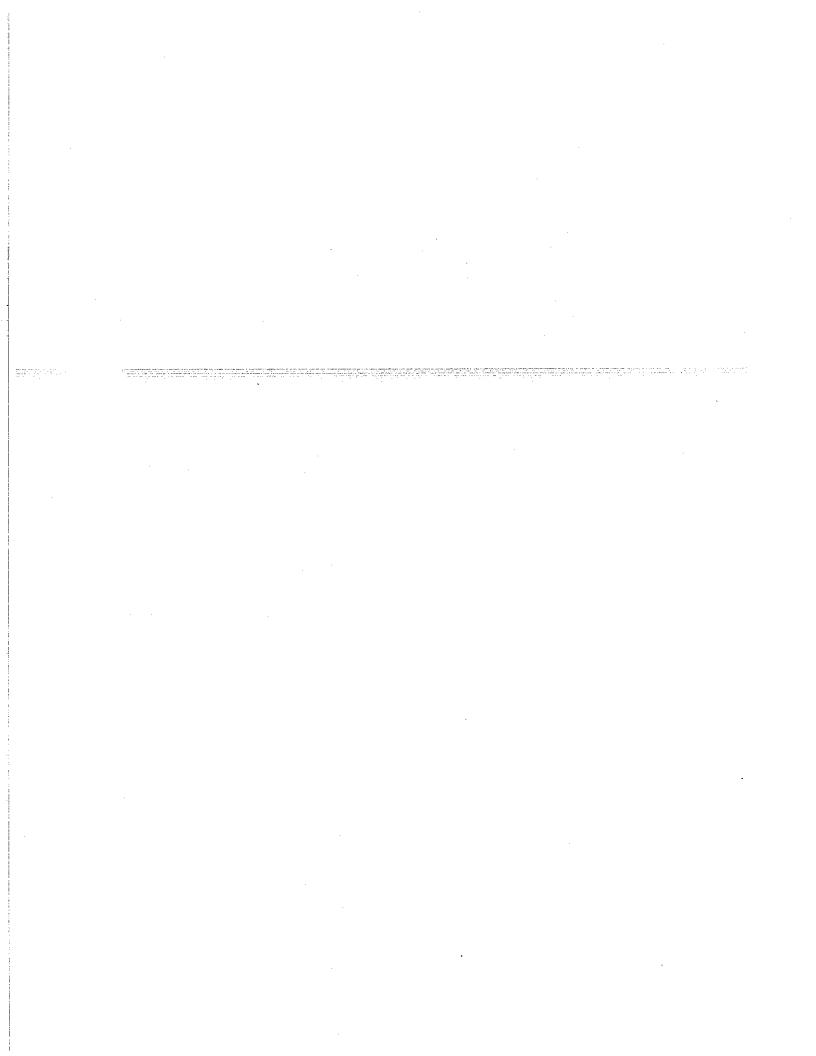
SECTION 3. Homeless Liaison

SECTION 3.1. The Superintendent shall designate the School's Homeless Liaison under the Stewart B. McKinney Homeless Assistance Act. According to the Act, the Homeless Liaison will "ensure that homeless children and youth enroll and succeed in the schools of that agency; and homeless families, children and youth receive educational services for which they are eligible, and referrals to health care services, dental services, mental health services, and other appropriate services." The Homeless Liaison will also ensure that disputes regarding the placement or education of homeless children or youth are resolved in a timely fashion.



SECTION 4. Resolving Grievances Regarding the Education of Homeless Children and Youth

- (1) District Level Every effort must be made to resolve the complaint or dispute at the district level before it is brought to the Missouri Department of Elementary and Secondary Education. It is the responsibility of Brookside Charter to inform the complainant of the following Complaint Resolution Procedure when a question arises concerning the education of a homeless child or youth:
 - a. Notify the School's Homeless Liaison. The Homeless Liaison serves as a liaison between the homeless child and the school the child attends. Someone in the school or in the Superintendent's office will be able to identify the Homeless Liaison.
 - i. Request a copy of or access to Brookside Charter's policies addressing the education of homeless children and youths and review them. Make an appointment with the Homeless Liaison to discuss the complaint.
 - ii. If the dispute is not resolved after the initial discussion with the School's Homeless Liaison, the complainant can file a complaint in writing to the School's Homeless Liaison for further review.
 - iii. In the complaint, include a request that a written proposed resolution of the dispute or a plan of action be provided within five (5) days* of the date the complaint was received by the Homeless Liaison. A review of the proposal or plan of action with the Homeless Liaison should follow.
 - b. If the dispute is not resolved at the Homeless Liaison level, the complaint may be forwarded to the Superintendent for review followed by a meeting with the Superintendent to discuss the dispute. The complainant should request from the Superintendent a written resolution within five (5) days* of the date of the discussion.
 - c. If the dispute is not resolved at the Superintendent level, the complainant may take the matter before the Brookside Charter Board of Directors following the procedure set forth in Board Policy 1.32.
- (2) State Level If the dispute is not resolved in a satisfactory manner at the district level, the complaint may be brought to the Missouri Department of Elementary and Secondary Education. Complaints made under this process must be made in writing and signed by the complainant. The following steps are to be taken:
 - a. Address the complaint to the State Homeless Liaison, Federal Discretionary Grants, P.O. Box 480, Jefferson City, Missouri 65102-0480.
 - b. Include in the complaint:
 - i. a detailed description of the dispute;
 - ii. the name(s) and age(s) of the children involved;
 - iii. the name(s) of involved school district personnel and the district(s) they represent; and



- iv. a description of attempts that were made to resolve the issue at the school district level.
- c. The Director of Federal Discretionary Grants (the director) will inform the involved district(s) of the complaint. The director or the director's designee will gather needed information, including documentation and statements of the parties, and may conduct an independent investigation through an on-site visit if necessary.
- d. Within thirty (30) days* after receiving a complaint, the director will resolve the complaint and will inform the parties, in writing, of the decision.
- e. If a complainant disagrees with the director's decision, the complainant may, within ten (10) working days, appeal the decision to the Deputy Commissioner of Education. This appeal must be in writing and state why the complainant disagrees with the decision.
- f. Within (thirty) 30 days** after receiving the appeal, the Deputy Commissioner of Education will render a final administrative decision and notify the complainant and all other interested parties in writing.
- g. While the dispute is ongoing, the child(ren) in question must be enrolled in school. If the dispute revolves around which school is the school of best interest for the child, the child shall remain in the school they currently attend until the dispute is resolved, unless arrangements already implemented allow the child to attend the school of origin.
- * The parties may mutually agree on an extension; however, every effort should be made to resolve the complaint in the shortest possible time.
- ** Although the standard procedure allows thirty (30) days for a response, every effort will be made to resolve the complaint in the shortest possible time.

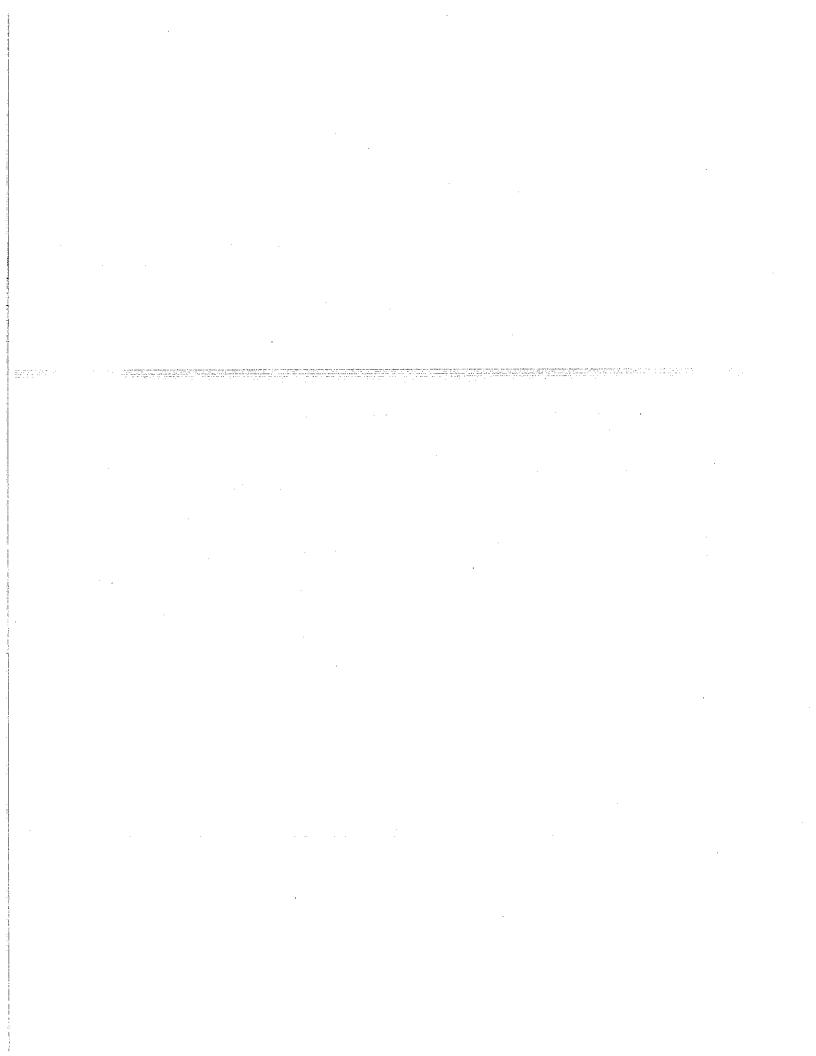
SECTION 5. Policy Review

SECTION 5.1. The Superintendent and Homeless Liaison will review Brookside Charter's policies and procedures periodically to determine whether they act as barriers to the enrollment of homeless students. Special attention will be given to policies regarding immunization, residency, birth certificates, school records, and guardianship.

SECTION 6. Transportation

SECTION 6.1 Without appropriate transportation, a student may not be able to continue attending his or her school of origin. To avoid such forced school transfers, at a parent's request, transportation will be provided to and from the school of origin for a child or youth in transition. Transportation will be provided for the entire time the child or youth has a right to attend that school. The local liaison will request transportation to and from the school of origin for unaccompanied youth. The length of the commute will be considered only in determining the feasibility of placement in the school of origin based on potential harm to the student, as discussed above. Parents and unaccompanied youth must be informed of this right to transportation before they select a school for attendance.

SECTION 6.2 Schools and local liaisons will use the district transportation form to process transportation requests. Requests will be processed and transportation arranged without delay. If the student in transition is living and attending school in this district, this district will arrange transportation. If the student in transition is living in this district but attending school



in another, or attending school in this district but living in another, this district will coordinate with the neighboring district to arrange transportation. It is this district's policy that interdistrict disputes will not result in a student in transition missing school. If such a dispute arises, this district will arrange transportation and immediately bring the matter to the attention of the State Coordinator for the Education of Homeless Children and Youth. In addition to receiving transportation to and from the school of origin upon request, children and youth in transition will also be provided with other transportation services comparable to those offered to housed students.

7-1-1-1

Board Policy 1.44B Dispute Resolution for Homeless Students

SECTION 1. Subtitle VII of the McKinney-Vento Homeless Assistance Act, reauthorized in 2001 by Title X, Part C of the No Child Left Behind Act and referred to as the McKinney-Vento Act, guarantees rights and services to remove educational barriers for homeless children and youth. The law requires states and school districts to follow a dispute resolution process when parents, guardians, or unaccompanied youth and schools or local educational agencies (LEAs) or school districts disagree on the enrollment or educational placement (school selection) of homeless children and youth.

The dispute resolution process is intended to represent each party's views for objective consideration so that disagreements can be brought to closure expeditiously. During the dispute process, the law requires that the LEA allow the child or youth to attend the school that the parents or guardians wish their child to attend, or that the unaccompanied youth wishes to attend, to minimize educational disruption.

SECTION 1.1. The child or youth "shall be immediately admitted to the school in which enrollment is sought, pending resolution of the dispute" [42 U.S.C. § 11432(g)(3)(E)(i)]. As students must be enrolled in school pending a dispute, the liaison must ensure that unaccompanied youth are immediately enrolled in the school [42 U.S.C. § 11432 (g)(3)(E)(iv)]. The U.S. Department of Education (ED) strongly emphasizes the importance of this requirement in the 2004

Non-Regulatory Guidance:

When enrollment disputes arise, it is critical that students not be kept out of school. Interruption of education can severely disrupt the student's academic progress. To avoid such disruptions, LEAs need an established process for resolving school placement disputes. Permitting students to enroll immediately in the school of choice pending resolution of disputes helps provide needed stability [G-5]. While disputes are pending, students have the right to participate fully in school and receive all services which they would normally receive. This includes transportation services, as the 2004 *Non-Regulatory Guidance* clearly indicates: "The McKinney-Vento Act's transportation requirements apply while disputes are being resolved" [H-5].

SECTION 1.2. The parent, guardian, or unaccompanied youth must be provided with a written explanation of the school's decision regarding school selection or enrollment, including the rights of the parent, guardian, or youth to appeal the decision [42 U.S.C. § 11432 (g)(3)(E)(ii)]. In addition, any time a student is sent "to a school other than the school of origin or the school requested," the LEA must provide a written explanation of its decision and an explanation of the right to appeal, whether or not the placement is disputed [42 U.S.C. § 11432 (g)(3)(B)(ii)]. In the case of an unaccompanied homeless youth, the notice explaining the decision and the right to appeal are provided directly to the youth [42 U.S.C. § 11432 (g)(3)(B)(iii)].

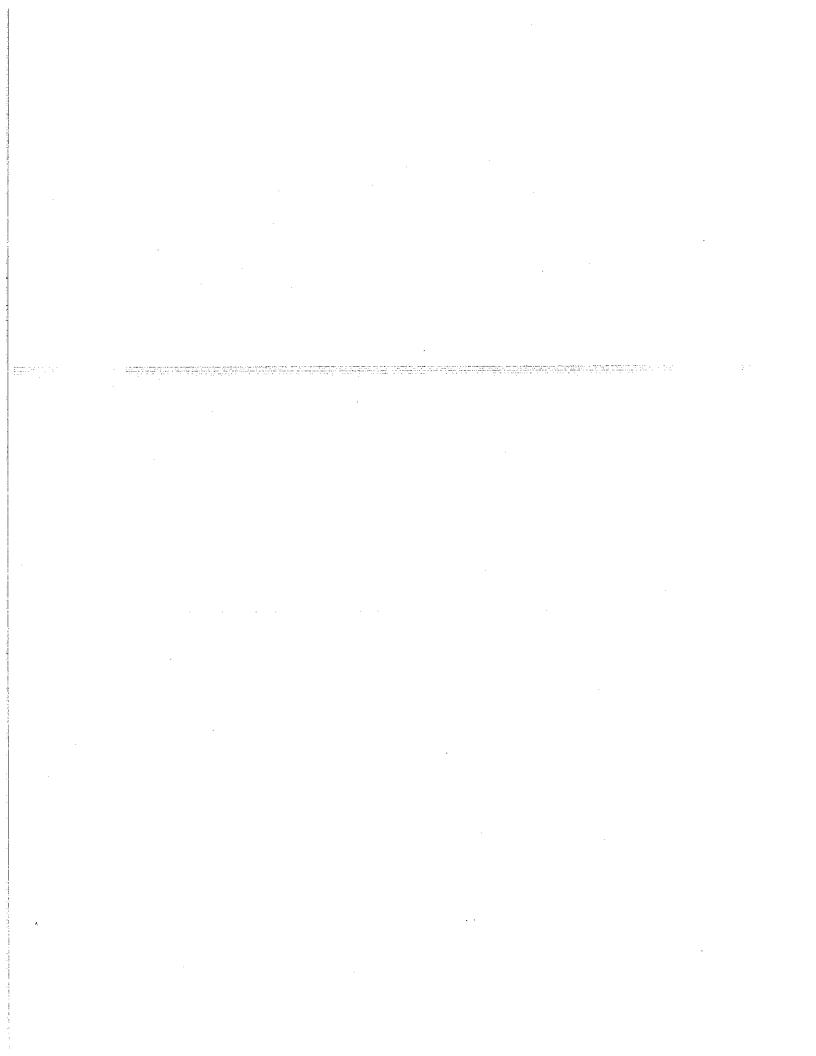
SECTION 1.3. The child, youth, parent, or guardian must be referred to the local homeless liaison, who will carry out the dispute resolution process as quickly as possible [42 U.S.C. § 11432 (g) (3)(E)(iii)]. The local homeless liaison must be familiar with the state's McKinney-Vento dispute resolution policy and follow all procedures outlined therein.

SECTION 2. Implementation of Strategies

(1) Avoid disputes when possible by



- a. Training school staff members on the provisions of the McKinney-Vento Act and their responsibilities for enrolling and serving homeless children and youth;
- b. Communicating in person with parents, guardians, and unaccompanied youth to try to diffuse disagreements before they reach the dispute level; and
- c. Training school staff members on trauma-informed approaches to working with homeless families and youth;
- (2) Provide written notice to parents, guardians, or unaccompanied youth when they disagree with a school's or LEA's decision that includes
 - a. Contact information for the local homeless liaison and the State Coordinator with a brief description of their roles;
 - b. A simple form that can be detached and submitted to the school to initiate the dispute process;
 - c. A description of the dispute process, timeline, and instructions for what they need to do to dispute the school's or LEA's decision (A sample form for written notice is in Appendix 8A of NCHE's *Homeless Liaison Toolkit*: http://center.serve.org/nche/pr/liaison_toolkit.php); and
 - d. Notice of the right to obtain the assistance of advocates or attorneys;
- (3) Provide parents, guardians, and unaccompanied youth assistance as needed with the dispute process by
 - a. Offering to assist parents, guardians, or unaccompanied youth with gathering information and providing referrals to advocates or attorneys;
 - b. Ensuring that parents, guardians, or unaccompanied youth understand the timeline and can meet deadlines and being flexible with deadlines when necessary;
 - c. Allowing parents, guardians, or unaccompanied youth to submit written and/or oral documentation to support their position;
- (4) Allowing parents, guardians, or unaccompanied youth to submit their documentation for the dispute at the school to minimize any inconvenience that would occur by requiring them to go to other offices;
 - Gather information in ways that do not harass or intimidate parents, guardians, or unaccompanied youth and do not violate confidentiality or the Family Education Rights and Privacy Act;
 - b. Keep thorough documentation of all communication with parents, guardians, or unaccompanied youth related to the dispute;
 - c. During the dispute process, follow up with the school in which the parents or guardians want their child to attend, or the unaccompanied youth wishes to attend, to ensure that the child or youth is enrolled and receiving all services, including transportation if the dispute is over attendance at the school of origin; and
 - d. Follow up with the parent, guardian, or youth and school once a decision is rendered to assist with the implementation of the decision.
 - i. This is especially important when the decision is not what the parents, guardians, or youth wanted; the liaison can play a key role in helping them accept the decision and to put supports in place for transitioning the child or youth to a new school.



Board Policy 1.47 School Wellness

SECTION 1. Policy Statement and Purpose

The Board recognizes the relationship between student well-being and student achievement as well as the importance of a comprehensive wellness program. Therefore, Brookside Charter School ("Brookside Charter" or the "School") will provide developmentally-appropriate and sequential nutrition and physical education, as well as opportunities for physical activity.

SECTION 2. Wellness Committee and Program Coordinator

The School will establish a Wellness Committee that meets at least four times per year. The Wellness Committee will consist of at least one parent, student, the School Nurse or other school health professional, physical education teacher, Nutrition Services representative, Board member, School administrator, member of the public, and other community members as appropriate. If available, a qualified, credentialed nutrition professional will be a member of the Wellness Committee. The Wellness Committee will assess all education curricula and materials pertaining to wellness for accuracy, completeness, balance, and consistency with the State of Missouri's education goals and standards.

The Board also authorizes the Superintendent to designate one or more School staff members as the School Wellness Program Coordinator(s). Only employees of the School who are members of the Wellness Committee may serve as Wellness Program Coordinator(s). Wellness Program Coordinator(s), in consultation with the Wellness Committee, are responsible for implementing and evaluating this policy, and ensuring School compliance.

SECTION 3. Staffing and Professional Development

All School nutrition program directors, managers, and staff shall meet or exceed hiring and annual continuing education/training requirements in the USDA professional standards for child nutrition professionals. School nutrition personnel shall refer to USDA's Professional Standards for School Nutrition Standards website to search for training that meets their learning needs.

SECTION 4. Nutrition Guidelines

It is the policy of the School that all foods and beverages offered or sold to students during the school day will meet the Smart Snacks in School nutrition standards established by the U.S. Department of Agriculture (USDA). These nutrition standards apply to all food and beverages offered or sold to students, including those sold in vending machines, school stores or concessions, or through School-sponsored fundraisers, as well as at celebrations and parties, in classrooms at snack time, or as rewards and incentives, unless an exemption applies.

The School participates in USDA child nutrition programs, including the National School Lunch Program (NSLP) and the School Breakfast Program (SBP). The School is committed to offering school meals through the NSLP and SBP programs, and other applicable Federal child nutrition programs, that:

(1) are accessible to all students;



- (2) are appealing and attractive to children;
- (3) are served in clean and pleasant settings;
- (4) meet or exceed current nutrition requirements established by local, state, and Federal statutes and regulations; and
- (5) promote healthy food and beverage choices using "Smarter Lunchroom" techniques.

SECTION 5. Nutrition Promotion and Education

Brookside Charter will provide nutrition education aligned with the Show-Me Standards and Missouri's Frameworks for Curriculum Development in Health/Physical Education in all grades. In addition, the School will disseminate nutrition messages and other nutrition-related materials received from the USDA to students, staff, and the community through a variety of media and methods. The School will promote healthy food choices using the "Smarter Lunchroom" techniques and Smart Snacks in School nutrition standards. The Wellness Program Coordinator(s), in consultation with the Wellness Committee, will develop nutrition education and promotion procedures.

SECTION 6. Physical Activity and Education

Brookside Charter will provide physical education and physical activity opportunities consistent with state requirements, the Show-Me Standards, and Missouri's Frameworks for Curriculum Development in Health/Physical Education in all grades. The Wellness Program Coordinator(s), in consultation with the Wellness Committee, will develop procedures that address physical education and physical activity.

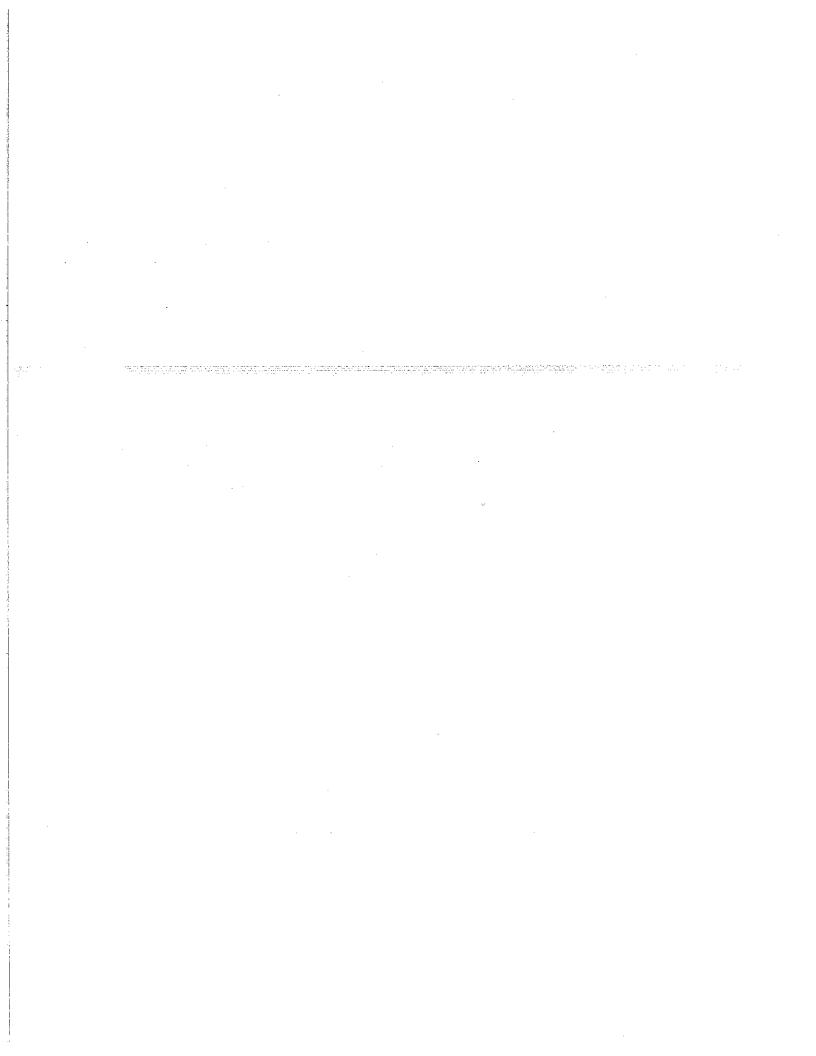
SECTION 7. Other School-Based Activities

The Wellness Program Coordinator(s), in consultation with the Wellness Committee, are charged with developing procedures addressing other school-based activities to promote wellness.

SECTION 8. Evaluation

Brookside Charter, through its Wellness Program Coordinator(s) and Wellness Committee, shall evaluate and document its wellness policy at least once every 3 years. The evaluation shall examine and document compliance with the wellness policy; how the wellness policy compares to model wellness policies; and progress made in attaining the goals of the wellness policy.

The Wellness Program Coordinator(s) and Wellness Committee shall make the evaluation results available to the public on the School's website or by other appropriate means. The Wellness Program Coordinator(s) shall also report to the Board periodically regarding the content and implementation of the wellness program, the evaluation report, and any recommendations for modifications to this policy as appropriate.



Board Policy 1.49

Foster Care Bill of Rights

SECTION 1. Brookside is committed to ensuring and facilitating the proper educational placement, enrollment in school and checkout from school for foster children.

SECTION 2. In order to facilitate this process and to serve as the educational liaison for foster children, Brookside will designate a person to oversee and assess the School's foster care program. Unless otherwise approved by the Board, the Dean of Students will oversee and assess the School's foster care program.

SECTION 3. A foster care child whose home placement is changed may remain enrolled and attend their school of origin, or to return to a previously attended school in an adjacent district. Brookside will accept for credit full or partial course work satisfactorily completed by a foster child while attending a public school, nonpublic school or nonsectarian school in compliance with School policies, regulations and practices.

SECTION 4. If a child in foster care is absent from school due to a decision to change the placement of a pupil made by a court or child placing agency, or due to a verified court appearance or related court-ordered activity, the grades and credits of the pupil will be calculated as of the day the pupil left school and no reduction in grades will occur as a result of the pupil's absence under these circumstances.

SECTION 5. Students in foster care who have completed the graduation requirements of the School while under juvenile court jurisdiction will receive a diploma in the same manner as other students.

SECTION 6. Transportation

SECTION 6.1 Brookside has developed the following procedure for offering transportation to Foster students who move from their school of origin to another school/district:

SECTION 6.2 Designated school personnel have been trained in the district's Foster Care protocols. Appropriate personnel have been given contact information for the Foster Care Liaison. The parent may contact school district personnel or the Foster Care Liaison to inquire about transportation opportunities. Ensuring that providing transportation to the Foster student's school of origin is in the best interest of the student should be determined by these best interest considerations:

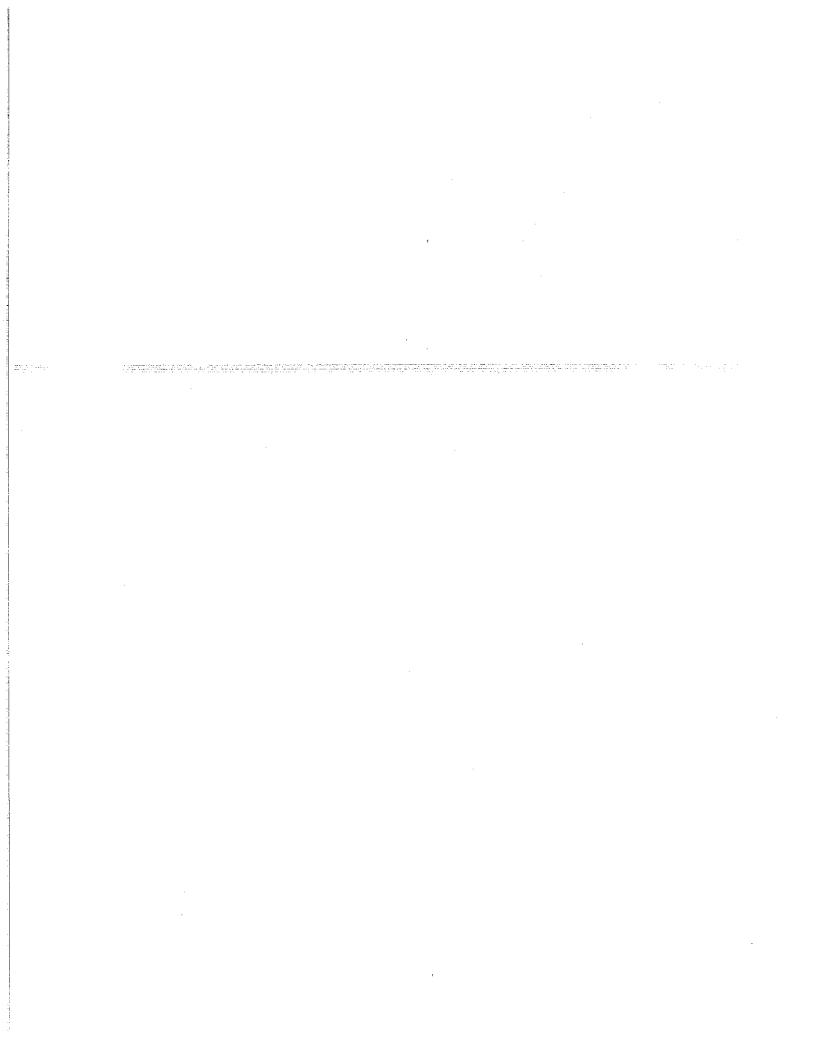
- Time of placement change
- Type of transportation options available
- Flexibility in school schedule
- Impact of extracurricular activities on transportation options
- Maturity and behavioral capacity of the Foster student

Additional factors when deciding on an appropriate mode of transportation:

- The child's safety
- The length and distance of the commute
- All available transportation options
- Community resources

SECTION 6.3 After a request for transportation is submitted to the Foster Care Liaison, a committee consisting of appropriate personnel will determine if transportation is in the best interest of the Foster Care student. The committee may consist of, but not limited to, the Foster Care Liaison, a school counselor, a school administrator, and the caseworker or DCS personnel, as deemed appropriate.

SECTION 6.4 After transportation requests have been processed, the Foster Care District Liaison will report the decision to the Foster parent. If transportation to the school of origin is in the best interest of the student, the District Liaison will contact transportation to make the necessary arrangements.



Board Policy 1.48 LEA Parent and Family Engagement Policy

Section 1112(b)(3) and (7) and Section 1116

✓ The LEA will conduct outreach and engage parents of participating children, including parents of migrant and EL children, in meaningful consultation to plan and implement parent involvement programs, activities, and procedures.

Policy Development

✓ The LEA parent and family engagement policy is developed jointly with, agreed on with, and distributed to parents of participating children.

Section 1116(a)(2)

Describe how the LEA involves parents in the joint development of the LEA parent and family engagement policy

- 1. Conduct an annual Open House/Title I school-wide meeting during the fall semester to explain the requirements of the Title I program.
- 1. Involve parents in the planning, review and improvement of Title I, including the school parental involvement policy and school-parent compact.
- 2. Involve parents in the joint development if the improvement plan.
- 3. Provide opportunities for parent participation and volunteer activities.

Describe how the LEA seeks and obtains the agreement of parents with the parent and family engagement policy

- 1. Parents sign the LEA's family handbook which includes the LEA parent and family engagement policy
- 2. Documents are provided to our Parent committee, who review the information and provide suggestions to administrations

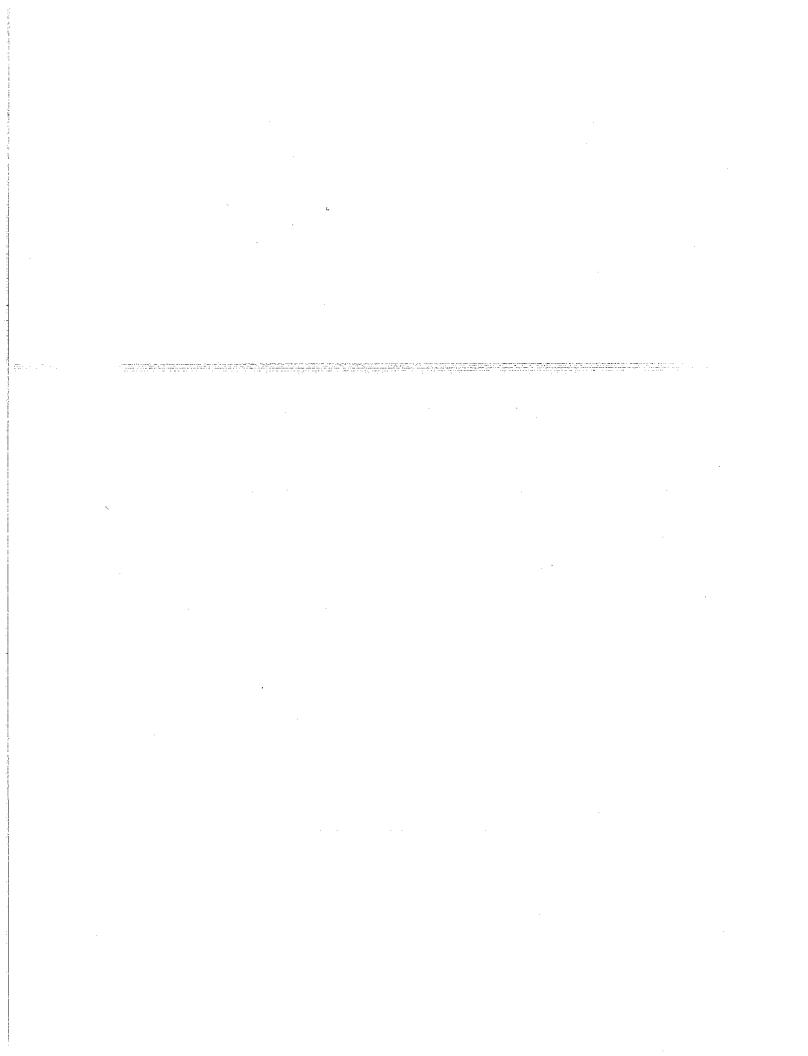
Describe how the LEA distributes the LEA parent and family engagement policy to parents of participating children

The LEA parent and family engagement policy is included in the LEA's family handbook. The family handbook is distributed to every family prior to the start of school and upon request.

Plan Development

The LEA parent and family engagement policy establishes expectations and objectives for meaningful parent and family involvement. Section 1116(a)(2)

✓ The LEA involves parents and family members in jointly developing the local educational agency plan. Section 1116 (a)(2)(A)



Describe how the LEA involves parents and family members in jointly developing the local education agency plan

- 1. Conducts annual meeting to inform parent of the LEA's participation under Title I, requirements, programs, and their right to be involved
- 2. Involve parents and guardians in joint planning development, school review, improvement and annual evaluation of the Title I program
- 3. Plan is displayed on LEA's website
- 4. Parent Student Compact included in student enrollment

Check all that apply:

- ✓ No Comprehensive Accountability and Targeted Accountability schools have been identified in the LEA. Section 1116 (a)(2)(A) and Section 1111(d)(1)(2)
- ☐ The LEA will involve parents and family members in the development of Comprehensive Accountability Plans. Section 1116 (a)(2)(A) and Section 1111(d)(1)(2)
- ☐ The LEA will involve parents and family members in the development of Targeted Accountability Plans. Section 1116 (a)(2)(A) and Section 1111(d)(1)(2)

Capacity Building

✓ The LEA provides coordination, technical assistance, and other support necessary to assist and build the capacity of all participating schools within the LEA in planning and implementing effective parent and family involvement activities to improve student academic achievement and school performance, (which may include meaningful consultation with employers, business leaders, and philanthropic organizations, or individuals with expertise in effectively engaging parents and family members in education.) Section 1116(a)(2)(B)

Describe coordination, technical assistance, and other support

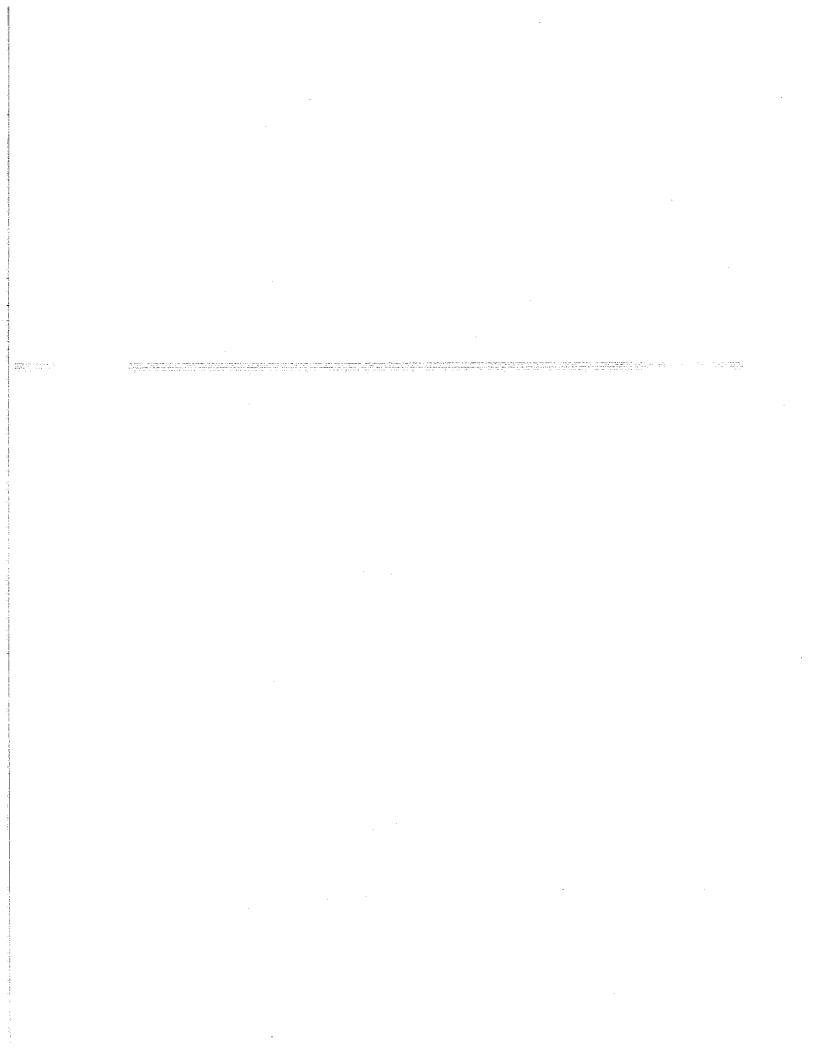
- 1. Compiling school and district data for easy accessibility, conducting meetings to share successful parenting programs
- 2. Providing timely information about the school programs, awards and recognition, etc
- 3. The district website offers information to assist parents

Coordination & Integration

✓ The LEA coordinates and integrates parent and family engagement strategies under this part with parent and family engagement strategies, if feasible and appropriate, with other relevant Federal, State, and local laws and programs. Section 1116(a)(2)(C)

Mark all relevant Federal, State, and local laws and programs that are coordinated and integrated with the Title I.A program

ESEA



| | Title I School Improvement (a) |
|-------|--|
| | Title I.C Migrant |
| | Title I.D Delinquent |
| ✓ | Title II.A |
| | Title III EL |
| | Title III Immigrant |
| | Title IV.A |
| | Title V.B |
| | School Improvement Grant (g) (SIG) |
| Other | Acts |
| | Spec. Ed. State and Local Funds |
| ✓ | Spec. Ed. Part B Entitlement |
| | Perkins Basic Grant - Postsecondary |
| | Perkins Basic Grant – Secondary |
| | State and Local Funds |
| | Workforce Innovation and Opportunity Act |
| | Head Start |
| | McKinney-Vento |
| | Adult Education and Family Literacy |
| | Others |
| Descr | ibe how the LEA will coordinate and integrate family engagement strategies |

with these laws and/or programs

Coordinating and integrating parent involvement with other programs such as transition, space for classes and professional development opportunities for all early childhood leaders, sharing information.

Annual Evaluation

✓ The LEA conducts, with the meaningful involvement of parents and family members, and annual evaluation of the content and effectiveness of the parent and family engagement policy in improving the academic quality of all schools served under this part. Section 1116 (a)(2)(D)

Describe annual evaluation

The LEA will hold parent involvement meetings each year for parents of Title I schools, providing evaluations at the conclusion of each parent meeting including the identification of barriers to participation by parents in parent involvement activities, conducting yearly evaluations of parenting programs, and using the findings.

| The state of the s | | | |
|--|---|--|------------|
| | | | |
| | | | |
| | | | |
| | | | |
| | | | • |
| | - | | |
| | | | |
| - | | | |
| | • | | |
| | | | e y in the |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |
| <u> </u> | | | |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |
| <u> </u> | | | |
| | | | |
| | | | |
| \$ | | | |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |

As part of the annual evaluation of the content and effectiveness of the parent and family engagement policy, the LEA identifies;

✓ Barriers to greater participation by parents of participating children (with particular attention to parents who are economically disadvantaged, are disabled, have limited English proficiency, have limited literacy, or are of any racial or ethnic minority background)

Describe method(s) for identifying barriers

Involve parents in the activities of the schools by utilizing parent conferences to share specific strategies with parents on how to assist students at home; purchasing books, materials, school supplies, etc. to share with parents and modeling the use of these materials to increase student achievement.

✓ The needs of parents and family members to assist with the learning of their children, including engaging with school personnel and teachers

Describe method(s) for identifying needs

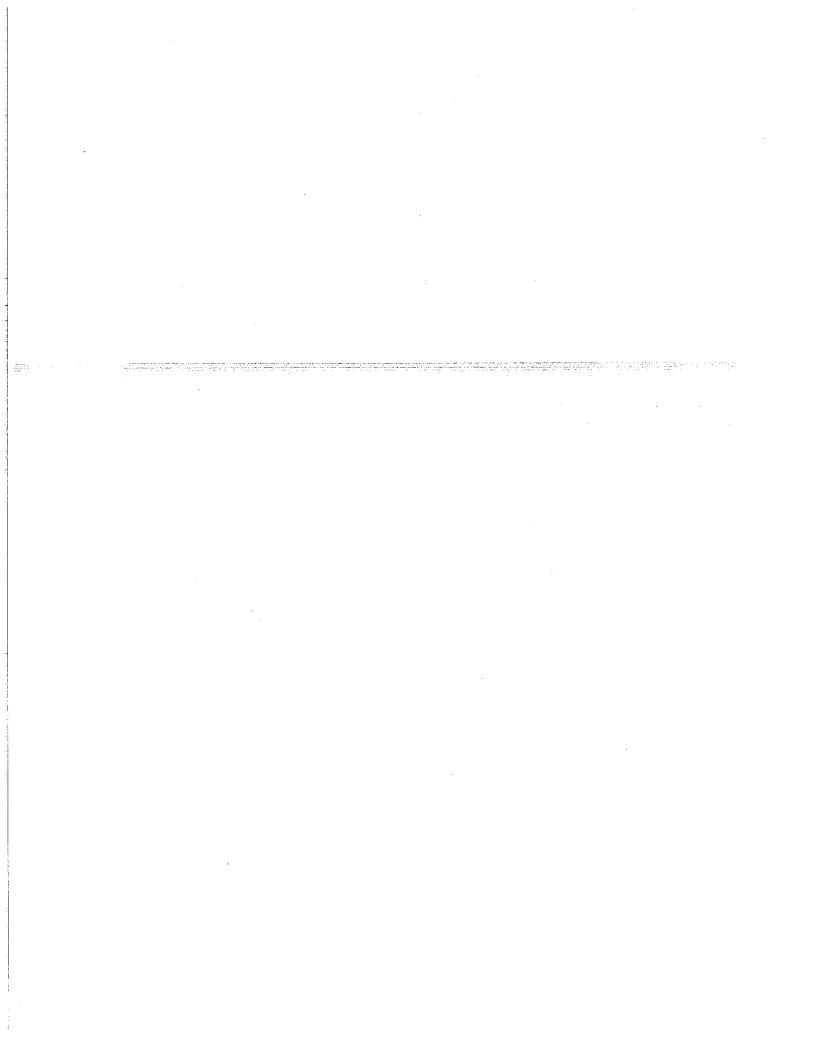
Involve parents in the activities of the schools by utilizing parent conferences to share specific strategies with parents on how to assist students at home; purchasing books, materials, school supplies, etc. to share with parents and modeling the use of these materials to increase student achievement.

✓ Strategies to support successful school and family interactions

Describe method(s) for identifying strategies

Involve parents in the activities of the schools by utilizing parent conferences to share specific strategies with parents on how to assist students at home; purchasing books, materials, school supplies, etc. to share with parents and modeling the use of these materials to increase student achievement.

- The LEA will use the findings of the annual evaluation of the parent and family engagement policy to design evidence-based strategies for more effective parental involvement, and to revise, if necessary, the parent and family engagement policy. Section 1116 (a)(2)(E)
- ✓ The LEA will involve parents in the parent and family engagement activities of the Title I served schools (which may include establishing a parent advisory board for the purpose of developing, revising, and reviewing the parent and family engagement policy.) Section 1116 (a)(2)(F)



Board Policy 1.24A¹ LAU Policy

SECTION 1. Introduction

SECTION 1.1. The English Learner (EL) student population offers many opportunities for our students to grow, bringing a variety of life situations and educational experiences. Each EL's way of acquiring English and adjusting to a new culture varies in keeping with his or her needs and experiences. Brookside offers a safe and welcoming environment; faculty and staff have opportunities to learn from ELs' knowledge and perspectives, which enrich Brookside's student classroom learning experience. Brookside will take steps to ensure to the maximum extent practicable that the interests of EL students are included in the development and implementation of tutoring and other educational programs and services that are offered by the school to and for its student body.

SECTION 1.2. Brookside's EL Plan details the procedural requirements and services provided to ELLs, including identification, assessment, placement, and exit from English Language Development (ELD) programming. The EL Coordinator for Brookside Charter School is the Superintendent or appointee, who is approved annually by the Board of Directors. The EL Coordinator will oversee and coordinate the testing of the students and keep record of EL students along with identifying the services needed.

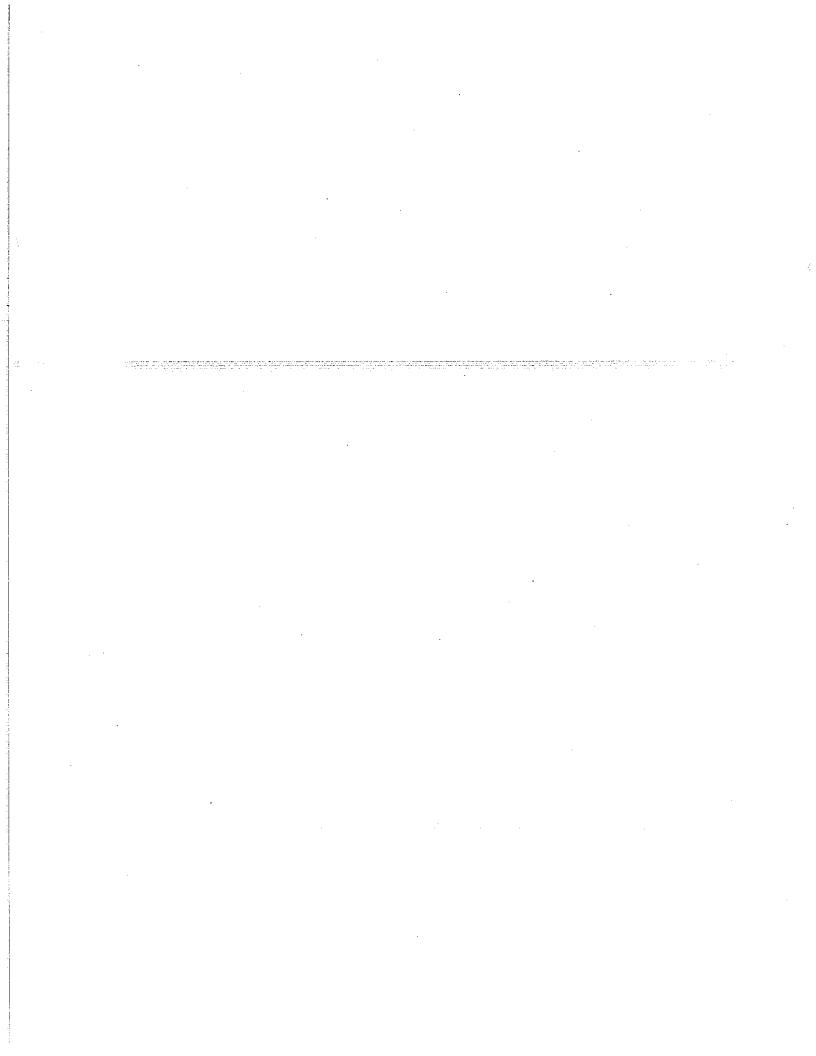
SECTION 1.3. Students entitled to considerations under this policy include:

- Language Minority (LM) students who come from a background where English is not the student's first language, or where the primary language of the home is not English or both.
- Limited English Proficient (LEP)- Students whose English language skills are insufficient to lead to success in an English-only classroom.

SECTION 2. Identification and Assessment.

SECTION 2.1. Identification. To ensure that parents/guardians are properly notified of the EL program, all new and enrolling students are to be given the Student Home Language Survey. The form shall be completed and returned to the school by the parents/guardians if they feel their child may be in need of such services. If a student indicates that another language is spoken within the home, the student will be identified as a potential EL student. The Registrar and Accounts Data Manager will identify students as potential English Learners and notify the EL Coordinator within twenty-four hours. If translation is needed for the enrollment of a student, the school district will provide the families with an interpreter. In addition, if the school EL Coordinator has reason to suspect a student speaks another language other than English, the EL Coordinator will identify the student as a potential English Language Learner. Such a student will be given the Online Screener language assessment. All EL students will be given the Online Screener test within two weeks of entering in the school or within thirty days from the start of the school year. The test administrator will calculate the Screener score in a timely fashion. This score will be used to place students for the ACCESS test, and will be used additionally to identify students requiring services. This test will be given between January to mid-March of each academic year. The test service provider will provide the results from the ACCESS test in May of each school year. The EL Coordinator will be responsible for each of the steps of identifying students for services and the testing process.

¹ The Board adopted this Policy in March 2018.



- First, using the Language Use Survey (LUS).
- **Second**, screen any student whose LUS notes a language other than English is spoken or understood by the student.
- Third, determine whether the student meets the eligibility criteria.
- **Fourth**, notify parents or guardians of assessment results and placement decisions within 30 days of enrollment.

SECTION 2.2. English Language Assessment.

SECTION 2.2.1. The Online Screener test will be given to all students who have answered "yes" to any of the questions in the "Tier I: Language Background' on the Language Use Survey provided on the enrollment forms. All students including Kindergarten and 1st semester first graders will be tested using the W-APT covering the four language domains (reading, writing, listening, and speaking). The instruments used for the Online Screener testing are the test booklets and scoring guides which are provided on the WIDA Website or may be purchased through the WIDA Website.

SECTION 2.2.2. The ACCESS test will be given to all students identified and in all language domains. The ACCESS test will be ordered in the month of November through WIDA and delivered to the test administrator. The test administrators must complete training to administer the ACCESS test.

SECTION 3. Students receiving a score below 6 on the ACCESS or the Online Screener will receive EL services. The services will be modified to meet each student's needs in addition any Kindergarten or 1st semester first grade student receiving a 29 or lower on the W-APT will receive services. While Brookside has a low number of EL students, service will be provided as push-in method of instruction. Brookside will utilize instructional methods recommended on the DESE Website.

SECTION 4. Parental Notification and Community involvement.

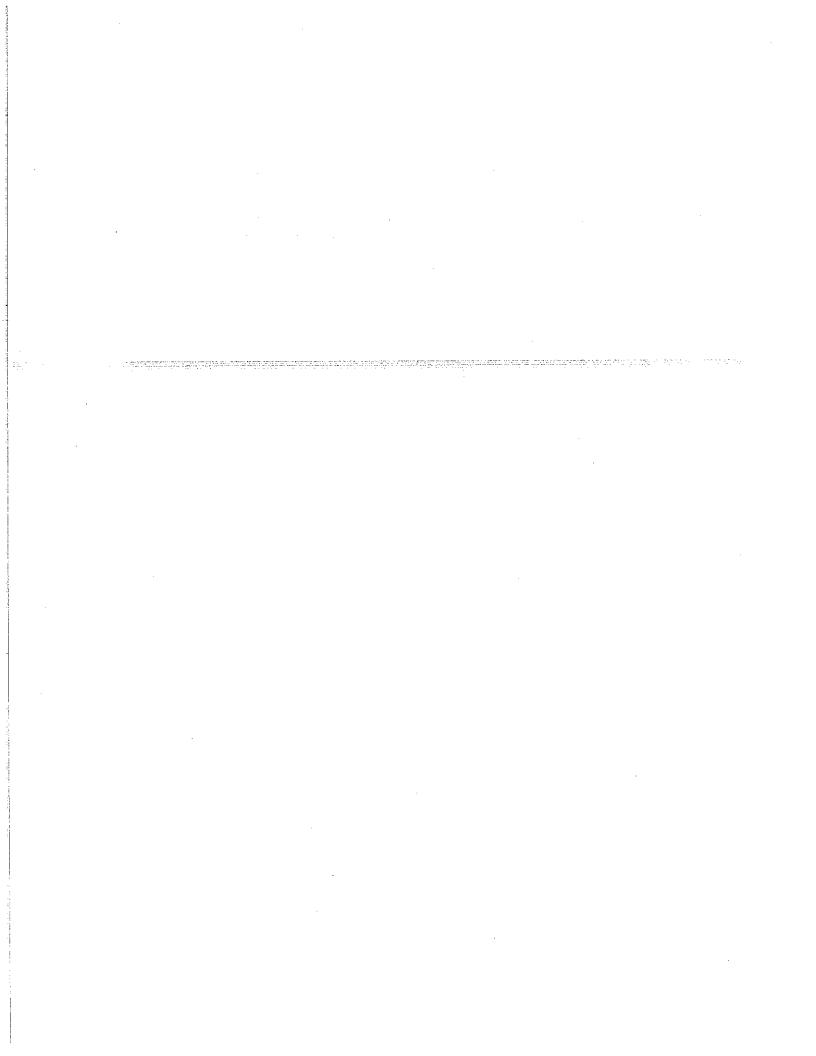
Section 4.1. Parental Notification. Parents will be notified of services via the "Parent Notification Form" that students will be receiving within two weeks of the Online Screener or W-APT test being completed and prior to initial start of EL services. If students are to receive EL services, parents are to be notified of the type of services the student will be receiving. Parents will also be notified with the scores received on the ACCESS test. This information will be provided in a comprehensible format.

Section 4.2. Parental and Community Involvement. Interpreters will be provided for school functions. The school will provide translators for parent/teacher conferences and any additional meetings that may arise throughout the school year. School announcements and any additional school notifications will be delivered by telephone in the languages represented at the school. Additionally, the following items will be included in formats comprehensible to parents: school notifications and calendar, parent conferences school activities, such as field trips or extracurricular activities, and student handbooks. The use of the translation will be provided ideally through bilingual staff members. If a translator is not available translation tools such as para-link or other online translation tools may be used.

Parents of students identified as EL will be assumed to need information provided through interpreters and /or translators.

SECTION 5. Educational Goals.

SECTION 5.1. Students will show six to eight tenths of growth on the composite score from



the annual ACCESS test. EL students will be held to the same standards as all students within the District, along with working toward attaining English proficiency. In order to ensure EL students are making progress, they will be benchmark-tested at the start of the year and take the ACCESS in the January to March time frame.

SECTION 6. Instructional Services.

SECTION 6.1. Brookside will provide the Sheltered Instruction Observational Protocol model, push-in instruction, and pull-out instruction for students who require additional support as deemed by the Online Screener, ACCESS scores, and teacher consensus. The School District will implement the methods of EL instruction noted in "Placement" identified as appropriate for each student.

SECTION 6.2. The EL Coordinator will be responsible for timely communication with classroom teacher and school personnel. The EL Coordinator will notify core classroom teachers of all EL students within their course, the students' individual language assessment scores, and work with individual teachers in understanding the diverse needs and abilities of students.

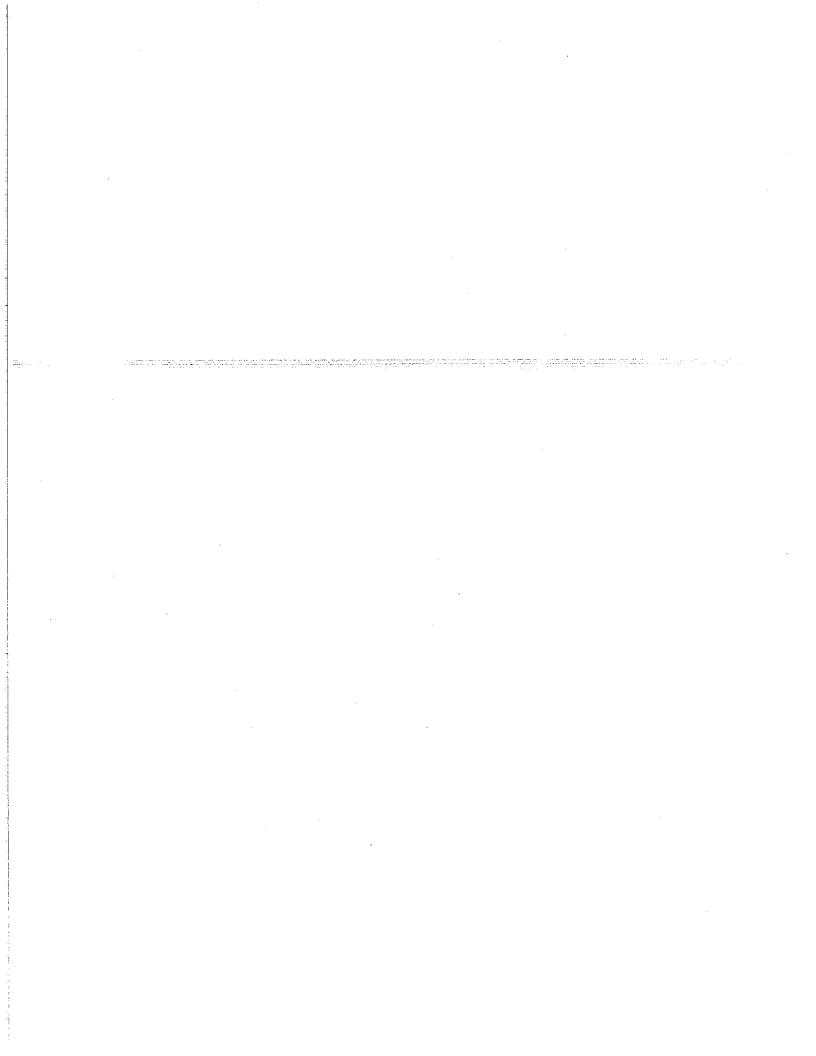
SECTION 7. Transition of Services.

SECTION 7.1. Students will be automatically reclassified as non-Limited English Proficient (LEP) if they achieve a 6.0 overall composite score on the ACCESS test. If, however the student is in grades 4-8, and there is adequate documentation from digital portfolios and evaluate scores and students have met grade level or content norms for the School, students may be reclassified if they achieve a 5.0 composite score with compelling evidence from their digital portfolio. Those students who are reclassified as non-LEP will be monitored for two years after exiting the program to ensure a successful transition.

SECTION 7.2. ESSA continues the requirement of the two-year monitoring period. To better understand reclassification, consider it as a "conditional exit" from Language Instructional Educational Plan, LIEP. Students are exited from the program with the condition that they continue to perform on par with their English-speaking peers. Monitored students follow all of the same rules and procedures as all other students. They do not receive accommodations, modifications, or alternative assessments. They do not receive direct support from the ELD specialist and they do not take the ACCESS for ELLs. If a monitored student begins to struggle or if concerns arise that English language proficiency is a barrier to achievement, that student can be placed back into the LIEP and continue as if (s)he never left the program. This includes taking the yearly ACCESS for ELLs 2.0.

SECTION 7.3. Documentation is required to prove these students were indeed monitored to ensure each student is performing on par with the average non-ELL in the classroom. Evidence should reflect how each monitored student performs on typical assignments, projects and /or assessments, in the same way as their English-speaking peers. A sample monitoring form is available from the EL Coordinator. This form and evidence should be included in the student's permanent file. After successful completion of two years of monitoring, there are no further actions with regards to data collection. After two years of monitoring, students are still a part of the EL subgroup for an additional two years. Although there will be special coding, there are no further actions to be taken by teaching staff for former ELLs.

SECTION 7.4. All documentation proving the student has successfully completed the EL program and is no longer in need of EL services will be kept in his or her EL file until the student graduates from the school.



SECTION 8. Brookside will ensure quality personnel at all times. When 20 or more ELLs are enrolled, the District will hire an ESOL endorsed teacher who is fluent in English. The District will also plan to hire an additional EL teacher who is fluent in English. The District will also plan to hire additional EL teachers for each additional 35 EL students enrolled. Para-professionals can only be working with 5 EL students at a time. In addition, the EL teacher should have the same ratio of students as the remainder of the classes within the school or district.

SECTION 9. EL teachers will use the "Can Do" descriptors provided by WIDA Portfolio rubrics to assist classroom teacher in providing appropriate materials for EL students. EL students will be monitored throughout the year using ACCESS test scores and NWEA. Other documents/assessments can be used, such as classroom content: math, reading, science, and social studies.

SECTION 10. Professional Development. Brookside will provide high-quality professional development opportunities for all staff to acquire the skills in establishing, implementing, evaluating, and sustaining instructional and English language development programs for English Language Learners. The language acquisition process will be gone through each year with all teachers of EL students. These language acquisition skills will be implemented in the classroom. The EL Coordinator will be responsible for assisting classroom teachers in understanding WIDA standards and requirements for EL students.

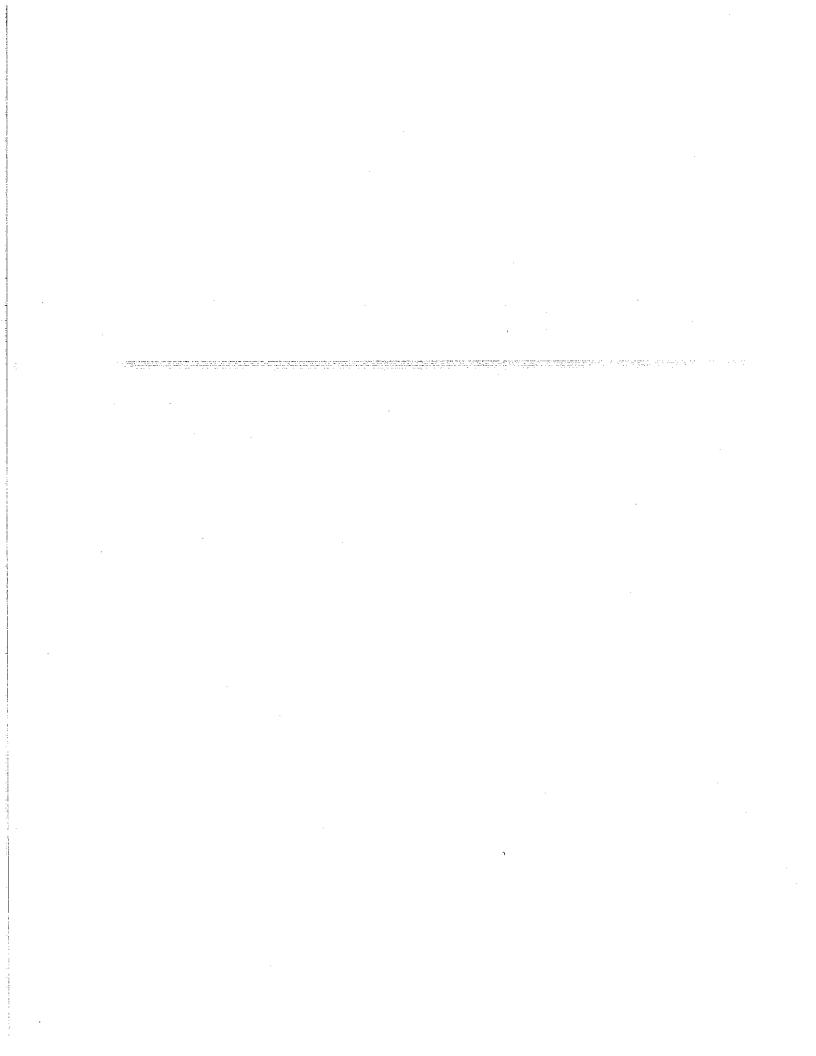
SECTION 11. Monitor and Success of Program.

SECTION 11.1. Monitoring. The ELL/LEP program will be monitored for successfulness using the ACCESS testing scores provided annually. Upon receiving the results of the program's success, a parent/guardian notification letter will be sent to the parent/guardian of each ELL/LEP students.

SECTION 11.2. Guidelines for Monitoring. Students who meet the exit criteria for EL will be monitored for two years and coded in MOSIS. They will be recoded as:

- MY1 students are in the first year of monitor status.
- MY2 students are in the second year of monitor status.
- AY3 students are no longer monitored, but recognized as a former EL in the accountability system.
- AY4 students are a not monitored, but recognized as a former EL in the accountability system.

SECTION 11.3. Exiting. Students are exited to a monitoring status based upon previously describe exit criteria. The monitoring of the students will be completed by the EL teacher. The students will be monitored on a quarterly basis. Criteria used for monitoring will include NWEA, class progress, and overall academic scores. Students will be expected to be achieving at the same rate as their non-ELL/LEP peers. Refer to "Transition of Services."



September Evaluate 2018-19

| % Correct | Matues Growth | Particp. | % Correct | ` | Growth | Partico |
|------------------|------------------|----------|-------------|------------|--------|---------|
| | | • | C | 7 | | • |
| ♂ 27 % | | 99% | - |) | | 9956 |
| All Landes | | | N to also | | | |
| 2 md 40% | | 98% | - 2nd | 31% | | 98% |
| 3rd 3598 | | 9796 | 3 | 29% | | 100% |
| 4th 32% | • | 9896 | 4_{tt} | (ii) | •• | 984 |
| 5th 24% | " | 100% | 5.0 | (E) | | 100% |
| 6th 24% | | 100% | 6th | (4) | | 100% |
| 7th 24% | | 100% | 7.6 | 49% | •- | 100% |
| 8th 19% | | 97% | 8 úi | (3) | | 98% |
| 9th 13% | | 100% | 9 | - 12n | N/A | ٠ |

September Evaluate 2019-20

| % Correct | | Growth | Particp. | % Correct | Gravyth | Partic |
|---|----------|--------|---------------|---------------------|----------|--------|
| ☑ 31 % | | | 99% | 7 41 | - | 99:5 |
| المراجعة الم | | | | $N_{\rm color}(Qg)$ | | |
| 2 ₀₀ | (4) | | 97% | 2 ∞ | ġ) | 97% |
| $3_{\rm rg}$ | 36% | | 99% | 3m 6 | | 1002 |
| 4_{I} | 3 | | 99% | 4 :n € | <u>)</u> | 980 |
| 5th | | | 99% | 5 տ કુ | 9 - | 1004 |
| 6th | 223 | | 1 00 % | 6 a <i>ĝ</i> | | 1003 |
| 7 _{th} | | | 100% | 7:0 | | 1002 |
| 8 th | 28.0 | - | 100% | | (d) | 100° |

Evaluate Grade Level Breakdown 2019-20

| | 2nd Grade | | 3rd Grade | | 4th (| Grade | 5th Grade | |
|----------------|-----------|------|-----------|------|-------|-------|-----------|------|
| | ELA | MAth | ELA | Math | ELA | Math | ELA | Math |
| ADVANCED | 0 | 4 | 0 | 0 | 3 | Ó | 4 | 0 |
| PROFICIENT | 22 | 14 | 10 | 2 | 22 | 0 | 14 | 0 |
| BASIC | 16 | 26 | 23 | 24 | 34 | 20 | 25 | 9 |
| BELOW BASIC | 46 | 40 | 47 | -52 | 24 | 64 | 26 | 59 |
| # tested | 84 | 84 | 80 | 78 | 83 | 84 | 69 | 68 |

Fountas & Pinnell Benchmark Comprehension Assessment

| Se | Second Grade 3rd Grade | | 4 | ith Grade |) | 5th Grade | | | | | |
|------|------------------------|------|------|-----------|------|-----------|------|------|------|------|------|
| 34 | 35 | 36 | 31 | 32 | 33 | 44 | 45 | 46 | 41 | 42 | 43 |
| 2.04 | 1.74 | 1.99 | 2.77 | 3.45 | 3.03 | 4.61 | 4.14 | 4.17 | 4.79 | 4.43 | 4.62 |

| | Kind | lergarten Up | | First Grade | | | |
|-------------------------|-------------------------------|-------------------------------|---------------------------|----------------------------|------|------|------|
| Learning to write names | Less than 40 letter sounds | More than 40 letter sounds | Ready to begin reading | On or above Grade Level | 22 | 23 | 24 |
| 15 | 24 | 33 | 7 | 2 | 0.40 | 0.47 | 0.55 |

Lexia

| | Sec | Second Grade 3rd Grade | | | 4th Grade | | | 5th Grade | | | | |
|--------------|-----|------------------------|----|----|-----------|----|----|-----------|----|----|----|----|
| | 34 | 35 | 36 | 31 | 32 | 33 | 44 | 45 | 46 | 41 | 42 | 43 |
| Above GLM | 0 | 0 | 1 | 6 | 8 | 4 | 4 | 2 | 7 | 0 | 1 | 2 |
| On GLM | 17 | 8 | 14 | 4 | 6 | 8 | 10 | 9 | 8 | 7 | 7 | 4 |
| Below GLM | 10 | 19 | 12 | 15 | 11 | 15 | 8 | 17 | 13 | 11 | 10 | 15 |

| | Kinder: 21 | Kinder: 22 | Kinder: 23 | 1st: 24 | 1st: 22 | 1st: 23 |
|-----------|------------|------------|------------|---------|---------|---------|
| Above GLM | 0 | 0 | 0 | 0 | 0 | 0 |
| On GLM | 9 | 1 | 1 | 13 | 10 | 15 |
| Below GLM | 18 | 22 | 14 | 15 | 19 | 14 |