



BROOKSIDE CHARTER SCHOOL

1815 East 63rd Street, Kansas City MO 64130

PHONE: 816-531-2192

FAX: 816-756-3055



www.brooksidecharter.org

BSDS, Inc dba Brookside Charter School

AGENDA

April 27, 2020

Via Google Hangouts:

1. Motion to accept the agenda
2. Approval of Board of Director minutes
3. Visitors Comments and Addressing Agenda Items
4. Financial Committee Report
 - a) EdOps Dashboard – **Need Board Approval**
 - b) Check Registry – **Need Board Approval**
5. Review of Board Goals:
 - A. By June 30, 2020 the Board will begin to utilize an academic dashboard for the purpose of monitoring student academic achievement at BCS.

UPDATE Kiva & Sherry

- B. By March, 2020 the Board will develop a process, including an annual timeline, for the purpose of establishing an annual evaluation of the Superintendent position.

UPDATE Eric & Kraig

- C. By May 2020, each member of the Board agrees to:
 1. Attend 80% of the BOE meetings.
 2. Contribute a monetary amount to BCS that is personal and meaningful to you.
 3. Attend two BCS events throughout the 2019-20 school year.

UPDATE Jason

- D. By May 2020, the Board will receive a progress update on development efforts and help to identify additional opportunities for exploration.

UPDATE Roger

*Posted 4/22/2020
Supt. Office, Front Lobby, and Website*



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April 27, 2020

Via Google Hangouts:

6. Superintendent's Report
 - a) School Closure Update
 - b) "Grab and Go" Food Service
 - c) Additional Family Services
 - d) Distance Learning
 - e) NMTC Refinance Update
 - f) 2020-21 Enrollment

7. Development Committee Update –
 - a) Golf Tournament – Monday, June 22nd (Goal \$100K)
 - b) Connectivity Grant SSKC and Lean Lab \$48,000
 - c) Sherman Family Foundation \$100,000
 - d) 1st Annual "Friends of Brookside Charter" – Thursday, April 30th
(CANCELED)

8. Motion to adjourn

Next Meeting – Monday, May 18, 2020

*Posted 4/22/2020
Supt. Office, Front Lobby, and Website*



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Attending Meetings of the Board of Director

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Procedures for Petitioning the Board of Directors

1. If the issue/concern involves the classroom, meet with your child's teacher. If the problem is not resolved, contact the Administration.
2. If the issue/concern involves the daily operation of the school, contact the Administration.
3. If the issue/concern involves school policy (Family Handbook), contact the Board of Directors following these procedures:
 - a. Submit a one-page brief of the issue. Briefs to the Board of should be sent to Brookside Charter School.
 - b. The Board of Directors will respond. Responses could be inclusion on the agenda for a Board of Director's meeting, or a written reply, or a referral to the Administration.
4. Guidelines for Speaking at a Board Meeting
 - a. Visitor's Comments

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b. Addressing Agenda Items

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The above information is part of the Family Handbook. Families are given a copy of the Family Handbook.

*Posted 4/22/2020
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AGENDA

March 30, 2020

Board Minutes

Via Google Hangouts:

Directors Present: E. Sipes, S. Twyman, V. Miller, L. Ehren, J. LaSalle, K. Kohring, K. Dennis (5:50 pm),

Directors Absent: **Guests Present:** R. Offield, J. Stacy, J. George, P. Greenwood, R. Wahby, K. Norgard, R. Duguid, S. Kruse

1. Opening Items

a) Record Attendance and Guests

b) Call the Meeting to Order

- i. E. Sipes called the meeting of the board of directors of Brookside Charter School to order on Monday, March 30, 2020 at 5:33 pm via Google Hangouts

c) Motion to Accept the Agenda

- i. L. Ehren made a motion to Accept the Agenda
- ii. V. Miller seconded the motion
- iii. The board **VOTED** unanimously to approve the motion – Approved

d) Approval of February Board of Director minutes

- i. V. Miller made a motion to approve the minutes from the BSDS, Inc. dba Brookside Charter School on **2-24-2020**.
- ii. S. Twyman seconded the motion
- iii. The board **VOTED** unanimously to approve the motion – Approved

e) Visitors Comments and Addressing Agenda Items

i. Robbyn Wahby comments

1. Thank you for allowing me a few minutes on your agenda. This is probably your first meeting post COVID 19, and for many of you this is your first virtual meeting. Martha and I wanted to connect with you today to let you know we're wishing the very best for all of you. I sent out a document last week from Education Board Partners that gives a good overview of board "dos and don'ts" for times of crisis. And one on virtual board meetings. Let me know if you need another copy.
Tonight I want to touch on three important board topics during a crisis– board and school leader relations, getting support, and accountability.

Posted 3/24/2020

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First, we want to reinforce what you already know – you have strong leadership and a highly committed teaching staff. There will be a natural desire by board members to want to get involved in the day to day. Your first job is to stay informed. Your board chair and school leader should have regularly scheduled calls. It is critically important that board members work through the chair. Stick to your bylaws and policies. They outline the role of the board and the role of the executive. The board should review its policies immediately on what emergency powers your leader has. Modify them as necessary.

Secondly, we want you to know - the Commission is here for you. We are going to get through this – together. We want to know how we can help you – the board and the school. We are happy to use our network and contacts to help you, your leadership team and staff.

I want to take a moment and publically thank Doug Thaman, who leads the Charter Association. He has done a masterful job engaging schools on common issues, delivering solutions to those issues, and getting information out to schools. I want you to know that we are also working though the Association. We have been sending resource information to Doug to share with you and all charters. Your leader simply doesn't need more emails or repeats of the same email! When necessary, we will be communicating directly with boards either in person or by email.

Finally, the Commission and the Board must remain committed to accountability and oversight. Expect some things to change. We've already made a few modifications to our monitoring system. Some Epicenter items have been eliminated and a couple have been added. Others have extended due dates. Martha is working directly with operation staff at the schools on these items.

Another big change: there's no state assessment this year. Yet we have a performance contract based on MAP data. So tonight, I'm asking your board to begin thinking of alternative performance measures for your FY20 and probably FY21 school years. Martha and I will contact your board chair to begin mapping out measures. We will work with school leaders to identify easily obtained data.

Right now, the question for your board to consider is "how are YOU, as the board, measuring school performance during this time?" As the board of directors you have a responsibility to ensure that each student continues to receive the kinds of education and supports they received before this pandemic. This includes special education students, homeless students, English Language learners, and migrant students. It might not be in the same way – Chances are it will not. It might not be over the same time period – Chances are it will not. That's ok. In fact – it's more than ok. You have unprecedented flexibility to do what is necessary for your students. Your staff is creative. They have been innovating and inventing. Make sure

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your leadership is track what's going on. You, your staff and your students are learning in new and powerful ways. For the time being, capture these successes and struggles in meeting minutes. You will want this information in the coming months to make critical decisions.

In the last week I've had 1:1 conversations with each school leader. The care, compassion and imagination of your staff is inspiring. Your teachers are here for your students. Your leaders are here for your staff. The board is here for the leaders. And the commission is here for you. We're all in this together and we're going to get through this.

f) Videos and Announcements

Kiva Dennis arrival (5:50 pm)

2. Financial Committee Report

a) Dashboard – Need Approval

- i. Financial Report presented by P. Greenwood
- ii. L. Ehren motioned to approve Financial Report within the EdOps Dashboard
- iii. V. Miller seconded the motion
- iv. The board **VOTED** unanimously to approve the motion – Approved

b) Check Registry – Need Board Approval

- i. V. Miller presented to the Board of Directors the Check registry and recommended the board approve the Check registry as presented
- ii. V. Miller made a motion to approve the check registry as presented
- iii. J. LaSalle seconded the motion
- iv. The board **VOTED** unanimously to approve the motion – Approved

3. Review of Board Goals

- a) By June 30, 2020 the Board will begin to utilize an academic dashboard for the purpose of monitoring student academic achievement at BCS. Kiva & Sherry.
 - i. K. Dennis and S. Twyman have reached out to Ryan and Nick with Innovare. Set to meet April 3, 2020.

1. To discuss getting access academic dashboard to present to the Board

- b) By March, 2020 the Board will develop a process, including and annual timeline, for the purpose of establishing an annual evaluation of the Superintendent position.

UPDATE Eric & Kraig

- i. A meeting with Nick Freeman, Innovare will be set up to review Evaluation and create a google hangout

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1. R. Offield will follow up with Nick about meeting with Eric and Kraig
- c) By May 2020, each member of the Board agrees to: **Update Jason**
 - i. 1. Attend 80% of the BOE meetings
 1. Will Modify due to existing circumstances
 - ii. 2. Contribute a monetary amount to BCS that is personal and meaningful to them
 - iii. 3. Attend two BCS events throughout the 2019-20 school year.
 1. Will get with R. Offield and J. George for update of tracking sheet
- d) By May 2020, the Board will receive a progress update on development efforts and help to identify additional opportunities for exploration. **UPDATE Roger**
 - i. Friends of Brookside Dinner April 30th - **CANCELLED**

4. Superintendent's Report

- a) School Closure Update
 - i. Currently closed until April 24th, Classes resume April 27th
 - ii. Waiting on if there will be a longer closure date
- b) "Grab and Go" Food Service
 - i. Only have 40 families participating
 - ii. Hoping to see an increase
 - iii. Will pass out technology to those who have not received the Chromebooks and hotspots
 - iv. Families who need to pick up their students' medication will be able to pick up medication at this time as well
- c) Additional Family Services
 - i. Community in Schools, TL Foster has shared contact information with staff to provided assistance to Families in need of additional services.
- d) Distance Learning
 - i. Chromebooks and Hotspots were sent home on March 12 (and are available to pick up during Grab and Go

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- ii. Dealing with bandwidth issues
- iii. PK -2nd graders have assignments being sent through ClassDojo
- e) NMTC Refinance Update
 - i. Information provided by R. Offield and J. Stacy
- f) HR Policies – **Need Board Approval**
 - i. L. Ehren motioned to approve the HR Policy update
 - ii. S. Twyman seconded the motion
 - iii. The board **VOTED** unanimously to approve the motion – Approved
- g) MPR (Exit) Resolution – **Need Board Approval**
 - i. K. Kohring motioned to approve MPR (Exit) Resolution with the June 30, 2020 date
 - ii. L. Ehren seconded the motion
 - iii. The board **VOTED** unanimously to approve the motion – Approved

5. Development Committee Update

- a) Golf Tournament – Monday, June 22nd (Goal \$100K)
 - i. The Golf Tournament will NOT be cancelled.
 - ii. If circumstances happen the Golf Tournament will be Postponed
 - 1. There are 3 dates reserved if the tournament will have to be rescheduled
 - a. July, August and September dates are reserved
- b) 1st Annual “Friends of Brookside Charter” – Thursday, April 30th
(CANCELED)

6. Motion to adjourn

- a) L. Ehren made a motion to adjourn the meeting.
- b) K. Kohring seconded the motion
- c) The board **VOTED** unanimously to approve the motion.
- d) There being no further business to be transacted, and upon motion duly made, seconded and approved, the meeting was adjourned at 6:15 pm

Next Meeting – Monday, April 27, 2020

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Dashboard

Brookside Charter School
July 2019 through March 2020

Key Performance Indicators

Days of Cash
(At Year End)

151

Target > 45 days

Gross Margin
Margin

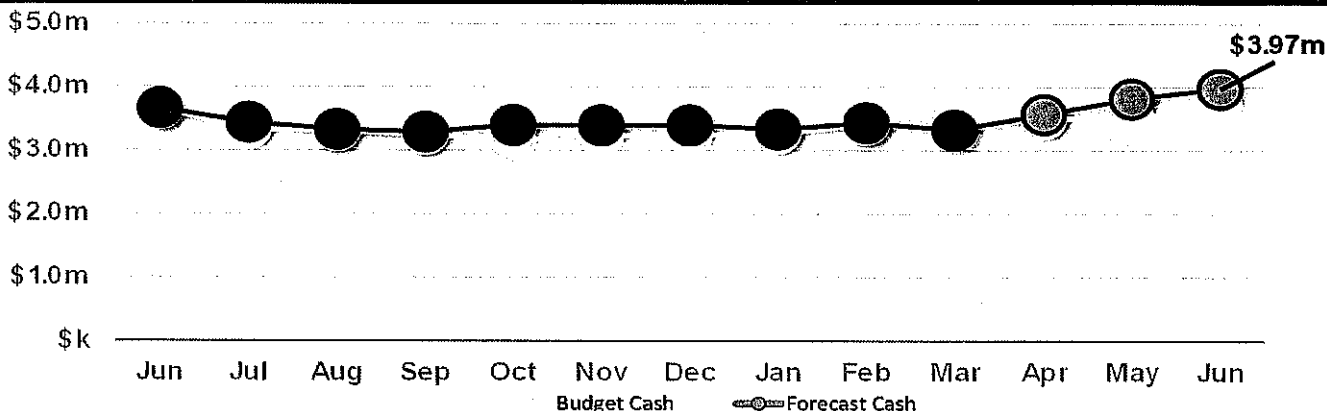
4%

Target > -5.0%

<None>

<None>

Cash Forecast



Financial Snapshot

	Year-To-Date Financials			Annual Forecast			Remaining
	Actual	Budget	Variance	Forecast	Budget	Variance	
Revenue							
Local Revenue	1,347,950	1,360,415	(12,465)	2,066,980	1,678,099	388,881	719,030
State Revenue	4,871,423	5,018,313	(146,889)	6,734,579	6,957,943	(223,365)	1,863,155
Federal Revenue	742,995	725,818	17,177	1,095,233	1,064,605	30,628	352,239
Total Revenue	6,962,368	7,104,546	(142,178)	9,896,792	9,700,647	196,145	2,934,424
Expenses							
Salaries	4,045,076	4,017,143	27,933	5,491,785	5,356,190	135,595	1,446,709
Benefits and Taxes	1,034,274	991,020	43,254	1,407,878	1,321,360	86,518	373,604
Staff-Related Costs	99,579	136,145	(36,567)	118,084	181,527	(63,443)	18,505
Rent	335,650	333,900	1,750	445,200	445,200	(0)	109,550
Occupancy Service	367,468	371,250	(3,782)	491,975	495,000	(3,025)	124,507
Student Expense, Direct	533,463	662,557	(129,094)	675,618	883,409	(207,791)	142,155
Student Expense, Indirect	182,806	201,075	(18,269)	218,734	268,100	(49,365)	35,928
Office & Business Expense	410,730	510,522	(99,791)	596,507	680,696	(84,189)	185,777
Transportation	51,663	47,825	3,838	51,663	63,500	(11,837)	-
Total Ordinary Expenses	7,060,709	7,271,237	(210,528)	9,497,444	9,694,983	(197,539)	2,436,735
Net Operating Income	(98,341)	(166,691)	68,350	399,348	5,665	(393,683)	497,689
Extraordinary Expenses							
Interest	-	-	-	-	-	-	-
Total Extraordinary Expenses	-	-	-	-	-	-	-
Total Expenses	7,060,709	7,271,237	(210,528)	9,497,444	9,694,983	(197,539)	2,436,735
Net Income	(98,341)	(166,691)	68,350	399,348	5,665	(393,683)	497,689
Cash Flow Adjustments	(240,937)	-	240,937	(89,050)	-	(89,050)	151,887
Change in Cash	(339,278)	(166,691)	172,587	310,298	5,665	(304,633)	649,576

Grants Summary

	Awarded	Requested	Received	Unpaid	Unrequested
5451 · Title I	363,596	269,200	237,499	126,097	94,396
5461 · Title IVa	25,015	18,494	16,309	8,706	6,521
5465 · Title II	38,240	28,160	24,825	13,415	10,080
5441 · IDEA	118,194	99,106	74,878	43,317	19,089
5412 · Medicaid	135,000	89,019	89,019	45,981	45,981
Subtotal	680,045	503,979	442,530	237,515	176,067
% of Award Amount		74%	65%	35%	26%

Revenue Drivers						
	YTD - 3/12	Forecast	Budgeted	Change		Gain/(Loss)
Enrollment: K-8	697	698	749	-51		6.81%
Attendance %	94.0%	93.3%	93.0%	0.3%		0.32%
Attrition			5.00%	-5.00%		0.00%
Regular Term K-8 ADA	649	649	680	(31)		4.49%
Pre-K ADA	22	22	-			
Summer ADA	31	31	28			
Total ADA	703	703	708			
FRL % of ADA		100.0%	99.9%	0.0%		0.02%
FRL Count		649	680	(30)		4.48%
FRL Weight		109	114.27	(5)		4.76%
LEP % ADA		3.54%	3.56%	0.0%		
LEP Count		23.00	24.21	(1)		
LEP Weight		3.59	3.90	(0)		
IEP % ADA		13.55%	9.00%	4.55%		50.56%
IEP Count		88.00	61.20	26.80		
IEP Weight		4.42	-	4.4218		
Total Wada		819.4	826.5	(7)		0.86%
Per Wada Payment		8,376.28	8,540.00	-163.7172		1.92%
State Revenue Projection	\$	6,760,622	\$ 6,952,757	\$ (192,135)		2.76%
Prior Year Adjustment	\$	35,158	\$ -	\$ 35,158		#DIV/0!
Net State Rev Projection	\$	6,725,464	\$ 6,952,757	\$ (227,293)		3.27%
Classroom Trust Fund	\$	254,917	\$ 281,356	\$ (26,439)		9.40%
Basic Formula	\$	6,470,547	\$ 6,671,401	\$ (200,854)		3.01%
KCPS	200	163,881.17	278,151.00			

Income Statement

Brookside Charter School

July 2019 through March 2020

Statement	Year-To-Date			Annual		
	Actual	Budget	Variance	Forecast	Budget	Variance
Revenue						
Local Revenue						
5113 · Proposition C (Sales Tax)	577,633	590,663	(13,030)	761,775	777,188	(15,413)
5121 · Tuition	164,200	140,600	23,600	208,000	185,000	23,000
5141 · Interest	31,091	40,106	(9,016)	31,091	53,475	(22,384)
5161 · Food - Adults	430	0	430	430	0	430
5171 · Student Activity Fees	780	0	780	780	0	780
5173 · Student Mbrship Dues/participation	80	0	80	80	0	80
5179 · Other Pupil Income - Fundraising	1,783	0	1,783	1,783	0	1,783
5181 · Bac	113,625	101,603	12,023	113,625	135,470	(21,845)
5192 · Donations	364,028	487,444	(123,415)	576,966	526,966	50,000
5195 · Prior Period Adjustment	15	0	15	15	0	15
5198 · Miscellaneous Revenue	94,285	0	94,285	372,436	0	372,436
Total Local Revenue	1,347,950	1,360,415	(12,465)	2,066,980	1,678,099	388,881
State Revenue						
5311 · Basic Formula	4,662,935	4,803,477	(140,543)	6,470,547	6,671,496	(200,950)
5312 · Transportation	6,839	1,311	5,528	9,115	1,748	7,367
5319 · Classroom Trust Fund	201,649	211,017	(9,368)	254,917	281,356	(26,439)
5333 · School Food Service	0	2,507	(2,507)	0	3,343	(3,343)
Total State Revenue	4,871,423	5,018,313	(146,889)	6,734,579	6,957,943	(223,365)
Federal Revenue						
5412 · Medicaid	89,019	90,000	(981)	135,000	120,000	15,000
5441 · Idea	74,878	69,315	5,563	118,194	112,790	5,404
5442 · ECSE	0	1,468	(1,468)	3,656	1,957	1,699
5444 · Food Service Equip Grant	7,537	0	7,537	7,537	0	7,537
5445 · Food Service-lunch	204,408	213,900	(9,492)	271,200	285,200	(14,000)
5446 · Food Service-breakfast	76,935	90,907	(13,973)	121,210	121,210	0
5449 · Food Service-ff&v	11,585	0	11,585	11,585	0	11,585
5451 · Title I	237,499	221,684	15,815	363,596	360,729	2,867
5461 · Title Iva	16,309	15,259	1,051	25,015	24,829	186
5465 · Title Ii	24,285	23,285	1,540	38,240	37,890	350
Total Federal Revenue	742,995	725,818	17,177	1,095,233	1,064,605	30,628
Total Revenue	6,962,368	7,104,546	(142,178)	9,896,792	9,700,647	196,145
Expenses						
Salaries						
1111-6111 · ES Instruction Cert FT	1,131,242	1,095,490	(35,752)	1,486,612	1,460,654	(25,958)
1111-6121 · ES Instruction Cert Subs	13,305	0	(13,305)	23,305	0	(23,305)
1111-6131 · ES Instruction Supp Pay	525	5,625	5,100	525	7,500	6,975
1111-6151 · ES Instruction NC FT	158,686	127,636	(31,050)	203,600	170,181	(33,419)
1111-6152 · ES Instruction Aides	214,716	299,912	85,197	330,349	399,883	69,534
1111-6153 · ES Instruction Substitute Salaries	1,160	0	(1,160)	1,160	0	(1,160)
1111-6161 · ES Instruction NC PT	19,704	0	(19,704)	27,704	0	(27,704)
1131-6111 · MS Instruction Cert FT	592,451	691,485	99,034	835,949	921,980	86,030
1131-6131 · MS Instruction Supp Pay	0	5,625	5,625	0	7,500	7,500
1131-6151 · MS Instruction NC FT	171,449	64,118	(107,332)	179,818	85,490	(94,328)
1131-6153 · Classified Substitute Salaries	200	0	(200)	200	0	(200)
1191-6131 · Summer Instruction Supp Pay	0	67,500	67,500	90,000	90,000	0
1221-6111 · Special Education Cert FT	258,063	275,998	17,934	343,480	367,997	24,517
1221-6121 · Special Education Cert Subs	26,989	0	(26,989)	34,189	0	(34,189)
1221-6131 · Special Education Supp Pay	319	0	(319)	319	0	(319)
1221-6151 · Special Education NC FT	60,216	0	(60,216)	81,500	0	(81,500)
1221-6152 · Special Education Aides	29,891	49,826	19,935	43,892	66,435	22,543
1421-6111 · Student Athletics Cert FT	42,600	42,600	0	56,800	56,800	0
1421-6131 · Student Athletics Supp Pay	24,000	24,075	75	32,025	32,100	75
2122-6151 · Counseling Nc Ft	105,454	114,990	9,536	143,784	153,320	9,536
2134-6151 · Nursing Nc Ft	61,300	61,300	0	81,733	81,733	0
2213-6131 · Professional Development Supp Pay	57,263	61,500	4,237	77,763	82,000	4,237
2222-6151 · Library Nc Ft	32,770	32,769	(0)	43,693	43,693	(0)
2321-6131 · Exec Admin Supp Pay	7,990	0	(7,990)	7,990	0	(7,990)
2321-6151 · Exec Admin Nc Ft	120,759	120,759	0	161,012	161,012	0
2329-6111 · Other Exec Admin Cert Ft	99,360	99,360	(0)	132,480	132,480	(0)
2329-6131 · Other Exec Admin Supp Pay	9,432	0	(9,432)	12,000	0	(12,000)
2329-6151 · Other Exec Admin Nc Ft	124,247	124,528	281	165,756	166,038	281
2331-6151 · It Admin Nc Ft	42,171	42,171	(0)	56,228	56,228	(0)
2411-6112 · Building Admin Cert Ft Admin	229,681	229,680	(0)	306,241	306,240	(0)
2511-6151 · Business Office NC FT	60,000	60,000	0	80,000	80,000	0
2542-6131 · Facilities Supp Pay	1,455	0	(1,455)	1,455	0	(1,455)
2542-6151 · Facilities Nc Ft	101,216	101,216	0	134,955	134,955	0
2542-6161 · Facilities Nc Pt	45,143	18,750	(26,393)	56,863	25,000	(31,863)

2562-6131 · Food Preparation Supp Pay	87	0	(87)	87	0	(87)
2562-6151 · Food Preparation NC FT	104,369	104,369	(0)	139,159	139,158	(0)
2644-6131 · Professional Development NonInstruction	19,416	17,250	(2,166)	25,166	23,000	(2,166)
3812-6131 · Afterschool Supp Pay	1,671	43,500	41,829	1,671	58,000	56,329
3812-6151 · Afterschool Nc Ft	39,221	35,110	(4,110)	50,924	46,814	(4,110)
3812-6161 · Afterschool Nc Pt	36,558	0	(36,558)	41,400	0	(41,400)
Total Salaries	4,045,076	4,017,143	(27,933)	5,491,785	5,356,190	(135,595)
Benefits and Taxes						
1111-6211 · ES Instruction Cert PRS	124,416	123,243	(1,174)	167,061	164,324	(2,737)
1111-6221 · ES Instruction NC PRS	43,293	48,099	4,806	63,519	64,132	614
1111-6231 · ES Instruction Soc Sec	91,628	94,777	3,149	124,111	126,369	2,259
1111-6232 · ES Instruction Medicare	21,429	22,166	737	29,026	29,554	529
1111-6241 · ES Instruction Emp Ins	103,755	105,750	1,995	145,347	141,000	(4,347)
1111-6271 · ES Instruction Unemp	0	2,163	2,163	0	2,885	2,885
1111-6291 · Other Employer Provided Servic	1,500	0	(1,500)	1,500	0	(1,500)
1131-6211 · MS Instruction Cert PRS	65,182	77,792	12,610	94,401	103,723	9,322
1131-6221 · MS Instruction NC PRS	18,940	7,213	(11,727)	19,945	9,618	(10,327)
1131-6231 · MS Instruction Soc Sec	45,208	47,196	1,988	60,824	62,928	2,105
1131-6232 · MS Instruction Medicare	10,573	11,038	465	14,225	14,717	492
1131-6241 · MS Instruction Emp Ins	62,780	47,250	(15,530)	82,088	63,000	(19,088)
1131-6271 · MS Instruction Unemp	0	155	155	0	207	207
1131-6291 · Other Employer Provided Servic	1,675	0	(1,675)	1,675	0	(1,675)
1191-6231 · Summer Instruction Soc Sec	0	4,185	4,185	5,580	5,580	0
1191-6232 · Summer Instruction Medicare	0	979	979	1,305	1,305	0
1221-6211 · Special Education Cert PRS	28,378	31,050	2,672	39,348	41,400	2,052
1221-6221 · Special Education NC PRS	10,007	5,605	(4,402)	14,242	7,474	(6,768)
1221-6231 · Special Education Soc Sec	22,473	20,201	(2,272)	30,329	26,935	(3,394)
1221-6232 · Special Education Medicare	5,256	4,724	(531)	7,093	6,299	(794)
1221-6241 · Special Education Emp Ins	25,996	22,500	(3,496)	34,627	30,000	(4,627)
1221-6271 · Special Education Unemp	0	362	362	0	483	483
1221-6291 · Other Employer Provided Servic	1,025	0	(1,025)	1,025	0	(1,025)
1421-6211 · Student Athletics Cert PRS	4,686	4,793	107	6,390	6,390	(0)
1421-6231 · Student Athletics Soc Sec	3,810	4,134	324	5,188	5,512	324
1421-6232 · Student Athletics Medicare	891	967	76	1,213	1,289	76
1421-6241 · Student Athletics Emp Ins	8,925	2,250	(6,675)	11,754	3,000	(8,754)
1421-6271 · Student Athletics Unemp	0	19	19	0	25	25
2122-6221 · Counseling Nc Prs	11,511	12,936	1,425	16,111	17,248	1,138
2122-6231 · Counseling Soc Sec	6,541	7,129	588	8,918	9,506	588
2122-6232 · Counseling Medicare	1,530	1,667	138	2,085	2,223	138
2122-6241 · Counseling Emp Ins	130	6,750	6,620	178	9,000	8,822
2122-6291 · Other Employer Provided Servic	300	0	(300)	300	0	(300)
2134-6221 · Nursing Nc Prs	6,743	6,896	153	9,195	9,195	0
2134-6231 · Nursing Soc Sec	3,691	3,801	110	4,957	5,067	110
2134-6232 · Nursing Medicare	863	889	26	1,159	1,185	26
2134-6241 · Nursing Emp Ins	2,920	4,500	1,580	3,892	6,000	2,108
2213-6231 · Professional Development Soc Sec	3,406	3,813	407	4,677	5,084	407
2213-6232 · Professional Development Medicare	798	892	94	1,095	1,189	94
2213-6241 · Professional Development Emp Ins	4,183	0	(4,183)	5,767	0	(5,767)
2222-6221 · Library Nc Prs	3,605	3,687	82	4,915	4,915	0
2222-6231 · Library Soc Sec	1,952	2,032	80	2,629	2,709	80
2222-6232 · Library Medicare	456	475	19	615	634	19
2222-6241 · Library Emp Ins	2,875	2,250	(625)	3,832	3,000	(832)
2321-6221 · Exec Admin Nc Prs	13,284	13,585	302	18,114	18,114	(0)
2321-6231 · Exec Admin Soc Sec	6,417	7,487	1,070	8,912	9,983	1,070
2321-6232 · Exec Admin Medicare	1,848	1,751	(97)	2,432	2,335	(97)
2321-6241 · Exec Admin Emp Ins	3,912	2,250	(1,662)	5,217	3,000	(2,217)
2321-6261 · Exec Admin Wc	30,943	18,196	(12,747)	41,257	24,261	(16,997)
2321-6271 · Exec Admin Unemp	0	1,500	1,500	0	2,000	2,000
2321-6291 · Other Employer Provided Servic	300	0	(300)	300	0	(300)
2329-6211 · Other Exec Admin Cert Prs	10,930	11,178	248	14,904	14,904	0
2329-6221 · Other Exec Admin Nc Prs	13,668	14,009	341	18,649	18,679	30
2329-6231 · Other Exec Admin Soc Sec	13,719	13,881	162	18,346	18,508	162
2329-6232 · Other Exec Admin Medicare	3,208	3,246	38	4,290	4,329	38
2329-6241 · Other Exec Admin Emp Ins	16,297	13,500	(2,797)	21,535	18,000	(3,535)
2329-6291 · Other Employer Provided Servic	300	0	(300)	300	0	(300)
2331-6221 · It Admin Nc Prs	4,639	4,744	105	6,326	6,326	(0)
2331-6231 · It Admin Soc Sec	2,408	2,615	207	3,279	3,486	207
2331-6232 · It Admin Medicare	563	611	48	767	815	48
2331-6241 · It Admin Emp Ins	7,214	2,250	(4,964)	9,620	3,000	(6,620)
2411-6211 · Building Admin Cert Prs	25,265	25,839	574	34,452	34,452	(0)
2411-6231 · Building Admin Soc Sec	13,770	14,240	470	18,516	18,987	470
2411-6232 · Building Admin Medicare	3,220	3,330	110	4,330	4,440	110
2411-6241 · Building Admin Emp Ins	17,537	9,000	(8,537)	21,533	12,000	(9,533)
2411-6291 · Other Employer Provided Servic	300	0	(300)	300	0	(300)
2511-6221 · Business Office NC PRS	6,600	6,750	150	9,000	9,000	0
2511-6231 · Business Office Soc Sec	3,573	3,720	147	4,813	4,960	147

2511-6232 · Business Office Medicare	836	870	34	1,126	1,160		34
2511-6241 · Business Office Emp Ins	3,482	2,250	(1,232)	4,643	3,000		(1,643)
2511-6291 · Other Employer Provided Servic	50	0	(50)	50	0		(50)
2542-6221 · Facilities Nc Prs	11,134	11,387	253	16,589	15,182		(1,406)
2542-6231 · Facilities Soc Sec	8,956	7,438	(1,518)	11,774	9,917		(1,857)
2542-6232 · Facilities Medicare	2,095	1,740	(355)	2,754	2,319		(434)
2542-6241 · Facilities Emp Ins	6,156	4,500	(1,656)	8,208	6,000		(2,208)
2542-6271 · Facilities Unemp	0	248	248	0	330		330
2542-6291 · Other Employer Provided Servic	600	0	(600)	600	0		(600)
2562-6221 · Food Preparation NC PRS	11,481	11,741	261	15,655	15,655		(0)
2562-6231 · Food Preparation Soc Sec	6,121	6,471	350	8,278	8,628		350
2562-6232 · Food Preparation Medicare	1,431	1,513	82	1,936	2,018		82
2562-6241 · Food Preparation Emp Ins	11,981	9,000	(2,981)	15,989	12,000		(3,989)
2562-6271 · Food Preparation Unemp	0	108	108	0	145		145
2644-6231 · Professional Development NonInstruction	1,146	1,069	(77)	1,502	1,426		(77)
2644-6232 · Professional Development NonInstruction	271	250	(20)	354	333		(20)
2644-6241 · Professional Development NonInstruction	1,457	0	(1,457)	1,949	0		(1,949)
2644-6271 · Professional Development NonInstruction	0	7	7	0	9		9
3812-6221 · Afterschool Nc Prs	3,836	3,950	114	5,241	5,267		26
3812-6231 · Afterschool Soc Sec	4,680	4,874	194	5,406	6,498		1,093
3812-6232 · Afterschool Medicare	1,094	1,140	46	1,264	1,520		256
3812-6241 · Afterschool Emp Ins	4,226	2,250	(1,976)	5,228	3,000		(2,228)
3812-6271 · Afterschool Unemp	0	202	202	0	270		270
Total Benefits and Taxes	1,034,274	991,020	(43,254)	1,407,878	1,321,360		(86,518)
Staff-Related Costs							
2213-6319 · Professional Development Prof Serv	74,925	107,645	32,720	81,727	143,527		61,800
2213-6343 · Professional Development Travel	1,497	2,250	753	1,497	3,000		1,503
2213-6371 · Professional Development Dues and Me	14,050	18,750	4,700	25,000	25,000		(0)
2213-6411 · Professional Development Supplies	6,789	6,000	(789)	6,789	8,000		1,211
2644-6319 · Professional Development NonInstruction	671	0	(671)	671	0		(671)
2644-6343 · Professional Development NonInstruction	1,308	1,500	192	2,000	2,000		0
2644-6411 · Professional Development NonInstruction	339	0	(339)	400	0		(400)
Total Staff-Related Costs	99,579	136,145	36,567	118,084	181,527		63,443
Rent							
2542-6333 · Facilities Rent	335,650	333,900	(1,750)	445,200	445,200		(0)
Total Rent	335,650	333,900	(1,750)	445,200	445,200		(0)
Occupancy Service							
2542-6319 · Facilities Prof Serv	22,120	3,750	(18,370)	28,000	5,000		(23,000)
2542-6331 · Facilities Janitorial	106,475	108,000	1,525	142,475	144,000		1,525
2542-6332 · Facilities Rep & Mait	71,561	75,375	3,814	90,500	100,500		10,000
2542-6335 · Facilities Water/sewer	12,647	13,500	853	18,000	18,000		0
2542-6336 · Facilities Trash Remov	5,383	5,250	(133)	7,000	7,000		(0)
2542-6339 · Facilities Oth Prop Serv	4,636	7,125	2,489	5,000	9,500		4,500
2542-6361 · Facilities Phone/internet	23,914	9,000	(14,914)	33,000	12,000		(21,000)
2542-6411 · Facilities Supplies	25,358	27,750	2,392	37,000	37,000		(0)
2542-6412 · Technology Supplies	0	2,250	2,250	3,000	3,000		0
2542-6481 · Facilities Electricity	80,284	87,000	6,716	100,000	116,000		16,000
2542-6482 · Facilities Gas	4,863	6,750	1,887	9,000	9,000		0
2543-6319 · Care and Upkeep of Grounds Services Pi	7,830	11,250	3,420	15,000	15,000		0
2543-6332 · Repairs And Maintenance	0	11,250	11,250	0	15,000		15,000
2548-6319 · Security Svcs Prof Serv	2,398	3,000	602	4,000	4,000		(0)
Total Occupancy Service	367,468	371,250	3,782	491,975	495,000		3,025
Student Expense, Direct							
1111-6319 · ES Instruction Prof Serv	52,809	50,288	(2,522)	55,809	67,050		11,241
1111-6371 · Dues And Memberships	0	5,250	5,250	0	7,000		7,000
1111-6411 · ES Instruction Supplies	42,305	45,716	3,411	42,305	60,955		18,650
1111-6412 · ES Instruction Tech Supplies	2,724	2,887	164	2,724	3,850		1,126
1111-6431 · Es Instruct Textbooks	5,044	20,250	15,206	7,044	27,000		19,956
1131-6319 · MS Instruction Prof Serv	25,924	26,250	326	25,924	35,000		9,076
1131-6371 · Dues And Memberships	0	393	393	0	524		524
1131-6411 · MS Instruction Supplies	4,334	25,747	21,414	14,550	34,330		19,780
1131-6412 · MS Instruction Tech Supplies	2,250	75	(2,175)	2,251	100		(2,151)
1131-6431 · Textbooks	2,791	5,288	2,496	2,800	7,050		4,250
1191-6391 · Other Purchased Services	97,865	93,375	(4,490)	98,000	124,500		26,500
1191-6411 · Summer Instruction Supplies	0	1,500	1,500	3,000	2,000		(1,000)
1221-6311 · Special Education Instruc Serv	0	85,500	85,500	0	114,000		114,000
1221-6319 · Special Education Prof Serv	300	15,000	14,700	300	20,000		19,700
1221-6371 · Special Dues And Memberships	150	0	(150)	150	0		(150)
1221-6411 · Special Education Supplies	2,334	3,000	666	4,000	4,000		(0)
1411-6319 · Student Activities Prof Serv	39,596	43,125	3,529	41,096	57,500		16,404
1411-6343 · Stu Act Travel	121	0	(121)	121	0		(121)
1411-6371 · Stu Act Dues And Memberships	500	0	(500)	500	0		(500)
1411-6411 · Student Activities Supplies	6,282	31,500	25,218	9,282	42,000		32,718
1421-6319 · Student Athletics Prof Serv	2,637	10,762	8,126	3,637	14,350		10,713
1421-6411 · Student Athletics Supplies	4,456	0	(4,456)	4,456	0		(4,456)
1931-6311 · Sped Tuition Other Districts Instruc Serv	100,400	0	(100,400)	125,100	0		(125,100)

2113-6411 · Social Work Supplies	41	0	(41)	471	0	(471)
2162-6319 · Ot Services Prof Serv	7,697	0	(7,697)	10,697	0	(10,697)
2172-6319 · Pt Services Prof Serv	3,010	0	(3,010)	5,010	0	(5,010)
2191-6319 · Occupational Therapy Prof Serv	18,398	0	(18,398)	18,398	0	(18,398)
2225-6338 · Rentals Of Computers And Related	53,345	11,250	(42,095)	50,000	15,000	(35,000)
2225-6411 · Instructional Technology Supplies	9,245	0	(9,245)	12,000	0	(12,000)
2225-6412 · Technology Supplies	44,498	181,500	137,002	130,000	242,000	112,000
3812-6319 · Afterschool Prof Serv	800	3,750	2,950	2,500	5,000	2,500
3812-6411 · Afterschool Supplies	2,613	150	(2,462)	2,500	200	(2,300)
3812-6431 · Afterschool Textbooks	994	0	(994)	994	0	(994)
Total Student Expense, Direct	533,463	662,557	129,094	675,618	883,409	207,791
Student Expense, Indirect						
2114-6412 · Technology Supplies	3,415	5,625	2,210	7,500	7,500	0
2122-6319 · Counseling Prof Serv	0	225	225	300	300	0
2122-6411 · Counseling Supplies	0	225	225	300	300	0
2134-6411 · Nursing Supplies	179	0	(179)	498	0	(498)
2222-6319 · Library Prof Serv	0	3,750	3,750	1,000	5,000	4,000
2222-6431 · Library Textbooks	1,591	0	(1,591)	1,591	0	(1,591)
2222-6441 · Library Books	2,086	5,250	3,164	1,000	7,000	6,000
2562-6411 · Food Preparation Supplies	6,076	5,250	(826)	7,000	7,000	(0)
2562-6471 · Food Preparation Snack	165,545	180,750	15,205	195,545	241,000	45,454
3912-6411 · Parental Involvement Supplies	3,914	0	(3,914)	4,000	0	(4,000)
Total Student Expense, Indirect	182,806	201,075	18,269	218,734	268,100	49,365
Office & Business Expense						
2311-6315 · Board Audit	10,060	6,750	(3,310)	10,060	9,000	(1,060)
2311-6317 · Board Legal	6,012	15,000	8,988	17,000	20,000	3,000
2311-6411 · Board Supplies	0	1,125	1,125	500	1,500	1,000
2321-6319 · Exec Admin Prof Serv	61,089	112,125	51,036	83,000	149,500	66,500
2321-6343 · Exec Admin Travel	1,772	0	(1,772)	2,000	0	(2,000)
2321-6352 · Exec Admin Liability Insurance	45,816	63,375	17,559	84,500	84,500	0
2321-6361 · Exec Admin Phone/Internet	0	1,125	1,125	0	1,500	1,500
2321-6371 · Exec Admin Dues And Memberships	119	5,250	5,131	1,000	7,000	6,000
2321-6411 · Exec Admin Supplies	21,047	24,750	3,703	26,047	33,000	6,953
2322-6319 · Community Services Prof Serv	71,933	100,125	28,192	123,500	133,500	10,000
2322-6411 · Community Services Supplies	3,393	1,350	(2,043)	4,000	1,800	(2,200)
2331-6316 · It Admin Data Process	80,258	72,000	(8,258)	98,000	98,000	0
2331-6411 · It Admin Supplies	9,535	0	(9,535)	10,000	0	(10,000)
2411-6411 · Building Admin Supplies	0	450	450	900	600	(300)
2511-6319 · Business Office Prof Serv	0	1,500	1,500	0	2,000	2,000
2511-6411 · Business Office Supplies	0	1,500	1,500	0	2,000	2,000
2525-6319 · Financial Accounting Services Prof Serv	99,696	98,250	(1,446)	138,000	131,000	(7,000)
2525-6412 · Fin Acc Svcs Tech Supplies	0	5,847	5,847	0	7,796	7,796
Total Office & Business Expense	410,730	510,522	99,791	596,507	680,696	84,189
Transportation						
2551-6341 · Transportation - Contracted, Non-Disable	0	30,000	30,000	0	40,000	40,000
2551-6342 · Transportation - Contracted, Non-Disable	13,357	17,625	4,268	13,357	23,500	10,143
2553-6341 · Transportation - Contracted, Disabled Stu	38,306	0	(38,306)	38,306	0	(38,306)
Total Transportation	51,663	47,625	(4,038)	51,663	63,500	11,837
Total Expenses	7,060,709	7,271,237	210,528	9,497,444	9,694,983	197,539
Net Income	(98,341)	(166,691)	68,350	399,348	5,665	393,683
Cash Flow Statement	Actual	Budget	Variance	Forecast	Budget	Variance
Net Income	(98,341)	(166,691)	68,350	399,348	5,665	393,683
Cash Flow Adjustments						
Other Operating Activities						
1211 · A/r - Extended Day, Net	0	0	0	0	0	0
1213 · Receivable-basic Formula	0	0	0	0	0	0
1220 · Other Accounts Receivable	0	0	0	0	0	0
1411 · Prepaid Expenditures	30,943	0	30,943	(0)	0	(0)
1413 · Deposit On Building	(89,050)	0	(89,050)	(89,050)	0	(89,050)
1598 · Remove from operations	0	0	0	0	0	0
2111 · Accounts Payable - General	(219,877)	0	(219,877)	0	0	0
2113 · Payable- Bds Re Holdings	71,700	0	71,700	0	0	0
2119 · Deferred Revenue	0	0	0	0	0	0
2151 · Federal Income Tax Payable	0	0	0	0	0	0
2152 · Oasdi (soc Sec) Payable	0	0	0	0	0	0
2153 · Medicare Tax Payable	0	0	0	0	0	0
2155 · Missouri Income Tax Payable	0	0	0	0	0	0
2156 · Group Health And Life Insurance Payable	(39,824)	0	(39,824)	(0)	0	(0)
2157 · Lit Payable	5,930	0	5,930	(0)	0	(0)
2159 · Non-teacher Retirement Payable	(2,093)	0	(2,093)	0	0	0
2160 · 403b Payable	1,642	0	1,642	0	0	0
2161 · Other Deductions Payable, Incl Garn	(8)	0	(8)	(0)	0	(0)
2163 · Other Insurance Payable	0	0	0	0	0	0
2165 · Kce Tax Payable	(300)	0	(300)	0	0	0
Total Other Operating Activities	(240,937)	0	(240,937)	(89,050)	0	(89,050)

Facilities Project Adjustments							
1599 - Add to facilities	0	0	0	0	0		0
Total Facilities Project Adjustments	0	0	0	0	0		0
Total Cash Flow Adjustments	(240,937)	0	(240,937)	(89,050)	0		(89,050)
Change in Cash	(339,278)	(166,691)	(172,587)	310,298	5,665		304,633

Monthly Projections
Brookside Charter School
July 2019 through March 2020

Account	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Total	Estimated
2421-4810 - Exec Admin Pkgs	0	0	0	0	0	0	0	0	0	0	0	0	0	0
2421-4811 - Exec Admin Stip	(4,984)	11,073	4,882	1,389	741	177	366	5,202	581	236	236	264	1,960	0
2422-4819 - Community Service	18,723	550	0	29,380	405	22,900	1,400	0	0	1,667	1,667	1,667	26,147	0
2423-4811 - Community Service	0	845	617	0	0	1,325	0	0	0	17,086	17,086	17,086	17,086	0
2431-4818 - R-Admin Stip Pro	8,760	11,666	8,280	7,763	8,693	6,263	10,420	0	18,654	5,247	5,247	5,247	98,609	0
2431-4811 - R-Admin Stip Pro	1,846	7,889	0	0	0	0	0	0	0	185	356	356	10,004	0
2414-4811 - Building Admin St	0	0	0	0	0	0	0	0	0	0	0	0	0	0
2514-4810 - Business Office Pk	0	0	0	0	0	0	0	0	0	0	0	0	0	0
2514-4811 - Business Office Pk	0	0	0	0	0	0	0	0	0	0	0	0	0	0
2514-4812 - Business Office Pk	10,673	10,202	12,733	10,140	10,241	12,676	10,151	10,151	12,637	12,798	12,766	12,766	138,669	0
2514-4812 - BPO Acct Stip Pro	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Office & Business Expense	30,273	55,242	35,242	54,595	20,380	74,628	27,622	18,270	35,658	61,926	61,276	61,926	596,497	0
Transportation	0	0	0	0	0	0	0	0	0	0	0	0	0	0
2551-4841 - Transportation - C	0	0	0	1,254	2,482	1,111	1,233	1,202	4,307	0	0	0	73,257	0
2551-4842 - Transportation - C	0	1,341	357	0	6,570	3,295	5,304	5,304	0	0	0	0	20,395	0
2551-4841 - Transportation - C	0	1,341	6,956	6,094	6,440	6,328	4,294	4,114	5,304	0	0	0	51,992	0
Total Transportation	0	2,682	7,313	6,094	12,970	10,729	10,831	10,516	9,611	0	0	0	146,044	0
Total Expenses	(66,426)	(83,320)	(87,093)	(73,093)	(60,231)	(705,343)	(82,433)	(74,202)	(62,208)	(86,652)	(78,242)	(87,430)	(8,480,847)	0
Net Income	689,495	833,320	837,093	837,093	837,093	837,093	837,093	837,093	837,093	837,093	837,093	837,093	8,394,348	0
Total Revenue	(66,426)	(83,320)	(87,093)	(73,093)	(60,231)	(705,343)	(82,433)	(74,202)	(62,208)	(86,652)	(78,242)	(87,430)	(8,480,847)	0
Total Expenses	689,495	833,320	837,093	837,093	837,093	837,093	837,093	837,093	837,093	837,093	837,093	837,093	8,394,348	0
Net Income	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Other Operating Activities	1211 - Ad - Extended Day, Nat	0	0	0	0	0	0	0	0	0	0	0	0	0
1213 - Revenue/Basic Form	0	0	0	0	0	0	0	0	0	0	0	0	0	0
1221 - Other Accounts Receiv	0	0	0	0	0	0	0	0	0	0	0	0	0	0
1411 - Physical Expenditures	3,438	3,438	3,438	3,438	3,438	3,438	3,438	3,438	3,438	3,438	3,438	3,438	(99,029)	0
1413 - Physical On Building	0	0	0	0	0	0	0	0	0	0	0	0	0	0
1501 - Reserve (non operatio	(718,872)	0	0	0	0	0	0	0	0	0	0	0	0	0
1111 - Accounts Payable - Cap	35,850	0	0	0	0	0	0	0	0	0	0	0	0	0
2110 - Capital Expenditures	0	0	0	0	0	0	0	0	0	0	0	0	0	0
2151 - Federal Income Tax Pay	0	(60)	0	90	0	0	0	0	0	0	0	0	0	0
2152 - Capital Exp. Sec Payable	0	(149)	0	0	0	0	0	0	0	0	0	0	0	0
2153 - Medicare Tax Payable	0	(35)	0	3	0	0	0	0	0	0	0	0	0	0
2156 - Misspent Income Tax Pa	1,292	(35,115)	(2,336)	0	0	0	0	0	0	0	0	0	0	0
2157 - Camp Health Aid Life I	0	0	(739)	3	0	0	0	0	0	0	0	0	0	0
2159 - LA Payable	626	717	633	639	659	672	686	(3,039)	338	13,275	13,275	13,275	(10)	0
2159 - Health Care (Medicare)	(321)	(221)	(118)	(1,419)	578	20	105	448	121	(1,327)	(1,327)	(1,327)	(868)	0
2160 - Health Payable	0	(629)	15	112	578	0	0	0	0	0	0	0	0	0
2160 - Other Payables	0	(12)	0	12	0	0	0	0	0	0	0	0	0	0
2161 - Other Payables	0	(12)	0	12	0	0	0	0	0	0	0	0	0	0
2165 - 162c Tax Payable	0	(1,590)	(3,577)	30,181	2,118	(4,453)	(13,443)	1,144	538	320,725	52,628	24,629	(89,329)	0
2165 - 162c Tax Payable	0	(1,590)	(3,577)	30,181	2,118	(4,453)	(13,443)	1,144	538	320,725	52,628	24,629	(89,329)	0
Total Operating Activities	0	0	0	0	0	0	0	0	0	0	0	0	0	0
1650 - Add'l to Equities	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Facilities Project Adjustm	(178,182)	(47,311)	(3,327)	35,181	2,118	(40,255)	(13,443)	1,144	538	320,725	52,628	24,629	(89,329)	0
Total Cash Flow Adjustments	(178,182)	(47,311)	(3,327)	35,181	2,118	(40,255)	(13,443)	1,144	538	320,725	52,628	24,629	(89,329)	0
Change in Monthly Cash	(224,697)	(187,627)	(59,329)	105,499	2,381	(2,551)	(62,859)	104,697	114,730	249,877	249,877	249,877	319,289	0
Cash Forecast	0	0	0	0	0	0	0	0	0	0	0	0	0	0
CASH BALANCE	420,827	418,227	381,828	326,689	328,380	3,285,316	3,285,316	3,285,316	3,285,316	3,285,316	3,285,316	3,285,316	3,285,316	0
CHANGE IN CASH	3,437,216	3,330,716	3,297,217	3,295,889	3,289,380	3,285,316	3,285,316	3,285,316	3,285,316	3,285,316	3,285,316	3,285,316	3,285,316	0
Balanced Cash	3,291,713	3,291,691	3,297,049	3,152,589	3,288,380	3,243,316	3,280,344	3,410,411	3,482,191	3,482,191	3,482,191	3,482,191	3,482,191	0

BROOKSIDE
CLARKIER SCHOOL

March 2020 Financials

PREPARED APRIL 2020 BY



Contents



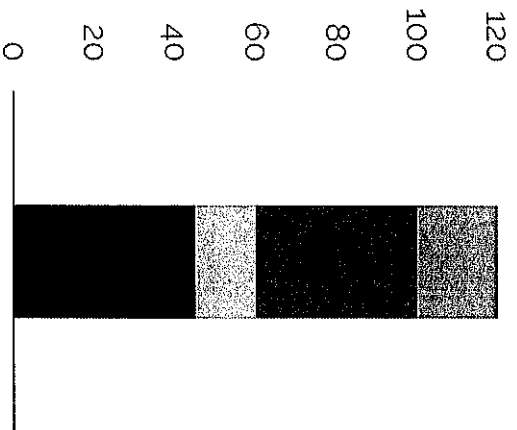
- **Key Performance Indicators**
- **Forecast Overview**
- **Cash Forecast**
- **Forecast History**
- **Key Forecast Changes This Month**
- **Appendix: Financials**

Key Performance Indicators



Days of Cash

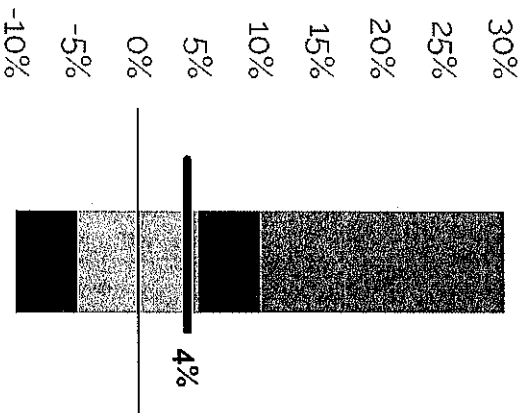
Cash balance at year-end divided by average daily expenses



151 DAYS OF CASH AT YEAR'S END
 The school will end the year with 151 days of cash. This is above the recommended 60 days, and 121 less days) than last month

Gross Margin

Revenue less expenses, divided by revenue

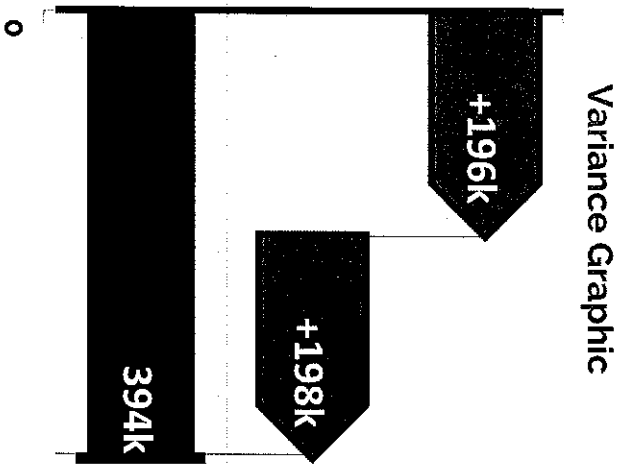


4% GROSS MARGIN
 The forecasted net income is \$399k, which is \$394k above the budget. It yields a 4% gross margin.

Forecast Overview



	Forecast	Budget	Variance
Revenue	\$9.9m	\$9.7m	\$196k
Expenses	\$9.5m	\$9.7m	\$198k
Net Income	\$399k	\$6k	\$394k



Comments

The decrease in Basic Formula (due to under-enrollment) has been offset by funds from KCPS under the MOU.

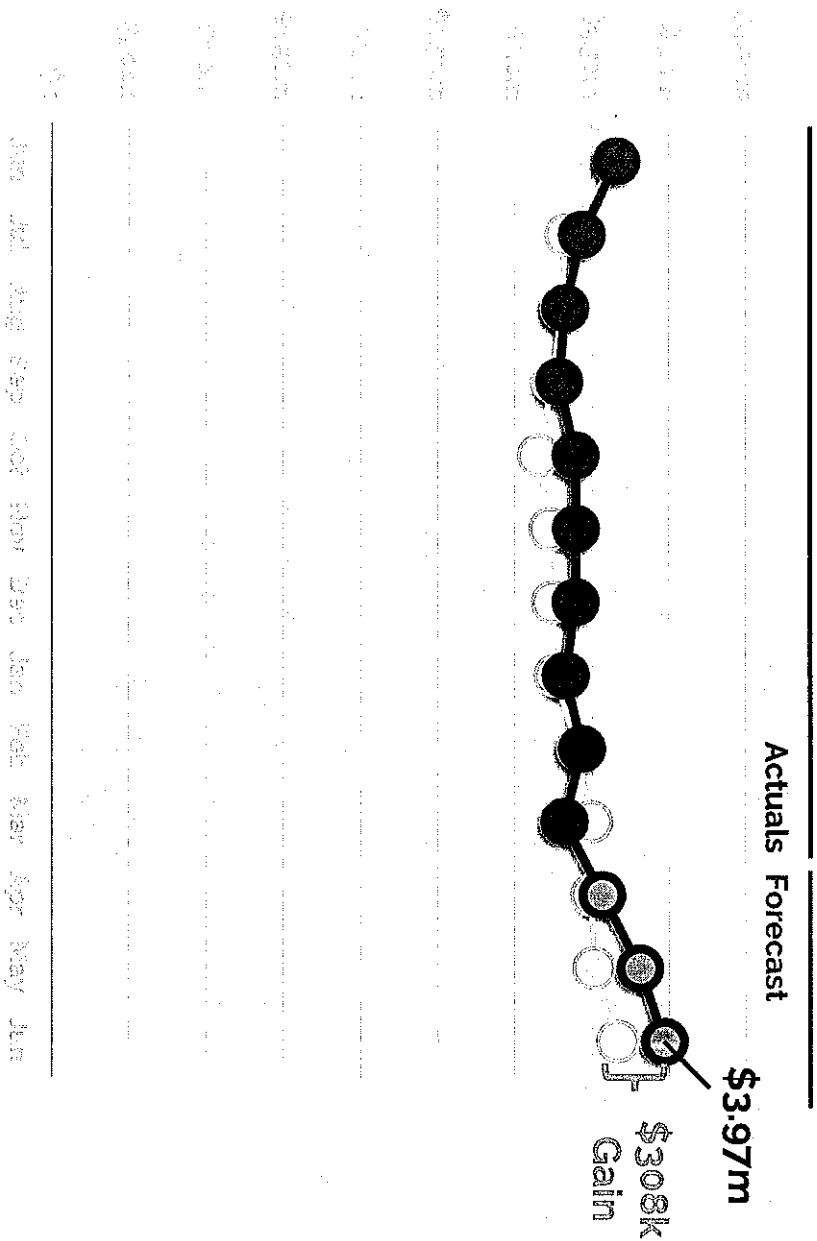
Salaries + Benefits are forecasted to be above budget by \$22k. However, the school made cuts to the 3rd-party services/supplies budget over the course of the year. The savings are amplified by building closure.

Cash Flow Forecast



151 Days of Cash at year's end

We forecast the school's year ending cash balance as **\$3.97m**, \$308k above budget.



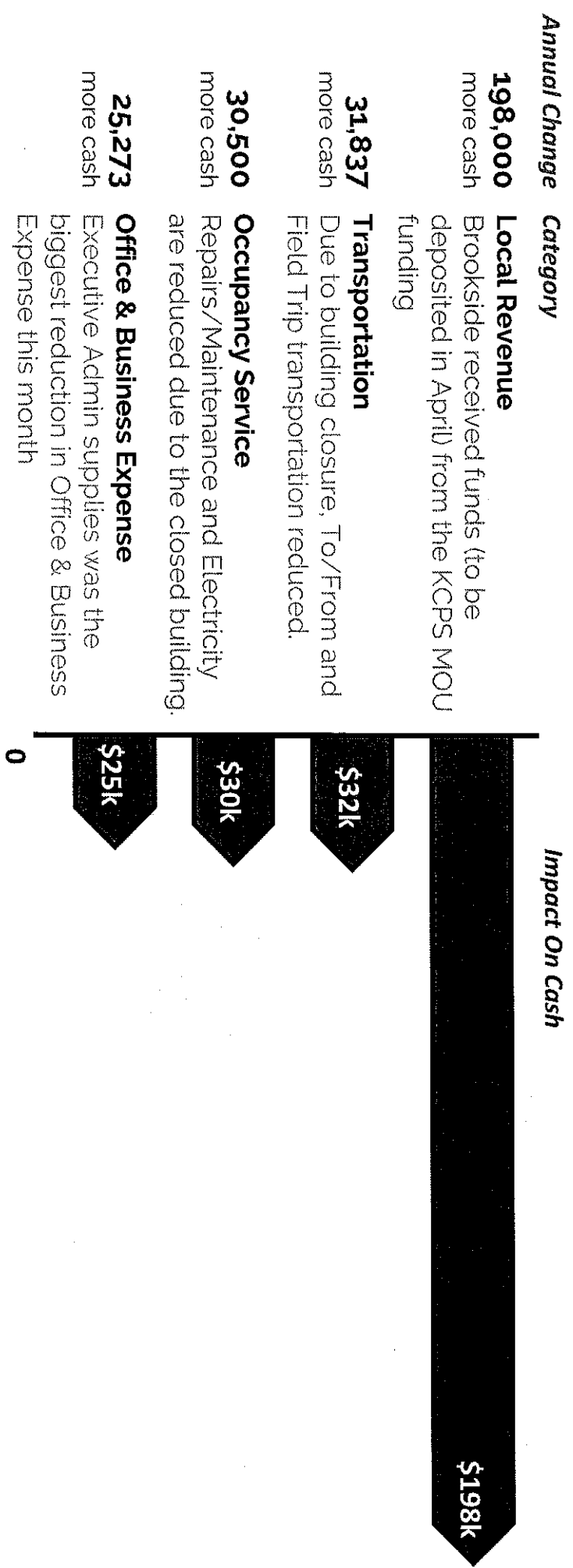
Forecast History of June 30, 2020 Cash Balance

Source	Days of Cash at 6/30/20	Change	Description of change
Budget	136		
			From SY18-19 Budget
Jul	127	-9	Summer School moved to FY20
Aug	117	-9	Basic Formula reduced; Salaries added; FY20 Summer School moved to FY21
Sep	137	20	Team Lead tool updates implemented ~300k; Basic Formula ADA reduced
Oct	137	0	No significant changes: Staffing change; recode within Instructional
Nov	135	-2	An unbudgeted food service grant arrived; Occupancy costs were increased for ...
Dec	134	-1	No significant changes: 7.5k increase in revenue and 8.7k increase in expense...
Jan	137	3	KCPS MOU
Feb	136	-1	Basic Formula increase
▶ Mar	131	14	Forecast now reflects the building closure.
Apr			
May			
Jun			

Key Forecast Changes This Month



The March forecast increased the year-end cash expectation:





QUESTIONS?

Please contact your EdOps Finance Specialist:

Paul Greenwood

paul@ed-ops.com

415-359-3995

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Annotated Financials

	Year-To-Date			Annual Forecast				
	Actual	Budget	Variance	Forecast	Budget	Variance	Remaining	
Revenue								
Local Revenue	1,347,950	1,360,415	(12,465)	2,066,930	1,678,099	388,831	719,030	
State Revenue	4,874,423	5,018,313	(146,890)	6,734,579	6,957,943	(223,364)	1,863,155	
Federal Revenue	742,995	725,818	17,177	1,095,233	1,064,605	30,628	352,239	
Total Revenue	6,962,368	7,104,546	(142,178)	9,896,792	9,700,647	196,145 ¹	2,934,424	
Expenses								
Salaries	4,045,076	4,017,143	(27,933)	5,491,785	5,356,190	(135,595)	1,446,709	
Benefits and Taxes	1,034,274	991,020	(43,254)	1,407,878	1,321,360	(86,518)	373,604	
Staff-Related Costs	99,579	136,145	36,567	118,084	181,527	63,443	18,505	
Rent	335,650	333,900	(1,750)	445,200	445,200	(0)	109,550	
Occupancy Service	367,468	371,250	3,782	491,975	495,000	3,025	124,507	
Student Expense, Direct	533,463	662,557	129,094	675,618	883,409	207,791	142,155	
Student Expense, Indirect	182,806	201,075	18,269	218,734	268,100	49,365	35,928	
Office & Business Expense	410,730	510,522	99,791	596,507	680,696	84,189	185,777	
Transportation	51,663	47,625	(4,038)	51,663	63,500	11,837	-	
Total Ordinary Expenses	7,060,709	7,271,237	210,528	9,497,444	9,694,983	197,539	2,436,735	
Net Operating Income	(98,341)	(166,691)	68,350	399,348	5,665	393,683	497,689	
Extraordinary Expenses								
Interest	-	-	-	-	-	-	-	
Total Extraordinary Expenses	-	-	-	-	-	-	-	
Total Expenses	7,060,709	7,271,237	210,528	9,497,444	9,694,983	197,539 ²	2,436,735	
Net Income	(98,341)	(166,691)	68,350	399,348	5,665	393,683 ³	497,689	
Cash Flow Adjustments	(240,937)	-	(240,937)	(89,050)	-	(89,050)	154,887	
Change in Cash	(339,278)	(166,691)	(172,587)	310,298	5,665	304,633	649,576	

1 REVENUE: \$196K AHEAD
 The decrease in Basic Formula (due to under-enrollment) has been offset by funds from KCPS under the MOU.

2 EXPENSES: \$198K AHEAD
 Salaries + Benefits are forecasted to be above budget by \$22k. However, the school made cuts to the 3rd-party services/supplies budget over the course of the year. The savings are amplified by building closure.

3 NET INCOME: \$394K ahead

Monthly Financials

	Actual												Forecast			TOTAL	
	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun					
Income Statement																	
Revenue																	
Local Revenue	121,301	260,544	118,712	95,808	225,369	138,665	110,015	185,767	91,769	239,677	239,677	239,677	2,066,980				
State Revenue	525,728	513,371	588,767	555,874	500,564	541,087	564,158	547,434	534,441	621,052	621,052	621,052	6,734,579				
Federal Revenue	0	0	93,204	153,479	102,541	124,545	98,469	84,529	86,228	117,413	117,413	117,413	1,095,233				
Total Revenue	647,029	773,914	800,684	805,161	828,473	804,297	772,643	817,729	712,438	978,141	978,141	978,141	9,896,792				
Expenses																	
Salaries	422,962	448,706	450,185	451,292	454,581	446,217	474,645	445,326	451,160	455,201	453,679	537,830	5,491,785				
Benefits and Taxes	104,958	112,944	111,949	111,794	112,123	111,839	122,246	119,331	127,091	123,019	122,720	127,866	1,407,878				
Staff-Related Costs	7,653	30,484	9,615	7,316	9,939	9,018	9,786	8,000	7,767	6,168	6,168	6,168	118,084				
Rent	35,850	36,350	35,850	36,350	46,350	36,350	72,200	500	35,850	36,517	36,517	36,517	445,200				
Occupancy Service	37,796	71,079	34,312	34,738	34,336	32,944	44,433	38,438	39,392	41,502	41,502	41,502	491,975				
Student Expense, Direct	53,447	52,218	101,476	19,234	75,222	46,025	45,553	57,853	82,434	47,385	47,385	47,385	675,618				
Student Expense, Indirect	515	25,265	1,242	15,769	56,828	3,122	20,073	21,248	38,743	11,976	11,976	11,976	218,734				
Office & Business Expense	30,273	55,242	85,242	54,506	29,390	74,528	27,622	18,270	35,658	61,926	61,926	61,926	596,507				
Transportation	0	1,341	7,213	6,694	9,462	6,449	5,577	5,316	9,611	0	0	0	51,663				
Total Ordinary Expenses	693,455	833,630	837,084	737,693	828,231	766,493	822,135	714,282	827,706	783,693	781,872	871,169	9,497,444				
Total Expenses	693,455	833,630	837,084	737,693	828,231	766,493	822,135	714,282	827,706	783,693	781,872	871,169	9,497,444				
Net Income	-46,426	-59,715	-36,401	67,468	242	37,803	-49,492	103,447	-115,268	194,448	195,269	106,972	399,348				
Cash Flow Adjustments	-178,182	-47,311	-3,527	38,181	2,118	-40,455	-13,443	1,144	538	50,629	50,629	50,629	-89,050				
Change In Cash	-224,607	-107,027	-39,928	105,649	2,361	-2,651	-62,935	104,591	-114,730	245,077	245,898	157,601	310,298				

Balance Sheet

	Previous Year End		Current
	6/30/2019	3/31/2020	
Assets			
Current Assets			
Cash	3,661,853	3,322,575	
Intercompany Transfers	0	0	
Accounts Receivable	237,652	237,652	
Other Current Assets	41,257	99,364	
Total Current Assets	3,940,762	3,659,591	
Total Assets	3,940,762	3,659,591	
Liabilities and Equity			
Liabilities			
Current Liabilities			
Other Current Liabilities	34,399	-7,826	
Accounts Payable	384,017	241,770	
Accrued Salaries and Benefits	0	1,642	
Total Current Liabilities	418,416	235,586	
Total Long-Term Liabilities	0	0	
Total Liabilities	418,416	235,586	
Equity			
Unrestricted Net Assets	3,522,347	3,522,347	
Net Income	0	-98,341	
Total Equity	3,522,347	3,424,006	

Payee Type: Vendor

Check Type: Automatic Payment

Checking Account ID: 6

Check Number	Check Date	Cleared	Void	Void Date	Entity ID	Entity Name	Check Amount
325	03/28/2020	X			AFLAC	AFLAC	3,670.51
326	03/24/2020	X			PRINCIPAL	PLIC - SBD GRAND ISLAND	872.70
327	03/27/2020	X			KANSASCIT	KANSAS CITY POWER & LIGHT	7,176.97
328	03/23/2020	X			TOSHIBALEA	TOSHIBA FINANCIAL SERVICES	4,722.10
329	03/24/2020	X			DEFFENBAUG	DEFFENBAUGH INDUSTRIES	580.14
330	03/25/2020	X			BCBS	BlueCross BlueShield	45,350.02
331	03/24/2020	X			KCWATER	KC WATER SERVICES	1,688.19
332	03/24/2020	X			ATT1	AT&T	270.79
355	03/25/2020	X			COUNTRYCCC	Country Club Bank Credit Card	2,876.55
Checking Account ID: 6					Void Total:	0.00	Total without Voids: 67,207.97
Check Type Total: Automatic Payment					Void Total:	0.00	Total without Voids: 67,207.97

Payee Type: Vendor

Check Type: Check

Checking Account ID: 1112

Check Number	Check Date	Cleared	Void	Void Date	Entity ID	Entity Name	Check Amount
1019	03/06/2020	X			MOORMIC	MICHAEL MOORE, M.A., C.A.S., L.P.C.	2,750.00
1020	03/13/2020	X			EDOPS	EDOPS	2,500.00
Checking Account ID: 1112					Void Total:	0.00	Total without Voids: 5,250.00

Payee Type: Vendor

Check Type: Check

Checking Account ID: 6

Check Number	Check Date	Cleared	Void	Void Date	Entity ID	Entity Name	Check Amount
40437	03/02/2020	X	X	03/02/2020	BLOSMIC	MICAH BLOSSER	1,000.00
40438	03/02/2020	X			RINKRATZ	RINK RATZ INC.	160.00
40439	03/02/2020	X			BLOSMIC	MICAH BLOSSER	1,000.00
40440	03/04/2020	X			KCPREMIERE	KC PREMIERE TRANSPORTATION	6,753.62
40441	03/10/2020	X			SOCIALSVC	DEPARTMENT OF SOCIAL SERVICES	2,610.45
40450	03/23/2020	X			CLEANING	CLEANING KING, LLC	12,000.00
40451	03/23/2020	X			DESIGN	DESIGN MECHANICAL, INC.	3,560.00
40452	03/23/2020	X			TUCKVAL	VALERIE TUCKER	4,166.67
40453	03/23/2020	X			KCPREMIERE	KC PREMIERE TRANSPORTATION	2,857.23
74041794	03/05/2020	X			NEWTONAL	NEWTON ALLIANCE, LLC	34,210.71
74041795	03/05/2020	X			OVERHEAD	OVERHEAD DOOR CO OF KANSAS CITY	337.50
74041796	03/05/2020	X			SUNNYSIDE	SUNNYSIDE DAIRY, LLC	1,155.20
74041797	03/05/2020	X			SYSCO	SYSCO OF KANSAS CITY, INC.	7,133.49
74042023	03/05/2020	X			STEPUP	Shauna Stephanchick dba Step Up Consulting	600.00
74042024	03/05/2020	X			21STCENTUR	21st Century Therapy, P.C.	3,073.75
74058686	03/12/2020	X			ALPHA	ALPHA OMEGA PROJECT	3,900.00
74062956	03/13/2020	X			SUNNYSIDE	SUNNYSIDE DAIRY, LLC	3,558.70
74145572	03/27/2020	X			SIGNATUREL	Signature Landscape LLC	275.00
74145573	03/27/2020	X			SIGNATUREL	Signature Landscape LLC	670.00
74145574	03/27/2020	X			SIGNATUREL	Signature Landscape LLC	430.00
74145575	03/27/2020	X			MARMIC	Marmic Fire & Safety Co. Inc	255.00
74145576	03/27/2020	X			SSC	STUDENT SUCCESS CENTER	15,300.00
74145577	03/27/2020	X			SCHOELLER	Schoeller Plumbing, Inc.	1,830.00
74145578	03/27/2020	X			TMOBILE	T-MOBILE	2,750.00
74145987	03/27/2020	X			SMITHEREEN	SMITHEREEN PEST MANAGEMENT SERVICES, INC	140.00
74145988	03/27/2020	X			SCHOLASTI4	SCHOLASTIC BOOK FAIRS-08	410.11
74145989	03/27/2020	X			TOSHIBASUP	TOSHIBA BUSINESS SOLUTIONS	210.00
74145990	03/27/2020	X			STAPLES	STAPLES ADVANTAGE	52.82
74145991	03/27/2020	X			STAPLES	STAPLES ADVANTAGE	50.65
74145992	03/27/2020	X			TOSHIBASUP	TOSHIBA BUSINESS SOLUTIONS	114.00
74146155	03/27/2020	X			NATIONALF	NATIONAL FOOD GROUP, INC	4,770.00
74146156	03/27/2020	X			OTT	OTT FOOD PRODUCTS LLC	132.00
74146157	03/27/2020	X			SCHOOLL	SCHOOL LUNCH SOLUTIONS	2,953.80
74146158	03/27/2020	X			STACY	STACY COMPANY, LLC	4,167.00
74146159	03/27/2020	X			CENTRALRES	Central Restaurant Products	2,693.00
74146160	03/27/2020	X			FRYWAGNER	FRY-WAGNER MOVING & STORAGE	82.94
74146161	03/27/2020	X			JTM	JTM PROVISIONS CO., INC	1,165.51
74146162	03/27/2020	X			MCMIDANA	DANA MCMILLAN	3,000.00

Check Register by Type

Payee Type: Vendor

Check Type: Check

Checking Account ID: 6

Check Number	Check Date	Cleared	Void	Void Date	Entity ID	Entity Name	Check Amount
74146163	03/27/2020	X			LITLAB	THE LITERACY LAB	9,750.00
74146164	03/27/2020	X			JADE	JADE ALARM CO., INC.	314.74
74146165	03/27/2020	X			K12ITC	k12 ITC, Inc	15,553.58
74146166	03/27/2020	X			SUNNYSIDE	SUNNYSIDE DAIRY, LLC	5,529.67
74146167	03/27/2020	X			SYSCO	SYSCO OF KANSAS CITY, INC.	12,588.16
74146512	03/27/2020	X			PAYPOOL2	Paypool LLC	220.00
74146513	03/27/2020	X			INNOVOPTIO	Linda Ann Kirkpatrick, dba Innovative Options, LLC	945.00
74146514	03/27/2020	X			21STCENTUR	21st Century Therapy, P.C.	1,596.25
74146515	03/27/2020	X			EDOPS	EDOPS	9,916.67
74152135	03/31/2020	X			SCHINDLER	SCHINDLER ELEVATOR CORPORATION	2,345.52
74152136	03/31/2020	X			SIGNATUREL	Signature Landscape LLC	515.00
74152359	03/31/2020	X			STAPLES	STAPLES ADVANTAGE	51.27
74152522	03/31/2020	X			HOMEDEPOT	HOME DEPOT CARD SERVICES	226.06
74152523	03/31/2020	X			PROSOLU	PRO SOLUTIONS, LLC	1,294.55
74152703	03/31/2020	X			ALPHA	ALPHA OMEGA PROJECT	3,900.00
Checking Account ID: 6					Void Total:	1,000.00	Total without Voids: 193,275.62
Check Type Total:		Check			Void Total:	1,000.00	Total without Voids: 198,525.62
Payee Type Total:		Vendor			Void Total:	1,000.00	Total without Voids: 265,733.59
Grand Total:					Void Total:	1,000.00	Total without Voids: 265,733.59